



TOWNSHIP OF NORWICH

2025 CAPITAL BUDGET



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
(\$)

2023 BUDGETED CAPITAL EXPENDITURE SUMMARY

GENERAL GOVERNMENT

Members of Council
General Administration
Municipal Office Building

PROTECTION SERVICES

Fire
Building

TRANSPORTATION SERVICES

Road Construction
Gravel Road Conversion
Bridges and Culverts
Parking Lots
Sidewalks
Equipment
Street Lights
Buildings

ENVIRONMENTAL SERVICES

HEALTH SERVICES

Medical Centre
Cemeteries

RECREATION & CULTURE

Parks Structures
Recreation Equipment
Recreation Building/Facilities

OVERALL TOTAL

Capital Projects
Contributions to Capital Reserves
Debenture Payments

CAPITAL BUDGET	CAPITAL FINANCING										NET BUDGET TAX IMPACT		CHANGE	
2025	CCBF	OCIF	Donation	Debt	DC's	Parkland	Contingency	Reserves	Tax Levy	TOTAL	2025	2024	\$	%
2,500	-	-	-	-	-	-	-	-	(2,500)	(2,500)	2,500	2,500	-	-
455,000	-	-	-	-	-	-	-	(38,000)	(417,000)	(455,000)	417,000	414,500	2,500	0.60
29,071	-	-	-	-	-	-	-	-	(29,071)	(29,071)	29,071	35,825	(6,754)	(18.85)
486,571	-	-	-	-	-	-	-	(38,000)	(448,571)	(486,571)	448,571	452,825	(4,254)	(0.94)
1,619,243	-	-	-	-	(103,935)	-	-	(908,000)	(607,308)	(1,619,243)	607,308	563,138	44,170	7.84
35,400	-	-	-	-	-	-	-	(12,400)	(23,000)	(35,400)	23,000	23,000	-	-
1,654,643	-	-	-	-	(103,935)	-	-	(920,400)	(630,308)	(1,654,643)	630,308	586,138	44,170	7.54
1,905,300	(372,271)	(445,155)	-	-	-	-	-	(437,874)	(650,000)	(1,905,300)	650,000	536,000	114,000	21.27
1,165,000	-	-	-	-	-	-	-	(665,000)	(500,000)	(1,165,000)	500,000	664,000	(164,000)	(24.70)
1,040,000	-	-	-	-	-	-	-	(390,000)	(650,000)	(1,040,000)	650,000	325,000	325,000	100.00
20,000	-	-	-	-	-	-	-	-	(20,000)	(20,000)	20,000	10,000	10,000	100.00
145,000	-	-	-	-	-	-	-	(35,000)	(110,000)	(145,000)	110,000	100,000	10,000	10.00
1,225,000	-	-	-	-	-	-	-	(765,000)	(460,000)	(1,225,000)	460,000	350,000	110,000	31.43
55,673	-	-	-	-	-	-	-	-	(55,673)	(55,673)	55,673	55,673	-	-
98,236	-	-	-	-	(72,236)	-	-	(16,000)	(10,000)	(98,236)	10,000	83,382	(73,382)	(88.01)
5,654,209	(372,271)	(445,155)	-	-	(72,236)	-	-	(2,308,874)	(2,455,673)	(5,654,209)	2,455,673	2,124,055	331,618	15.61
100,000	-							(90,000)	(10,000)	(100,000)	10,000	10,000	-	-
177,000	-	-	-	-	-	-	-	(152,000)	(25,000)	(177,000)	25,000	15,000	10,000	66.67
25,000	-	-	-	-	-	-	-	(15,000)	(10,000)	(25,000)	10,000	10,000	-	-
202,000	-	-	-	-	-	-	-	(167,000)	(35,000)	(202,000)	35,000	25,000	10,000	40.00
198,500	-	-	-	-	(45,000)	-	-	(28,500)	(125,000)	(198,500)	125,000	125,000	-	-
121,000	-	-	-	-	-	-	-	(46,000)	(75,000)	(121,000)	75,000	50,000	25,000	50.00
738,309	-	-	-	-	(21,861)	-	-	(415,000)	(301,448)	(738,309)	301,448	309,982	(8,534)	(2.75)
1,057,809	-	-	-	-	(66,861)	-	-	(489,500)	(501,448)	(1,057,809)	501,448	484,982	16,466	3.40
9,155,232	(372,271)	(445,155)	-	-	(243,032)	-	-	(4,013,774)	(4,081,000)	(9,155,232)	4,081,000	3,683,000	398,000	10.81
4,876,200	(372,271)	(445,155)	-	-	(45,000)	-	-	(4,013,774)	-	(4,876,200)	-	-	-	-
3,851,571	-	-	-	-	-	-	-	-	(3,851,571)	(3,851,571)	3,851,571	3,365,825	485,746	14.43
427,461	-	-	-	-	(198,032)	-	-	-	(229,429)	(427,461)	229,429	317,175	(87,746)	(27.66)
9,155,232	(372,271)	(445,155)	-	-	(243,032)	-	-	(4,013,774)	(4,081,000)	(9,155,232)	4,081,000	3,683,000	398,000	10.81

2025 CAPITAL BUDGET IMPACT		Prior Year Increase in Municipal Levy (\$)	711,800
2024 Capital Budget - Net Budget Tax Impact		Prior Year Increase in Capital Budget (%)	23.96%
Add: Inflation - BCPI year over year Second Quarter- 4.80%		Prior Year Increase in Municipal Levy (%)	7.20%
Add: 2% of Municipal Levy for Asset Management Planning		Increase in Municipal Levy (\$)	398,000
2025 Capital Budget - Net Budget Tax Impact		Year over year Increase in Capital Budget (%)	10.81%
		Increase in Municipal Levy (%)	3.60%



