



TOWNSHIP OF NORWICH
2025 CAPITAL BUDGET





**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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2023 BUDGETED CAPITAL EXPENDITURE SUMMARY

GENERAL GOVERNMENT

Members of Council
General Administration
Municipal Office Building

PROTECTION SERVICES

Fire
Building

TRANSPORTATION SERVICES

Road Construction
Gravel Road Conversion
Bridges and Culverts
Parking Lots
Sidewalks
Equipment
Street Lights
Buildings

ENVIRONMENTAL SERVICES

HEALTH SERVICES

Medical Centre
Cemeteries

RECREATION & CULTURE

Parks Structures
Recreation Equipment
Recreation Building/Facilities

OVERALL TOTAL

Capital Projects
Contributions to Capital Reserves
Debenture Payments

CAPITAL BUDGET	CAPITAL FINANCING										NET BUDGET TAX IMPACT		CHANGE		
	2025	CCBF	OCIF	Donation	Debt	DC's	Parkland	Contingency	Reserves	Tax Levy	TOTAL	2025	2024	\$	%
2023 BUDGETED CAPITAL EXPENDITURE SUMMARY															
GENERAL GOVERNMENT															
Members of Council	2,500	-	-	-	-	-	-	-	-	(2,500)	(2,500)	2,500	2,500	-	-
General Administration	455,000	-	-	-	-	-	-	-	(38,000)	(417,000)	(455,000)	417,000	414,500	2,500	0.60
Municipal Office Building	29,071	-	-	-	-	-	-	-	-	(29,071)	(29,071)	29,071	35,825	(6,754)	(18.85)
486,571	-	-	-	-	-	-	-	-	(38,000)	(448,571)	(486,571)	448,571	452,825	(4,254)	(0.94)
PROTECTION SERVICES															
Fire	1,619,243	-	-	-	-	(103,935)	-	-	(908,000)	(607,308)	(1,619,243)	607,308	563,138	44,170	7.84
Building	35,400	-	-	-	-	-	-	-	(12,400)	(23,000)	(35,400)	23,000	23,000	-	-
1,654,643	-	-	-	-	-	(103,935)	-	-	(920,400)	(630,308)	(1,654,643)	630,308	586,138	44,170	7.54
TRANSPORTATION SERVICES															
Road Construction	1,912,300	(372,271)	(445,155)	-	-	-	-	-	(444,874)	(650,000)	(1,912,300)	650,000	536,000	114,000	21.27
Gravel Road Conversion	1,165,000	-	-	-	-	-	-	-	(665,000)	(500,000)	(1,165,000)	500,000	664,000	(164,000)	(24.70)
Bridges and Culverts	1,040,000	-	-	-	-	-	-	-	(390,000)	(650,000)	(1,040,000)	650,000	325,000	325,000	100.00
Parking Lots	20,000	-	-	-	-	-	-	-	-	(20,000)	(20,000)	20,000	10,000	10,000	100.00
Sidewalks	145,000	-	-	-	-	-	-	-	(35,000)	(110,000)	(145,000)	110,000	100,000	10,000	10.00
Equipment	1,225,000	-	-	-	-	-	-	-	(765,000)	(460,000)	(1,225,000)	460,000	350,000	110,000	31.43
Street Lights	55,673	-	-	-	-	-	-	-	-	(55,673)	(55,673)	55,673	55,673	-	-
Buildings	98,236	-	-	-	-	(72,236)	-	-	(16,000)	(10,000)	(98,236)	10,000	83,382	(73,382)	(88.01)
5,661,209	(372,271)	(445,155)	-	-	(72,236)	-	-	-	(2,315,874)	(2,455,673)	(5,661,209)	2,455,673	2,124,055	331,618	15.61
ENVIRONMENTAL SERVICES															
100,000	-	-	-	-	-	-	-	-	(90,000)	(10,000)	(100,000)	10,000	10,000	-	-
HEALTH SERVICES															
Medical Centre	177,000	-	-	-	-	-	-	-	(152,000)	(25,000)	(177,000)	25,000	15,000	10,000	66.67
Cemeteries	25,000	-	-	-	-	-	-	-	(15,000)	(10,000)	(25,000)	10,000	10,000	-	-
202,000	-	-	-	-	-	-	-	-	(167,000)	(35,000)	(202,000)	35,000	25,000	10,000	40.00
RECREATION & CULTURE															
Parks Structures	198,500	-	-	-	-	(45,000)	-	-	(28,500)	(125,000)	(198,500)	125,000	125,000	-	-
Recreation Equipment	121,000	-	-	-	-	-	-	-	(46,000)	(75,000)	(121,000)	75,000	50,000	25,000	50.00
Recreation Building/Facilities	738,309	-	-	-	-	(21,861)	-	-	(415,000)	(301,448)	(738,309)	301,448	309,982	(8,534)	(2.75)
1,057,809	-	-	-	-	(66,861)	-	-	-	(489,500)	(501,448)	(1,057,809)	501,448	484,982	16,466	3.40
OVERALL TOTAL															
9,162,232	(372,271)	(445,155)	-	-	(243,032)	-	-	-	(4,020,774)	(4,081,000)	(9,162,232)	4,081,000	3,683,000	398,000	10.81
Capital Projects	4,883,200	(372,271)	(445,155)	-	-	(45,000)	-	-	(4,020,774)	-	(4,883,200)	-	-	-	-
Contributions to Capital Reserves	3,851,571	-	-	-	-	-	-	-	(3,851,571)	(3,851,571)	(3,851,571)	3,851,571	3,365,825	485,746	14.43
Debenture Payments	427,461	-	-	-	-	(198,032)	-	-	-	(229,429)	(427,461)	229,429	317,175	(87,746)	(27.66)
9,162,232	(372,271)	(445,155)	-	-	(243,032)	-	-	-	(4,020,774)	(4,081,000)	(9,162,232)	4,081,000	3,683,000	398,000	10.81