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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		CAPITAL BUDGET	CAPITAL FORECAST									GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES				TOTAL	
GENERAL GOVERNMENT																		
MEMBERS OF COUNCIL																		
Councillor Laptops	2-110-4602	-	10,000	-	-	-	10,000	-	-	-	10,000	30,000	-	-	-	(30,000)	-	(30,000)
Contributions to Capital Reserves																		
- Administration Equipment Laptop Replacement	2-110-4503	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-	-	(25,000)	(25,000)
TOTAL MEMBERS OF COUNCIL		2,500	12,500	2,500	2,500	2,500	12,500	2,500	2,500	2,500	12,500	55,000	-	-	-	(30,000)	(25,000)	(55,000)
GENERAL ADMINISTRATION																		
Furniture	2-115-4602	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	-	(20,000)
Computer Replacement	2-115-4602	6,000	9,250	12,000	10,000	22,250	8,000	13,250	8,000	8,000	9,250	106,000	-	-	-	(106,000)	-	(106,000)
Financial Software	2-115-4602	-	-	-	-	70,000	-	-	-	7,500	-	77,500	-	-	-	(77,500)	-	(77,500)
Records Management System	2-115-4602	30,000	-	-	-	-	-	-	-	-	-	30,000	(30,000)	-	-	-	-	(30,000)
Contributions to Capital Reserves																		
- Administration Equipment Computer Replacement	2-115-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
- Administration Equipment Software Replacement	2-115-4503	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	-	(50,000)	(50,000)
- Administration Equipment Furniture Replacement	2-115-4503	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	-	(20,000)	(20,000)
- Contingency Reserve	2-210-4503	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	-	-	-	-	(4,000,000)	(4,000,000)
TOTAL GENERAL ADMINISTRATION		455,000	428,250	431,000	429,000	511,250	427,000	432,250	427,000	434,500	428,250	4,403,500	(30,000)	-	-	(203,500)	(4,170,000)	(4,403,500)
MUNICIPAL OFFICE BUILDING																		
Administration Building - Capital Repairs	2-120-4601	-	-	-	-	-	-	-	-	159,300	-	159,300	-	-	-	(159,300)	-	(159,300)
Facility Assessment	All Facilities 2-120-4601	-	-	-	-	-	-	-	50,000	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Siding	2-120-4601	-	-	-	-	-	-	-	-	-	100,000	100,000	-	-	-	(100,000)	-	(100,000)
Wireless Routers	2-120-4601	-	-	-	-	3,000	-	-	-	-	3,000	6,000	-	-	-	(6,000)	-	(6,000)
Contributions to Capital Reserves																		
- Municipal Buildings and Structures	2-120-4503	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	290,710	-	-	-	-	(290,710)	(290,710)
TOTAL MUNICIPAL OFFICE BUILDING		29,071	29,071	29,071	29,071	32,071	29,071	29,071	79,071	188,371	132,071	606,010	-	-	-	(315,300)	(290,710)	(606,010)
TOTAL GENERAL GOVERNMENT		486,571	469,821	462,571	460,571	545,821	468,571	463,821	508,571	625,371	572,821	5,064,510	(30,000)	-	-	(548,800)	(4,485,710)	(5,064,510)



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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			CAPITAL BUDGET	CAPITAL FORECAST									GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES				TOTAL	
PROTECTION SERVICES																			
FIRE																			
Firefighting Equipment Program	2-200-4602	84,000	113,000	95,200	130,500	93,200	145,300	28,000	98,200	69,700	92,400	949,500	-	-	-	(949,500)	-	(949,500)	
Computer Equipment	2-200-4602	3,000	4,400	4,800	4,000	2,300	4,000	4,800	4,800	4,400	5,400	41,900	-	-	-	(41,900)	-	(41,900)	
Communications System (shared)	2-200-4602	18,000	2,100	10,600	-	36,000	36,000	6,000	12,000	15,000	15,000	150,700	-	-	-	(150,700)	-	(150,700)	
SCBA, Cylinders and RIT	2-200-4602	-	-	-	-	-	-	800,000	-	-	-	800,000	-	-	-	(800,000)	-	(800,000)	
Breathing Air Compressor	2-200-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Washing Station - Bunker Gear	2-200-4602	-	-	-	-	-	-	-	-	12,000	-	12,000	-	-	-	(12,000)	-	(12,000)	
Digital Signs	2-200-4601	-	-	-	-	-	-	10,000	10,000	10,000	-	30,000	-	-	-	(30,000)	-	(30,000)	
Staff Truck	2020 Chevrolet 1500	2-200-4603	-	-	60,000	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)	
Pumper 7101	2000 GMC Top-Kick	2-200-4603	-	755,000	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Pumper 7201 (Aerial)	2021 Rosenbauer Cobra	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pumper 7301	2007 Freightliner	2-200-4603	-	-	-	-	755,000	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Pumper 7401	2000 GMC Top-Kick	2-200-4603	755,000	-	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Tanker 7102	2016 International	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tanker 7202	2023 Freightliner	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tanker 7302	2000 GMC Top-Kick	2-200-4603	-	-	650,000	-	-	-	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)	
Tanker 7402	2009 Freightliner	2-200-4603	-	-	-	-	-	650,000	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)	
Rescue 3	2021 FrtlNr/Rosenbauer	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fire Halls - Capital Repairs	Station 1	2-200-4601	-	-	-	73,600	-	8,000	116,000	-	-	197,600	-	-	-	(197,600)	-	(197,600)	
Fire Halls - Capital Repairs	Station 2	2-200-4601	-	-	-	-	89,800	173,000	-	155,500	153,000	571,300	-	-	-	(571,300)	-	(571,300)	
Fire Halls - Capital Repairs	Station 3	2-200-4601	-	-	-	-	4,500	-	-	-	-	4,500	-	-	-	(4,500)	-	(4,500)	
Fire Halls - Capital Repairs	Station 4	2-200-4601	-	-	29,100	-	-	4,000	-	43,200	-	76,300	-	-	-	(76,300)	-	(76,300)	
Flat Roof Replacement	Station 2	2-200-4601	25,000	-	-	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)	
Fire Hall Parking Lot	Station 4	2-200-4601	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)	
Hot Water Tank	Station 4	2-200-4601	3,000	-	-	-	-	-	-	-	-	3,000	-	-	-	(3,000)	-	(3,000)	
Debenture Payments																			
- Fire Hall 2	2-200-4575	41,441	39,722	38,004	36,290	-	-	-	-	-	-	155,457	-	-	(17,722)	-	(137,735)	(155,457)	
- Tanker	2-200-4575	12,141	11,690	11,239	10,791	10,337	-	-	-	-	-	56,198	-	-	-	-	(56,198)	(56,198)	
- Fire Hall 3	2-200-4575	43,165	42,241	41,317	40,422	39,469	38,545	37,621	36,716	35,773	34,849	390,118	-	-	(390,118)	-	-	(390,118)	
- Aerial	2-200-4575	59,496	58,332	57,168	56,049	54,840	53,676	52,512	51,380	50,184	49,020	542,657	-	-	(511,183)	-	(31,474)	(542,657)	
Contributions to Capital Reserves																			
- Fire Buildings	2-200-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)	
- Fire Equipment	2-200-4503	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,100,000	-	-	-	-	(1,100,000)	(1,100,000)	
- Fire Vehicles	2-200-4503	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	4,200,000	-	-	-	-	(4,200,000)	(4,200,000)	
TOTAL FIRE			1,619,243	1,581,485	1,552,428	906,652	1,640,446	1,017,521	2,259,933	966,796	905,057	811,669	13,261,230	-	-	(919,023)	(6,566,800)	(5,775,407)	(13,261,230)
BUILDING																			
Building Vehicle	2024 Chevrolet 1500	2-250-4603	-	-	-	-	-	60,000	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)	
Drains/Building Vehicle	2019 Ford F150	2-250-4603	-	60,000	-	-	-	-	-	60,000	-	120,000	-	-	-	(120,000)	-	(120,000)	
Plotter/Scanner		2-250-4602	10,000	-	-	-	10,000	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)	
Tablets		2-250-4602	2,400	-	-	-	2,400	-	-	-	-	4,800	-	-	-	(4,800)	-	(4,800)	
Contributions to Capital Reserves																			
- Building Vehicle Replacement	2-250-4503	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	-	(200,000)	(200,000)	
- Building Software / IT Equipment	2-250-4503	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000	-	-	-	-	(30,000)	(30,000)	
TOTAL BUILDING			35,400	83,000	23,000	23,000	23,000	35,400	83,000	23,000	83,000	23,000	434,800	-	-	-	(204,800)	(230,000)	(434,800)
TOTAL PROTECTIVE SERVICES			1,654,643	1,664,485	1,575,428	929,652	1,663,446	1,052,921	2,342,933	989,796	988,057	834,669	13,696,030	-	-	(919,023)	(6,771,600)	(6,005,407)	(13,696,030)



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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TRANSPORTATION SERVICES

ROAD CONSTRUCTION

Airport Road (053) [O]	Base Line to Windham Line	2-300-4640	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Mall Road (083/084) [ST] 50/50 Norfolk	Middletown Ln to Hwy 59	2-300-4638	360,000	-	-	-	-	-	-	-	-	360,000	(272,271)	-	-	(87,729)	- (360,000)	
Mall Road (082) [PP] 50/50 Norfolk	Hwy 59 to Swimming Pool Rd.	2-300-4638	354,000	-	-	-	-	-	-	-	-	354,000	(345,155)	-	-	(8,845)	- (354,000)	
Maple Dell (057) [ST]	Hwy 59 to Windham Line	2-300-4715	225,000	-	-	-	-	-	-	-	-	225,000	(200,000)	-	-	(25,000)	- (225,000)	
Brock Street W Norwich (201A) [FD]	Cons. Area to Stover St. N	2-300-4713	110,000	707,000	-	-	-	-	-	-	-	817,000	(445,155)	-	-	(371,845)	- (817,000)	
Church Street (123B) [PP]	North St. W to Pick Line	2-300-4714	18,800	125,000	-	-	-	-	-	-	-	143,800	-	-	-	(143,800)	- (143,800)	
Church Street (252A) [FD]	North St. W to Main Street West	2-300-4714	37,500	250,000	-	-	-	-	-	-	-	287,500	(272,271)	-	-	(15,229)	- (287,500)	
John St. (Eastwood) (279A) [FD]	HWY 2 to John St.	2-300-4716	-	-	-	-	7,000	131,500	-	-	-	138,500	(100,000)	-	-	(38,500)	- (138,500)	
Main St. (Eastwood) (278B) [FD]	East End to West End	2-300-4717	-	-	-	-	3,000	47,100	-	-	-	50,100	-	-	-	(50,100)	- (50,100)	
Pick Line (123A) [ST]	Milldale Rd to Church St.	2-300-4718	-	232,400	-	-	-	-	-	-	-	232,400	-	-	-	(232,400)	- (232,400)	
Westtown Line (140) [ST]	Potters Rd. to Mall Rd.	2-300-4719	-	96,900	-	-	-	-	-	-	-	96,900	-	-	-	(96,900)	- (96,900)	
Zenda Line (50/50 SWOX) (104B) [ST]	Quaker St. to Evergreen (Hardtop)	2-300-4679	-	17,500	-	-	-	-	-	-	-	17,500	-	-	-	(17,500)	- (17,500)	
Beaconsfield Road (031/032) [PP]	Zenda Line to Hwy 59	2-300-4658	-	-	860,500	-	-	-	-	-	-	860,500	(817,426)	-	-	(43,074)	- (860,500)	
Csont Line (124) [ST]	Milldale Rd. to Otterville Rd.	2-300-4720	-	-	274,300	-	-	-	-	-	-	274,300	-	-	-	(274,300)	- (274,300)	
Elgin St. (209) [FD]	Spring St. to Centre St.	2-300-4721	-	-	140,600	-	-	-	-	-	-	140,600	-	-	-	(140,600)	- (140,600)	
Hammer Line (115) [ST]	Airport Rd. to Maple Dell Rd.	2-300-4722	-	-	246,900	-	-	-	-	-	-	246,900	-	-	-	(246,900)	- (246,900)	
Base Line (133A) [O]	Otterville Rd to Ninth Rd	2-300-4672	-	-	-	243,400	-	-	-	-	-	243,400	-	-	-	(243,400)	- (243,400)	
Base Line (133B) [FD]	Ninth Rd. to New Rd.	2-300-4672	-	-	-	798,600	-	-	-	-	-	798,600	(717,426)	-	-	(81,174)	- (798,600)	
Base Line (138) [O]	New Rd to Wendy's Rd	2-300-4672	-	-	-	164,350	-	-	-	-	-	164,350	-	-	-	(164,350)	- (164,350)	
Cedar Line (96A) [PP]	Rivers Rd. to Curries Rd.	2-300-4723	-	-	-	53,400	-	-	-	-	-	53,400	-	-	-	(53,400)	- (53,400)	
Curries Road (21B) [PP]	Cedar Line to Hwy 59	2-300-4724	-	-	-	412,300	-	-	-	-	-	412,300	(100,000)	-	-	(312,300)	- (412,300)	
Caley Road (48) [ST]	Base Line to Windham Line	2-300-4725	-	-	-	-	110,500	-	-	-	-	110,500	-	-	-	(110,500)	- (110,500)	
Middletown Line (74B) [ST]	New Rd. to Potters Rd	2-300-4652	-	-	-	-	266,400	-	-	-	-	266,400	-	-	-	(266,400)	- (266,400)	
New Road (74) [ST]	Middletown Line Hwy 59	2-300-4647	-	-	-	-	764,000	-	-	-	-	764,000	(717,426)	-	-	(46,574)	- (764,000)	
Windham Line (112/117) [ST]	Caley Rd. to Maple Dell Rd.	2-300-4726	-	-	-	-	399,100	-	-	-	-	399,100	(100,000)	-	-	(299,100)	- (399,100)	