2025 CAPITAL BUDGET IMPACT			
2024 Capital Budget - Net Budget Tax Impact	3,683,000	Prior Year Increase in Municipal Levy (\$)	711,800
Add: Inflation - BCPI year over year Second Quarter- 4.80%	176,800	Prior Year Increase in Capital Budget (%)	23.96%
Add: 2% of Municipal Levy for Asset Management Planning	221,200	Prior Year Increase in Municipal Levy (%)	7.20%
2025 Capital Budget - Net Budget Tax Impact	4,081,000	Increase in Municipal Levy (\$)	398,000
		Year over year Increase in Capital Budget (%)	10.81%
		Increase in Municipal Levy (%)	3.60%



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
(\$)**

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES
GENERAL GOVERNMENT																		
MEMBERS OF COUNCIL																		
Councillor Laptops	2-110-4602	-	10,000	-	-	-	10,000	-	-	-	10,000	30,000	-	-	-	(30,000)	-	(30,000)
<i>Contributions to Capital Reserves</i>																		
- Administration Equipment Laptop Replacement	2-110-4503	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-	-	(25,000)	(25,000)
TOTAL MEMBERS OF COUNCIL		2,500	12,500	2,500	2,500	2,500	12,500	2,500	2,500	2,500	12,500	55,000	-	-	-	(30,000)	(25,000)	(55,000)
GENERAL ADMINISTRATION																		
Furniture	2-115-4602	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	-	(20,000)
Computer Replacement	2-115-4602	6,000	9,250	12,000	10,000	22,250	8,000	13,250	8,000	8,000	9,250	106,000	-	-	-	(106,000)	-	(106,000)
Financial Software	2-115-4602	-	-	-	-	70,000	-	-	-	7,500	-	77,500	-	-	-	(77,500)	-	(77,500)
Records Management System	2-115-4602	30,000	-	-	-	-	-	-	-	-	-	30,000	(30,000)	-	-	-	-	(30,000)
<i>Contributions to Capital Reserves</i>																		
- Administration Equipment Computer Replacement	2-115-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
- Administration Equipment Software Replacement	2-115-4503	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	-	(50,000)	(50,000)
- Administration Equipment Furniture Replacement	2-115-4503	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	-	(20,000)	(20,000)
- Contingency Reserve	2-210-4503	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	-	-	-	-	(4,000,000)	(4,000,000)
TOTAL GENERAL ADMINISTRATION		455,000	428,250	431,000	429,000	511,250	427,000	432,250	427,000	434,500	428,250	4,403,500	(30,000)	-	-	(203,500)	(4,170,000)	(4,403,500)
MUNICIPAL OFFICE BUILDING																		
Administration Building - Capital Repairs	2-120-4601	-	-	-	-	-	-	-	-	159,300	-	159,300	-	-	-	(159,300)	-	(159,300)
Facility Assessment	2-120-4601	-	-	-	-	-	-	-	50,000	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Siding	2-120-4601	-	-	-	-	-	-	-	-	-	100,000	100,000	-	-	-	(100,000)	-	(100,000)
Wireless Routers	2-120-4601	-	-	-	-	3,000	-	-	-	-	3,000	6,000	-	-	-	(6,000)	-	(6,000)
<i>Contributions to Capital Reserves</i>																		
- Municipal Buildings and Structures	2-120-4503	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	29,071	290,710	-	-	-	-	(290,710)	(290,710)
TOTAL MUNICIPAL OFFICE BUILDING		29,071	29,071	29,071	29,071	32,071	29,071	29,071	79,071	188,371	132,071	606,010	-	-	-	(315,300)	(290,710)	(606,010)
TOTAL GENERAL GOVERNMENT		486,571	469,821	462,571	460,571	545,821	468,571	463,821	508,571	625,371	572,821	5,064,510	(30,000)	-	-	(548,800)	(4,485,710)	(5,064,510)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES
PROTECTION SERVICES																		
FIRE																		
Firefighting Equipment Program	2-200-4602	84,000	113,000	95,200	130,500	93,200	145,300	28,000	98,200	69,700	92,400	949,500	-	-	-	(949,500)	-	(949,500)
Computer Equipment	2-200-4602	3,000	4,400	4,800	4,000	2,300	4,000	4,800	4,800	4,400	5,400	41,900	-	-	-	(41,900)	-	(41,900)
Communications System (shared)	2-200-4602	18,000	2,100	10,600	-	36,000	36,000	6,000	12,000	15,000	15,000	150,700	-	-	-	(150,700)	-	(150,700)
SCBA, Cylinders and RIT	2-200-4602	-	-	-	-	-	-	800,000	-	-	-	800,000	-	-	-	(800,000)	-	(800,000)
Breathing Air Compressor	2-200-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Washing Station - Bunker Gear	2-200-4602	-	-	-	-	-	-	-	-	12,000	-	12,000	-	-	-	(12,000)	-	(12,000)