Bullock St. (253A) [FD]	Main St. W. to North St. W.	2-300-4727	-	-	-	-	-	94,600	-	-	-	94,600	-	-	-	(94,600)	- (94,600)	
Ninth Rd. (064/067) [ST]	Cornell Rd. to Hwy 59	2-300-4728	-	-	-	-	-	892,800	-	-	-	892,800	(817,426)	-	-	(75,374)	- (892,800)	
North St. E. (254F.1) [FD]	William St. to John St. N.	2-300-4729	-	-	-	-	-	328,000	-	-	-	328,000	-	-	-	(328,000)	- (328,000)	
North St. W. (253B) [FD]	Paxton St. to Bullock St.	2-300-4730	-	-	-	-	-	227,900	-	-	-	227,900	-	-	-	(227,900)	- (227,900)	
Paxton St. (254A) [FD]	North St. to Main St.	2-300-4731	-	-	-	-	-	70,800	-	-	-	70,800	-	-	-	(70,800)	- (70,800)	
Milldale Road (61/63) [ST]	Pick Line to Hwy 59	2-300-4732	-	-	-	-	-	-	971,100	-	-	971,100	(817,426)	-	-	(153,674)	- (971,100)	
Robson Street (219) [FD]	Dufferin St to Hwy 59	2-300-4648	-	-	-	-	-	-	537,200	-	-	537,200	-	-	-	(537,200)	- (537,200)	
Evergreen Street (037) [ST]	Oxford 13 to Middletown Line	2-300-4706	-	-	-	-	-	-	370,600	-	-	370,600	-	-	-	(370,600)	- (370,600)	
Evergreen Street (038A) [ST]	Middletown Line to McCready Line	2-300-4706	-	-	-	-	-	-	640,800	-	-	640,800	(372,271)	-	-	(268,529)	- (640,800)	
Evergreen Street (038B) [FD]	McCready Line to Hwy 59	2-300-4706	-	-	-	-	-	-	725,500	-	-	725,500	(445,155)	-	-	(280,345)	- (725,500)	
Burgess Street (273C.1) [FD];[O]	Church St. 440m (FD)	2-300-4733	-	-	-	-	-	-	-	311,500	-	311,500	-	-	-	(311,500)	- (311,500)	
Middletown Line (102B) [O]	Beaconsfield (831m) Road	2-300-4652	-	-	-	-	-	-	-	252,200	-	252,200	-	-	-	(252,200)	- (252,200)	
Middletown Line (105B.1) [FD]	Quaker St. to Norwich Rd.	2-300-4652	-	-	-	-	-	-	-	1,030,500	-	1,030,500	(817,426)	-	-	(213,074)	- (1,030,500)	
Airport Road Eng. Drawings (Stover to 800m Easterly) Per report PW 2024-04			50,000	-	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	- (50,000)	
To be determined			-	-	-	-	-	-	-	-	1,500,000	1,500,000	(817,426)	-	-	(682,574)	- (1,500,000)	
Guiderail Program	Middletown Line/Maple Dell	2-300-4900	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	-	-	-	(1,000,000)	- (1,000,000)	
Road Needs Study		2-300-4950	-	-	-	50,000	-	-	-	50,000	-	100,000	-	-	-	(100,000)	- (100,000)	
Contributions to Capital Reserves - Road Construction			650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	6,500,000	-	-	-	- (6,500,000)	- (6,500,000)	
TOTAL ROAD CONSTRUCTION			1,905,300	2,178,800	2,272,300	2,472,050	2,290,000	2,374,100	2,436,900	2,486,900	2,394,200	2,250,000	23,060,550	(8,174,260)	-	-	(8,386,290) (6,500,000)	(23,060,550)

[PD] Partial Depth; [FD] Full Depth; [O] Overlay; [ST] Surface Treatment; [PP] Pulverize & Pave



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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TRANSPORTATION SERVICES

GRAVEL ROAD CONVERSION PROGRAM

Firehall Rd. (019)	Middletown Line to Oxford Rd 14	2-300-4735
Beaconsfield Rd. (033A)	Highway 59 to 299m E. of Middletown Line	2-300-4658
Substation Rd. (026)	Cedar Line to Highway 59	2-300-4743
Smith's Lane (274)	McNab St. to Church St. E.	2-300-4738
Zenda Line (50/50 SWOX) (104B.2)	Quaker St. to Evergreen (Gravel)	2-300-4679
Evergreen Street (036)	Zenda Line to Oxford Road 13	2-300-4706
Old Stage Rd. (016B)	480m E. of Middletown Line to Old 14 Line	2-300-4631
Pleasant Vally Rd. (049)	Zenda Line to Middletown Line	2-300-4703
Substation Rd. (027)	Highway 59 to Middletown Line	2-300-4743
Pleasant Vally Rd. (142)	E. of Zenda Line (dog leg) to Pleasant Velly Rd.	2-300-4703

To be determined

Contributions to Capital Reserves
- Gravel Road Conversion Program 2-300-4503

TOTAL GRAVEL ROAD CONVERSION PROGRAM

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES					TOTAL
345,000	-	-	-	-	-	-	-	-	-	345,000	-	-	-	(345,000)	-	(345,000)
320,000	-	-	-	-	-	-	-	-	-	320,000	-	-	-	(320,000)	-	(320,000)
-	330,000	-	-	-	-	-	-	-	-	330,000	-	-	-	(330,000)	-	(330,000)
-	29,000	-	-	-	-	-	-	-	-	29,000	-	-	-	(29,000)	-	(29,000)
-	65,000	-	-	-	-	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)
-	-	564,000	-	-	-	-	-	-	-	564,000	-	-	-	(564,000)	-	(564,000)
-	-	-	517,000	-	-	-	-	-	-	517,000	-	-	-	(517,000)	-	(517,000)
-	-	-	-	628,000	-	-	-	-	-	628,000	-	-	-	(628,000)	-	(628,000)
-	-	-	-	-	576,000	-	-	-	-	576,000	-	-	-	(576,000)	-	(576,000)
-	-	-	-	-	39,000	-	-	-	-	39,000	-	-	-	(39,000)	-	(39,000)
-	-	-	-	-	-	500,000	500,000	500,000	500,000	2,000,000	-	-	-	(2,000,000)	-	(2,000,000)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	-	-	-	-	(5,000,000)	(5,000,000)
1,165,000	924,000	1,064,000	1,017,000	1,128,000	1,115,000	1,000,000	1,000,000	1,000,000	1,000,000	10,413,000	-	-	-	(5,413,000)	(5,000,000)	(10,413,000)



TOTAL BRIDGE CONSTRUCTION

HISTORICAL ~ AGRICULTURAL ~ BEAUTIFUL





PARKING LOT CONSTRUCTION

Contributions to Capital Reserves
- Parking Lots **2-301-4503**

TOTAL PARKING LOT CONSTRUCTION

Sidewalk Replacement	Various locations	2-304-4602
Urbanization Project (County)	Burgessville	2-304-4602
Norwich Downtown	North side	2-304-4602

Contributions to Capital Reserves
- Sidewalk Reconstruction **2-304-4503**

TOTAL SIDEWALK CONSTRUCTION

Misc. Locations and Additions **2-360-4602**

Debenture Payments
- *Streetlight LED* **2-360-4575**

Contributions to Capital Reserves
- Streetlights **2-360-4503**

TOTAL STREETLIGHTS

HISTORICAL ~ AGRICULTURAL ~ BEAUTIFUL



HISTORICAL ~ AGRICULTURAL ~ BEAUTIFUL

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CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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ENVIRONMENTAL SERVICES

DAMS

Repair and Reinforce Otterville Dam
Engineers Review

2-754-4602
2-754-4602

Contributions to Capital Reserves
- Municipal Buildings and Structures

2-754-4503

TOTAL ENVIRONMENTAL SERVICES

HEALTH SERVICES

MEDICAL CENTRE

Computer Replacement Program
Furniture Replacement Program
Medical Centre - Capital Repairs
Roof Membrane
Furnace - Natural Gas

8-500-4602
8-500-4602
8-500-4601
8-500-4601
8-500-4601

Contributions to Capital Reserves
- Medical Centre

8-500-4503

TOTAL MEDICAL CENTRE

CEMETERIES

Roadways - Various Cemeteries
Gates / Pillars - Various Cemeteries
Fencing - Various Cemeteries
Memorials - Various Locations
Columbarium
Norwich Pioneer Cemetery Parking
Norwich Pioneer Cemetery Replace West Fence Line
Otterville Cemetery New East Fence Line

2-765-4601
2-765-4601
2-765-4601
2-765-4601
2-765-4601
2-765-4601
2-765-4601
2-765-4601

Contributions to Capital Reserves
- Cemeteries

2-765-4503

TOTAL CEMETERIES

TOTAL HEALTH SERVICES

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES					TOTAL
90,000	-	-	-	-	-	-	-	-	-	90,000	-	-	-	(90,000)	-	(90,000)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	190,000	-	-	-	(90,000)	(100,000)	(190,000)
4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	45,000	-	-	-	(45,000)	-	(45,000)
3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	15,000	-	-	-	(15,000)	-	(15,000)
-	13,500	15,000	122,000	-	6,500	-	-	24,200	-	181,200	-	-	-	(181,200)	-	(181,200)
135,000	-	-	-	-	-	-	-	-	-	135,000	-	-	-	(135,000)	-	(135,000)
9,500	-	-	-	-	-	-	-	-	-	9,500	-	-	-	(9,500)	-	(9,500)
25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
177,000	43,000	47,500	151,500	32,500	36,000	32,500	29,500	56,700	29,500	635,700	-	-	-	(385,700)	(250,000)	(635,700)
-	-	-	20,000	-	-	-	-	20,000	-	40,000	-	-	-	(40,000)	-	(40,000)
-	5,000	-	15,000	-	5,000	-	5,000	-	5,000	35,000	-	-	-	(35,000)	-	(35,000)
-	-	15,000	-	5,000	-	5,000	-	5,000	-	30,000	-	-	-	(30,000)	-	(30,000)
-	5,000	-	-	-	5,000	-	-	-	5,000	15,000	-	-	-	(15,000)	-	(15,000)
-	-	-	-	-	55,000	-	-	-	-	55,000	-	-	-	(55,000)	-	(55,000)
10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
2,500	-	-	-	-	-	-	-	-	-	2,500	-	-	-	(2,500)	-	(2,500)
2,500	-	-	-	-	-	-	-	-	-	2,500	-	-	-	(2,500)	-	(2,500)
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	(100,000)	-	(100,000)
25,000	20,000	25,000	45,000	15,000	75,000	15,000	15,000	35,000	20,000	290,000	-	-	-	(290,000)	-	(290,000)
202,000	63,000	72,500	196,500	47,500	111,000	47,500	44,500	91,700	49,500	925,700	-	-	-	(675,700)	(250,000)	(925,700)

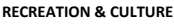


CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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RECREATION & CULTURE