Digital Signs	2-200-4601	-	-	-	-	-	-	10,000	10,000	10,000	-	30,000	-	-	-	(30,000)	-	(30,000)
Staff Truck	2020 Chevrolet 1500	2-200-4603	-	-	60,000	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)
Pumper 7101	2000 GMC Top-Kick	2-200-4603	-	755,000	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)
Pumper 7201 (Aerial)	2021 Rosenbauer Cobra	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumper 7301	2007 Freightliner	2-200-4603	-	-	-	-	755,000	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)
Pumper 7401	2000 GMC Top-Kick	2-200-4603	755,000	-	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)
Tanker 7102	2016 International	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker 7202	2023 Freightliner	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker 7302	2000 GMC Top-Kick	2-200-4603	-	-	650,000	-	-	-	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)
Tanker 7402	2009 Freightliner	2-200-4603	-	-	-	-	-	650,000	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)
Rescue 3	2021 Frltnr/Rosenbauer	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Halls - Capital Repairs	Station 1	2-200-4601	-	-	-	73,600	-	8,000	116,000	-	-	197,600	-	-	-	(197,600)	-	(197,600)
Fire Halls - Capital Repairs	Station 2	2-200-4601	-	-	-	-	89,800	173,000	-	155,500	153,000	571,300	-	-	-	(571,300)	-	(571,300)
Fire Halls - Capital Repairs	Station 3	2-200-4601	-	-	-	-	4,500	-	-	-	-	4,500	-	-	-	(4,500)	-	(4,500)
Fire Halls - Capital Repairs	Station 4	2-200-4601	-	-	29,100	-	-	4,000	-	43,200	-	76,300	-	-	-	(76,300)	-	(76,300)
Flat Roof Replacement	Station 2	2-200-4601	25,000	-	-	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Fire Hall Parking Lot	Station 4	2-200-4601	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
Hot Water Tank	Station 4	2-200-4601	3,000	-	-	-	-	-	-	-	-	3,000	-	-	-	(3,000)	-	(3,000)
Debenture Payments																		
- Fire Hall 2	2-200-4575	41,441	39,722	38,004	36,290	-	-	-	-	-	-	155,457	-	-	(17,722)	-	(137,735)	(155,457)
- Tanker	2-200-4575	12,141	11,690	11,239	10,791	10,337	-	-	-	-	-	56,198	-	-	-	-	(56,198)	(56,198)
- Fire Hall 3	2-200-4575	43,165	42,241	41,317	40,422	39,469	38,545	37,621	36,716	35,773	34,849	390,118	-	-	(390,118)	-	(390,118)	(390,118)
- Aerial	2-200-4575	59,496	58,332	57,168	56,049	54,840	53,676	52,512	51,380	50,184	49,020	542,657	-	-	(511,183)	-	(31,474)	(542,657)
Contributions to Capital Reserves																		
- Fire Buildings	2-200-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
- Fire Equipment	2-200-4503	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,100,000	-	-	-	-	(1,100,000)	(1,100,000)
- Fire Vehicles	2-200-4503	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	4,200,000	-	-	-	-	(4,200,000)	(4,200,000)
TOTAL FIRE		1,619,243	1,581,485	1,552,428	906,652	1,640,446	1,017,521	2,259,933	966,796	905,057	811,669	13,261,230	-	-	(919,023)	(6,566,800)	(5,775,407)	(13,261,230)
BUILDING																		
Building Vehicle	2024 Chevrolet 1500	2-250-4603	-	-	-	-	-	60,000	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Drains/Building Vehicle	2019 Ford F150	2-250-4603	-	60,000	-	-	-	-	-	60,000	-	120,000	-	-	-	(120,000)	-	(120,000)
Plotter/Scanner		2-250-4602	10,000	-	-	-	10,000	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
Tablets		2-250-4602	2,400	-	-	-	2,400	-	-	-	-	4,800	-	-	-	(4,800)	-	(4,800)
Contributions to Capital Reserves																		
- Building Vehicle Replacement	2-250-4503	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	-	(200,000)	(200,000)
- Building Software / IT Equipment	2-250-4503	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000	-	-	-	(30,000)	-	(30,000)
TOTAL BUILDING		35,400	83,000	23,000	23,000	23,000	35,400	83,000	23,000	83,000	23,000	434,800	-	-	-	(204,800)	(230,000)	(434,800)
TOTAL PROTECTIVE SERVICES		1,654,643	1,664,485	1,575,428	929,652	1,663,446	1,052,921	2,342,933	989,796	988,057	834,669	13,696,030	-	-	(919,023)	(6,771,600)	(6,005,407)	(13,696,030)