PARKS STRUCTURES

		CAPITAL BUDGET	CAPITAL FORECAST									GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING
		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES				TOTAL
	Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Fencing	2-711-4601	7,500	-	-	-	-	-	-	-	-	7,500	-	-	-	-	(7,500)
	Main Diamond - Bleachers	2-711-4601	-	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	(15,000)
	Main Diamond - Dug-Out	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Lights	2-711-4601	-	-	-	-	-	-	-	-	30,000	30,000	-	-	-	-	(30,000)
	Parks Signage	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Picnic Shelter	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Backstop	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Parks Signage	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Parking Lots/Laneways	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	AODA Picnic Tables	2-711-4601	-	-	3,500	-	-	-	-	-	-	3,500	-	-	-	-	(3,500)
	Pavilion/Washrooms	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Storage Shed (roof)	2-718-4601	6,000	-	-	-	-	-	-	-	-	6,000	-	-	-	-	(6,000)
	Playground Structure	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Paved Pathway/AODA	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Fencing	2-718-4601	-	-	-	50,000	-	-	-	-	-	50,000	-	-	-	-	(50,000)
	Main Diamond - Bleachers	2-718-4601	-	-	-	15,000	-	-	-	-	-	15,000	-	-	-	-	(15,000)
	Main Diamond - Dug-Out	2-718-4601	-	-	-	-	8,000	-	-	-	-	8,000	-	-	-	-	(8,000)
	Main Diamond - Lights	2-718-4601	-	-	-	-	-	-	-	30,000	-	30,000	-	-	-	-	(30,000)
	2nd Diamond - Fencing	2-718-4601	-	-	-	50,000	-	-	-	-	-	50,000	-	-	-	-	(50,000)
	2nd Diamond - Surface	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2nd Diamond - Bleachers	2-718-4601	-	-	-	-	-	-	5,000	-	-	5,000	-	-	-	-	(5,000)
	Multi-Use Play Courts	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Parks Signage	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Parking Lots/Laneways	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Picnic Shelter	2-717-4601	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	-	(10,000)
	Storage Shed	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Storage Container	2-717-4601	-	-	-	-	-	-	-	2,500	-	2,500	-	-	-	-	(2,500)
	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Dug-Out	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Main Diamond - Lights	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2nd Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2nd Diamond - Surface	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2nd Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	-	5,000	-	5,000	-	-	-	-	(5,000)
	Walking/Fitness Trails	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	AODA Picnic Tables	2-717-4601	-	-	-	-	3,500	-	-	-	-	3,500	-	-	-	-	(3,500)
	Pavilion	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Splash Pads	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Multi-Use Play Courts	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Parks Signage	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	AODA Picnic Tables	2-717-4601	-	-	-	3,500	-	-	-	-	-	3,500	-	-	-	-	(3,500)
	Fitness Equipment	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



HISTORICAL ~ AGRICULTURAL ~ BEAUTIFUL

PARKS STRUCTURES

Contributions to Capital Reserves

- *Otterville Pool*
- *Park Structures*

TOTAL PARKS STRUCTURES

[illegible]



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
(\$)

RECREATION & CULTURE

PARKS VEHICLES AND EQUIPMENT

Parks

Pick-Up Truck	2022 Dodge 1500	2-711-4603	-	-	-	-	60,000	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Pick-Up Truck	2020 Chevrolet 1500	2-711-4603	-	-	60,000	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)
Trailer Enclosed	2019 Look Enclosed Trailer	2-711-4602	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
Trailer Tandem	2020 Miska Dump Trailer	2-711-4602	-	-	-	-	-	-	15,000	-	-	15,000	-	-	-	(15,000)	-	(15,000)
Tractor	2014 Kubota	2-711-4602	-	65,000	-	-	-	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)
Aerator	2012	2-711-4602	-	-	-	-	-	-	15,000	-	-	15,000	-	-	-	(15,000)	-	(15,000)
Zero-Turn Mower	2012	2-711-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zero-Turn Mower	2018 Kubota 60"	2-711-4602	-	-	-	-	-	25,000	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Landscaper	2019	2-711-4602	-	-	-	-	-	-	7,000	-	-	7,000	-	-	-	(7,000)	-	(7,000)
Diamond Groomer	2010	2-711-4602	-	-	-	-	-	10,000	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
Parks Equipment Program		2-711-4602	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	(50,000)	-	(50,000)

Arena NCC

Ice Resurfacer	2018 Zamboni M446	2-722-4602	-	-	150,000	-	-	-	-	-	-	150,000	-	-	-	(150,000)	-	(150,000)
Scissor Lift	2003	2-722-4602	22,000	-	-	-	-	-	-	-	-	22,000	-	-	-	(22,000)	-	(22,000)
Floor Scrubber Large	2022	2-722-4602	-	-	-	-	-	-	10,000	-	-	10,000	-	-	-	(10,000)	-	(10,000)
Floor Scrubber Mini	2021	2-722-4602	-	-	-	-	-	-	5,000	-	-	5,000	-	-	-	(5,000)	-	(5,000)
Ice Edger	2009	2-722-4602	9,000	-	-	-	-	-	-	-	-	9,000	-	-	-	(9,000)	-	(9,000)
Tables and Chairs Program		2-722-4602	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	-	-	-	(80,000)	-	(80,000)
Admin Staff Computers		2-722-4602	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	-	(20,000)

Contributions to Capital Reserves

- Vehicles and Equipment	2-711-4503	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000	-	-	-	-	(300,000)	(300,000)
- Arena	2-720-4503	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	450,000	-	-	-	-	(450,000)	(450,000)

TOTAL PARKS VEHICLES AND EQUIPMENT

121,000	155,000	310,000	90,000	150,000	125,000	102,000	130,000	90,000	150,000	1,423,000	-	-	-	(673,000)	(750,000)	(1,423,000)
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PARKS AND RECREATION BUILDINGS

Arena/NCC - Capital Repairs	2-720-4601	-	91,000	84,000	123,000	215,000	482,000	491,000	30,000	-	-	1,516,000	-	-	-	(1,516,000)	-	(1,516,000)
Community Centres - Capital Repairs	2-731-4601	-	68,000	164,500	-	-	25,000	-	50,000	-	-	307,500	-	-	-	(307,500)	-	(307,500)
Library - Capital Repairs	2-753-4601	-	15,000	-	5,500	11,800	-	-	2,500	-	-	34,800	-	-	-	(34,800)	-	(34,800)
Springford Hall Lighting	2-731-4601	8,000	-	-	-	-	-	-	-	-	-	8,000	-	-	-	(8,000)	-	(8,000)
NCC Roadside Sign	2-720-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NCC Interior Lighting	2-720-4601	12,000	-	-	-	-	-	-	-	-	-	12,000	-	-	-	(12,000)	-	(12,000)
Refrigerator Room	2-720-4601	-	-	-	-	-	700,000	-	-	-	-	700,000	-	-	-	(700,000)	-	(700,000)
Arena - Dehumidification System	CSRIF Grant Application 2-720-4601	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Arena - Scoreclock Replacement	CSRIF Grant Application 2-720-4601	35,000	-	-	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	-	(35,000)
NCC - West Wall Upgrades	CSRIF Grant Application 2-720-4601	220,000	-	-	-	-	-	-	-	-	-	220,000	-	-	-	(220,000)	-	(220,000)
NCC - Auditorium Partition	CSRIF Grant Application 2-720-4601	90,000	-	-	-	-	-	-	-	-	-	90,000	-	-	-	(90,000)	-	(90,000)
Arena - PA System	CSRIF Grant Application 2-720-4601	-	30,000	-	-	-	-	-	-	-	-	30,000	-	-	-	(30,000)	-	(30,000)
NCC - Interior and Exterior Paint	CSRIF Grant Application 2-720-4601	-	100,000	-	-	-	-	-	-	-	-	100,000	-	-	-	(100,000)	-	(100,000)