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	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES
TRANSPORTATION SERVICES																		
ROAD CONSTRUCTION																		
Airport Road (053) [O]	Base Line to Windham Line	2-300-4640	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Mall Road (083/084) [ST] 50/50 Norfolk	Middletown Ln to Hwy 59	2-300-4638	360,000	-	-	-	-	-	-	-	-	360,000	(272,271)	-	-	(87,729)	(360,000)	
Mall Road (082) [PP] 50/50 Norfolk	Hwy 59 to Swimming Pool Rd.	2-300-4638	354,000	-	-	-	-	-	-	-	-	354,000	(345,155)	-	-	(8,845)	(354,000)	
Maple Dell (057) [ST]	Hwy 59 to Windham Line	2-300-4715	225,000	-	-	-	-	-	-	-	-	225,000	(200,000)	-	-	(25,000)	(225,000)	
Brock Street W Norwich (201A) [FD]	Cons. Area to Stover St. N	2-300-4713	110,000	707,000	-	-	-	-	-	-	-	817,000	(445,155)	-	-	(371,845)	(817,000)	
Church Street (123B) [PP]	North St. W to Pick Line	2-300-4714	18,800	125,000	-	-	-	-	-	-	-	143,800	-	-	(143,800)	(143,800)		
Church Street (252A) [FD]	North St. W to Main Street West	2-300-4714	37,500	250,000	-	-	-	-	-	-	-	287,500	(272,271)	-	-	(15,229)	(287,500)	
John St. (Eastwood) (279A) [FD]	HWY 2 to John St.	2-300-4716	7,000	131,500	-	-	-	-	-	-	-	138,500	(100,000)	-	-	(38,500)	(138,500)	
Main St. (Eastwood) (278B) [FD]	East End to West End	2-300-4717	-	-	-	-	-	-	-	-	-	50,100	-	-	(50,100)	(50,100)		
Pick Line (123A) [ST]	Milldale Rd to Church St.	2-300-4718	-	232,400	-	-	-	-	-	-	-	232,400	-	-	(232,400)	(232,400)		
Westtown Line (140) [ST]	Potters Rd. to Mall Rd.	2-300-4719	-	96,900	-	-	-	-	-	-	-	96,900	-	-	(96,900)	(96,900)		
Zenda Line (50/50 SWOX) (104B) [ST]	Quaker St. to Evergreen (Hardtop)	2-300-4679	-	17,500	-	-	-	-	-	-	-	17,500	-	-	(17,500)	(17,500)		
Beaconsfield Road (031/032) [PP]	Zenda Line to Hwy 59	2-300-4658	-	-	860,500	-	-	-	-	-	-	860,500	(817,426)	-	-	(43,074)	(860,500)	
Csont Line (124) [ST]	Milldale Rd. to Otterville Rd.	2-300-4720	-	-	274,300	-	-	-	-	-	-	274,300	-	-	(274,300)	(274,300)		
Elgin St. (209) [FD]	Spring St. to Centre St.	2-300-4721	-	-	140,600	-	-	-	-	-	-	140,600	-	-	(140,600)	(140,600)		
Hammer Line (115) [ST]	Airport Rd. to Maple Dell Rd.	2-300-4722	-	-	246,900	-	-	-	-	-	-	246,900	-	-	(246,900)	(246,900)		
Base Line (133A) [O]	Otterville Rd to Ninth Rd	2-300-4672	-	-	-	243,400	-	-	-	-	-	243,400	-	-	(243,400)	(243,400)		
Base Line (133B) [FD]	Ninth Rd. to New Rd.	2-300-4672	-	-	-	798,600	-	-	-	-	-	798,600	(717,426)	-	-	(81,174)	(798,600)	
Base Line (138) [O]	New Rd to Wendy's Rd	2-300-4672	-	-	-	164,350	-	-	-	-	-	164,350	-	-	(164,350)	(164,350)		
Cedar Line (96A) [PP]	Rivers Rd. to Curries Rd.	2-300-4723	-	-	-	53,400	-	-	-	-	-	53,400	-	-	(53,400)	(53,400)		
Curries Road (21B) [PP]	Cedar Line to Hwy 59	2-300-4724	-	-	-	412,300	-	-	-	-	-	412,300	(100,000)	-	-	(312,300)	(412,300)	
Caley Road (48) [ST]	Base Line to Windham Line	2-300-4725	-	-	-	-	110,500	-	-	-	-	110,500	-	-	(110,500)	(110,500)		