Debenture Payments

- Norwich Community Centre	2-720-4575	148,309	71,673	-	-	-	-	-	-	-	-	219,982	-	-	(32,425)	-	(187,557)	(219,982)
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Contributions to Capital Reserves

- Buildings	2-711-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
- Library	2-753-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
- Arena Building	2-720-4503	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	1,400,000	-	-	-	-	(1,400,000)	(1,400,000)

TOTAL PARKS AND RECREATION BUILDINGS

738,309	550,673	423,500	303,500	401,800	1,382,000	666,000	257,500	175,000	175,000	5,073,282	-	-	(32,425)	(3,103,300)	(1,937,557)	(5,073,282)
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TOTAL RECREATION & CULTURE

1,057,809	925,673	1,042,000	687,000	793,300	1,652,000	1,116,500	5,549,000	527,500	510,000	13,860,782	-	(2,000,000)	(712,425)	(7,210,800)	(3,937,557)	(13,860,782)
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OVERALL TOTAL

9,155,232	8,826,994	9,762,019	8,855,938	8,942,198	9,606,029	8,978,823	12,585,169	8,053,308	7,230,376	91,896,086	(8,204,260)	(2,000,000)	(2,304,624)	(40,174,490)	(39,212,712)	(91,896,086)
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2025 RESERVE 10 YEAR FORECAST

Thursday, November 28, 2024



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
330,995	368,316	412,887	459,458	420,779	459,350	502,671	501,242	383,013	317,334
720,374	363,874	92,174	462,074	59,274	196,974	(29,826)	234,474	498,374	903,574
2,148,504	2,198,730	1,347,246	532,013	395,729	(161,054)	578,862	842,479	767,595	1,258,912
134,413	141,413	141,913	15,413	40,913	(87)	25,413	50,913	32,213	52,713
1,184,587	1,163,207	871,207	928,707	873,607	(28,393)	(394,893)	(1,261,393)	(1,038,893)	(798,893)
4,518,873	4,235,540	2,865,427	2,397,665	1,790,302	466,790	682,227	367,715	642,302	1,733,640
58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571
578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000
2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,450,000	2,450,000	2,450,000
35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000
3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,496,571	3,496,571	3,496,571



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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GENERAL GOVERNMENT

Administrative Equipment

Balance - Beginning of Year	55,433	66,933	65,183	70,683	78,183	3,433	2,933	7,183	16,683	18,683
Reserve Contributions	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
Transfer to Capital Projects	(8,000)	(21,250)	(14,000)	(12,000)	(94,250)	(20,000)	(15,250)	(10,000)	(17,500)	(21,250)
Balance - End of Year	66,933	65,183	70,683	78,183	3,433	2,933	7,183	16,683	18,683	16,933

Municipal Buildings

Balance - Beginning of Year	314,992	264,063	303,134	342,205	381,276	417,347	456,418	495,489	484,560	364,331
Reserve Contributions	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071
Transfer to Capital Projects	(90,000)	-	-	-	(3,000)	-	-	(50,000)	(159,300)	(103,000)
Balance - End of Year	264,063	303,134	342,205	381,276	417,347	456,418	495,489	484,560	364,331	300,402



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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PROTECTION SERVICES

Fire Buildings

Balance - Beginning of Year
Reserve Contributions
- Tax Rate Stabilization (Contingency)
Balance - End of Year

Fire Equipment

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Fire Vehicles

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
46,831	23,831	48,831	44,731	(3,869)	(73,169)	(233,169)	(324,169)	(497,869)	(625,869)
25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
(48,000)	-	(29,100)	(73,600)	(94,300)	(185,000)	(116,000)	(198,700)	(153,000)	-
23,831	48,831	44,731	(3,869)	(73,169)	(233,169)	(324,169)	(497,869)	(625,869)	(600,869)
19,333	24,333	14,833	14,233	(10,267)	(31,767)	(107,067)	(35,867)	(40,867)	(31,967)
110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
(105,000)	(119,500)	(110,600)	(134,500)	(131,500)	(185,300)	(38,800)	(115,000)	(101,100)	(112,800)
24,333	14,833	14,233	(10,267)	(31,767)	(107,067)	(35,867)	(40,867)	(31,967)	(34,767)
923,723	588,723	253,723	(36,277)	383,723	48,723	468,723	238,723	658,723	1,078,723
420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000
(755,000)	(755,000)	(710,000)	-	(755,000)	-	(650,000)	-	-	(60,000)
588,723	253,723	(36,277)	383,723	48,723	468,723	238,723	658,723	1,078,723	1,438,723



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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PROTECTION SERVICES

Building - Equipment and Services

Balance - Beginning of Year

Reserve Contributions

Transfer to Capital Projects

Balance - End of Year

Building - Vehicles

Balance - Beginning of Year

Reserve Contributions

Transfer to Capital Projects

Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
27,830	18,430	21,430	24,430	27,430	30,430	23,430	26,430	29,430	32,430
3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
(12,400)	-	-	-	-	(10,000)	-	-	-	-
18,430	21,430	24,430	27,430	30,430	23,430	26,430	29,430	32,430	35,430
45,057	65,057	25,057	45,057	65,057	85,057	45,057	65,057	85,057	45,057
20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
-	(60,000)	-	-	-	(60,000)	-	-	(60,000)	-
65,057	25,057	45,057	65,057	85,057	45,057	65,057	85,057	45,057	65,057



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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TRANSPORTATION SERVICES