Middletown Line (74B) [ST]	New Rd. to Potters Rd	2-300-4652	-	-	-	266,400	-	-	-	-	-	266,400	-	-	(266,400)	(266,400)		
New Road (74) [ST]	Middletown Line Hwy 59	2-300-4647	-	-	-	764,000	-	-	-	-	-	764,000	(717,426)	-	-	(46,574)	(764,000)	
Windham Line (112/117) [ST]	Caley Rd. to Maple Dell Rd.	2-300-4726	-	-	-	399,100	-	-	-	-	-	399,100	(100,000)	-	-	(299,100)	(399,100)	
Bullock St. (253A) [FD]	Main St. W. to North St. W.	2-300-4727	-	-	-	-	94,600	-	-	-	-	94,600	-	-	(94,600)	(94,600)		
Ninth Rd. (064/067) [ST]	Cornell Rd. to Hwy 59	2-300-4728	-	-	-	-	892,800	-	-	-	-	892,800	(817,426)	-	-	(75,374)	(892,800)	
North St. E. (254F.1) [FD]	William St. to John St. N.	2-300-4729	-	-	-	-	328,000	-	-	-	-	328,000	-	-	(328,000)	(328,000)		
North St. W. (253B) [FD]	Paxton St. to Bullock St.	2-300-4730	-	-	-	-	227,900	-	-	-	-	227,900	-	-	(227,900)	(227,900)		
Paxton St. (254A) [FD]	North St. to Main St.	2-300-4731	-	-	-	-	70,800	-	-	-	-	70,800	-	-	(70,800)	(70,800)		
Milldale Road (61/63) [ST]	Pick Line to Hwy 59	2-300-4732	-	-	-	-	-	971,100	-	-	-	971,100	(817,426)	-	-	(153,674)	(971,100)	
Robson Street (219) [FD]	Dufferin St to Hwy 59	2-300-4648	-	-	-	-	-	537,200	-	-	-	537,200	-	-	(537,200)	(537,200)		
Evergreen Street (037) [ST]	Oxford 13 to Middletown Line	2-300-4706	-	-	-	-	-	-	370,600	-	-	370,600	-	-	(370,600)	(370,600)		
Evergreen Street (038A) [ST]	Middletown Line to McCreedy Line	2-300-4706	-	-	-	-	-	-	640,800	-	-	640,800	(372,271)	-	-	(268,529)	(640,800)	
Evergreen Street (038B) [FD]	McCreedy Line to Hwy 59	2-300-4706	-	-	-	-	-	-	725,500	-	-	725,500	(445,155)	-	-	(280,345)	(725,500)	
Burgess Street (273C.1) [FD];[O]	Church St. 440m (FD)	2-300-4733	-	-	-	-	-	-	-	311,500	-	311,500	-	-	(311,500)	(311,500)		
Middletown Line (102B) [O]	Beaconsfield (831m) Road	2-300-4652	-	-	-	-	-	-	-	252,200	-	252,200	-	-	(252,200)	(252,200)		
Middletown Line (105B.1) [FD]	Quaker St. to Norwich Rd.	2-300-4652	-	-	-	-	-	-	-	1,030,500	-	1,030,500	(817,426)	-	-	(213,074)	(1,030,500)	
Airport Road Eng. Drawings (Stover to 800m Easterly) Per report PW 2024-04		2-300-4640	50,000	-	-	-	-	-	-	-	-	50,000	-	-	(50,000)	(50,000)		
To be determined			-	-	-	-	-	-	-	1,500,000	-	1,500,000	(817,426)	-	-	(682,574)	(1,500,000)	
Guiderail Program	Middletown Line/Maple Dell	2-300-4900	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	1,000,000	-	-	(1,000,000)	(1,000,000)		
Road Needs Study		2-300-4950	-	-	-	50,000	-	-	-	50,000	-	100,000	-	-	(100,000)	(100,000)		
Contributions to Capital Reserves - Road Construction		2-300-4503	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	-	6,500,000	-	-	(6,500,000)	(6,500,000)		
TOTAL ROAD CONSTRUCTION			1,912,300	2,310,300	2,272,300	2,472,050	2,290,000	2,367,100	2,305,400	2,486,900	2,394,200	2,250,000	23,060,550	(8,174,260)	-	(8,386,290)	(6,500,000)	(23,060,550)