Road Construction

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Bridges and Culverts

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Sidewalks

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Gravel Road Conversion

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
771,415	983,541	922,167	782,183	442,450	284,766	42,983	(261,601)	(616,184)	(878,068)
650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
(437,874)	(711,374)	(789,983)	(989,733)	(807,683)	(891,783)	(954,583)	(1,004,583)	(911,883)	(767,683)
983,541	922,167	782,183	442,450	284,766	42,983	(261,601)	(616,184)	(878,068)	(995,751)
250,574	510,574	681,174	247,974	(172,526)	(603,126)	(863,126)	(268,126)	86,274	681,274
650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
(390,000)	(479,400)	(1,083,200)	(1,070,500)	(1,080,600)	(910,000)	(55,000)	(295,600)	(55,000)	(35,000)
510,574	681,174	247,974	(172,526)	(603,126)	(863,126)	(268,126)	86,274	681,274	1,296,274
224,351	299,351	239,351	29,351	119,351	209,351	299,351	389,351	479,351	569,351
110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
(35,000)	(170,000)	(320,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
299,351	239,351	29,351	119,351	209,351	299,351	389,351	479,351	569,351	659,351
165,000	-	76,000	12,000	(5,000)	(133,000)	(248,000)	(248,000)	(248,000)	(248,000)
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
(665,000)	(424,000)	(564,000)	(517,000)	(628,000)	(615,000)	(500,000)	(500,000)	(500,000)	(500,000)
0	76,000	12,000	(5,000)	(133,000)	(248,000)	(248,000)	(248,000)	(248,000)	(248,000)



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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TRANSPORTATION SERVICES

Road Equipment

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Road Buildings

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Streetlights

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Parking Lots

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
359,660	54,660	79,660	114,660	108,160	568,160	508,160	842,160	1,065,660	570,660
460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
(765,000)	(435,000)	(425,000)	(466,500)	-	(520,000)	(126,000)	(236,500)	(955,000)	(586,000)
54,660	79,660	114,660	108,160	568,160	508,160	842,160	1,065,660	570,660	444,660
229,086	223,086	103,086	43,786	22,286	32,286	42,286	47,786	(21,914)	(44,914)
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(16,000)	(130,000)	(69,300)	(31,500)	-	-	(4,500)	(79,700)	(33,000)	-
223,086	103,086	43,786	22,286	32,286	42,286	47,786	(21,914)	(44,914)	(34,914)
31,847	31,847	36,847	31,847	36,847	31,847	36,847	31,847	81,847	121,847
5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000	50,000
(5,000)	-	(10,000)	-	(10,000)	-	(10,000)	-	(10,000)	-
31,847	36,847	31,847	36,847	31,847	36,847	31,847	81,847	121,847	171,847
57,292	77,292	97,292	117,292	17,292	37,292	57,292	77,292	97,292	117,292
20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
-	-	-	(120,000)	-	-	-	-	-	-
77,292	97,292	117,292	17,292	37,292	57,292	77,292	97,292	117,292	137,292



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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HEALTH SERVICES

Medical Centre

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Cemetery

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
186,413	59,413	66,413	71,913	(29,587)	(9,087)	4,913	25,413	45,913	42,213
25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
(152,000)	(18,000)	(19,500)	(126,500)	(4,500)	(11,000)	(4,500)	(4,500)	(28,700)	(4,500)
59,413	66,413	71,913	(29,587)	(9,087)	4,913	25,413	45,913	42,213	62,713
80,000	75,000	75,000	70,000	45,000	50,000	(5,000)	(0)	5,000	(10,000)
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(15,000)	(10,000)	(15,000)	(35,000)	(5,000)	(65,000)	(5,000)	(5,000)	(25,000)	(10,000)
75,000	75,000	70,000	45,000	50,000	(5,000)	(0)	5,000	(10,000)	(10,000)



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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RECREATION AND CULTURE

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Balance - Beginning of Year	238,241	263,241	288,241	313,241	338,241	363,241	188,241	213,241	63,241
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	-	-	-	-	(200,000)	-	(200,000)	-
Balance - End of Year	263,241	288,241	313,241	338,241	363,241	188,241	213,241	63,241	88,241
Balance - Beginning of Year	108,730	180,230	267,850	184,350	115,850	99,350	379,350	255,850	(583,150)
Reserve Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer to Capital Projects	(28,500)	(12,380)	(183,500)	(168,500)	(116,500)	180,000	(223,500)	(901,500)	(60,000)
Balance - End of Year	180,230	267,850	184,350	115,850	99,350	379,350	255,850	(545,650)	(543,150)
Balance - Beginning of Year	67,664	92,664	52,664	7,664	32,664	(2,336)	(12,336)	5,664	25,664
Reserve Contributions	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Transfer to Capital Projects	(5,000)	(70,000)	(75,000)	(5,000)	(65,000)	(40,000)	(12,000)	(35,000)	(65,000)
Balance - End of Year	92,664	52,664	7,664	32,664	(2,336)	(12,336)	5,664	664	(9,336)
Balance - Beginning of Year	90,319	94,319	129,319	14,319	49,319	84,319	119,319	149,319	209,319
Reserve Contributions	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Transfer to Capital Projects	(41,000)	(10,000)	(160,000)	(10,000)	(10,000)	(10,000)	(15,000)	(20,000)	(10,000)
Balance - End of Year	94,319	129,319	14,319	49,319	84,319	119,319	149,319	209,319	244,319



CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
(\$)

RECREATION AND CULTURE

Arena

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Parks and Recreation Buildings

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

Library

Balance - Beginning of Year
Reserve Contributions
Transfer to Capital Projects
Balance - End of Year

CAPITAL RESERVE	CAPITAL RESERVE FORECAST								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
407,756	140,756	59,756	115,756	132,756	57,756	(284,244)	(635,244)	(525,244)	(385,244)
140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
(407,000)	(221,000)	(84,000)	(123,000)	(215,000)	(482,000)	(491,000)	(30,000)	-	-
140,756	59,756	115,756	132,756	57,756	(284,244)	(635,244)	(525,244)	(385,244)	(245,244)
346,988	363,988	320,988	181,488	200,988	214,188	(485,812)	(460,812)	(488,312)	(463,312)
25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
(8,000)	(68,000)	(164,500)	(5,500)	(11,800)	(725,000)	-	(52,500)	-	-
363,988	320,988	181,488	200,988	214,188	(485,812)	(460,812)	(488,312)	(463,312)	(438,312)
39,389	49,389	44,389	54,389	58,889	57,089	67,089	77,089	84,589	94,589
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
-	(15,000)	-	(5,500)	(11,800)	-	-	(2,500)	-	-
49,389	44,389	54,389	58,889	57,089	67,089	77,089	84,589	94,589	104,589