[PD] Partial Depth; [FD] Full Depth; [O] Overlay; [ST] Surface Treatment; [PP] Pulverize & Pave



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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TRANSPORTATION SERVICES

GRAVEL ROAD CONVERSION PROGRAM

CAPITAL BUDGET	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	GRANTS/DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING			
Firehall Rd. (019)	Middletown Line to Oxford Rd 14	2-300-4735	345,000	-	-	-	-	-	-	-	345,000	-	-	-	(345,000)	-	(345,000)		
Beaconsfield Rd. (033A)	Highway 59 to 299m E. of Middletown Line	2-300-4658	320,000	-	-	-	-	-	-	-	320,000	-	-	-	(320,000)	-	(320,000)		
Substation Rd. (026)	Cedar Line to Highway 59	2-300-4743	-	330,000	-	-	-	-	-	-	330,000	-	-	-	(330,000)	-	(330,000)		
Smith's Lane (274)	McNab St. to Church St. E.	2-300-4738	-	29,000	-	-	-	-	-	-	29,000	-	-	-	(29,000)	-	(29,000)		
Zenda Line (50/50 SWOX) (104B.2)	Quaker St. to Evergreen (Gravel)	2-300-4679	-	65,000	-	-	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)		
Evergreen Street (036)	Zenda Line to Oxford Road 13	2-300-4706	-	-	564,000	-	-	-	-	-	564,000	-	-	-	(564,000)	-	(564,000)		
Old Stage Rd. (016B)	480m E. of Middletown Line to Old 14 Line	2-300-4631	-	-	-	517,000	-	-	-	-	517,000	-	-	-	(517,000)	-	(517,000)		
Pleasant Vally Rd. (049)	Zenda Line to Middletown Line	2-300-4703	-	-	-	-	628,000	-	-	-	628,000	-	-	-	(628,000)	-	(628,000)		
Substation Rd. (027)	Highway 59 to Middletown Line	2-300-4743	-	-	-	-	-	-	-	-	576,000	-	-	-	(576,000)	-	(576,000)		
Pleasant Vally Rd. (142)	E. of Zenda Line (dog leg) to Pleasant Velly Rd.	2-300-4703	-	-	-	-	-	-	-	-	39,000	-	-	-	(39,000)	-	(39,000)		
To be determined			-	-	-	-	-	500,000	500,000	500,000	500,000	2,000,000	-	-	-	(2,000,000)	-	(2,000,000)	
Contributions to Capital Reserves - Gravel Road Conversion Program		2-300-4503	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	-	-	-	-	(5,000,000)	-	(5,000,000)	
TOTAL GRAVEL ROAD CONVERSION PROGRAM			1,165,000	924,000	1,064,000	1,017,000	1,128,000	1,115,000	1,000,000	1,000,000	1,000,000	1,000,000	10,413,000	-	-	-	(5,413,000)	(5,000,000)	(10,413,000)



CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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	CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	FUNDING SOURCES					TOTAL	
TRANSPORTATION SERVICES																		
BRIDGE CONSTRUCTION																		
Vandecar Line Bridge No. 6	1914	2-310-4706	250,000	-	-	-	-	-	-	-	250,000	-	-	-	(250,000)	-	(250,000)	
Pattullo Ave Bridge No. 2	1963	2-310-4702	-	77,500	-	-	-	-	-	-	77,500	-	-	-	(77,500)	-	(77,500)	
Gunn's Hill Rd Bridge No. 7	1966	2-310-4707	-	62,500	-	-	-	-	-	-	62,500	-	-	-	(62,500)	-	(62,500)	
Cedar Line Bridge No. 8	1955	2-310-4708	-	101,900	-	-	-	-	-	-	101,900	-	-	-	(101,900)	-	(101,900)	
Hanmer Line Bridge No. 20	1914	2-310-4720	-	15,000	-	-	-	-	-	-	15,000	-	-	-	(15,000)	-	(15,000)	
Middletown Line Bridge No. 26	1962	2-310-4726	-	187,500	-	-	-	-	-	-	187,500	-	-	-	(187,500)	-	(187,500)	
Airport Rd Bridge No. 21	1969	2-310-4721	-	-	93,800	-	-	-	-	-	93,800	-	-	-	(93,800)	-	(93,800)	
Old Stage Rd Bridge No. 3	1960	2-310-4703	-	-	81,300	-	-	-	-	-	81,300	-	-	-	(81,300)	-	(81,300)	
Windham Line Bridge No. 23 (50% Nor	1950	2-310-4723	-	-	48,500	481,000	-	-	-	-	529,500	-	-	-	(529,500)	-	(529,500)	
Maple Dell Rd Bridge No. 28	1939	2-310-4728	-	-	173,200	-	-	-	-	-	173,200	-	-	-	(173,200)	-	(173,200)	
Milldale Rd Bridge No. 33	1964	2-310-4733	-	-	115,700	-	-	-	-	-	115,700	-	-	-	(115,700)	-	(115,700)	
Milldale Rd Bridge No. 35	1967	2-310-4735	-	-	415,700	-	-	-	-	-	415,700	-	-	-	(415,700)	-	(415,700)	
Oxford Centre Rd Bridge No. 4	1955	2-310-4704	-	-	-	115,700	-	-	-	-	115,700	-	-	-	(115,700)	-	(115,700)	
Old Stage Rd Bridge No. 5	1964	2-310-4705	-	-	-	65,000	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)	
Quaker St Bridge No. 14	1967	2-310-4714	-	-	-	66,300	-	-	-	-	66,300	-	-	-	(66,300)	-	(66,300)	
Pleasant Vly Rd Bridge No. 19	1968	2-310-4719	-	-	-	65,000	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)	
Base Line Bridge No. 22	1966	2-310-4722	-	-	-	167,500	-	-	-	-	167,500	-	-	-	(167,500)	-	(167,500)	
Base Line Bridge No. 29	1968	2-310-4729	-	-	-	75,000	-	-	-	-	75,000	-	-	-	(75,000)	-	(75,000)	
Pitcher St Bridge No. 17	1974	2-310-4717	-	-	-	-	31,300	-	-	-	31,300	-	-	-	(31,300)	-	(31,300)	
Maple Dell Rd Bridge No. 24	1969	2-310-4724	-	-	-	62,500	-	-	-	-	62,500	-	-	-	(62,500)	-	(62,500)	
Maple Dell Rd Bridge No. 27	1960	2-310-4727	-	-	-	-	125,000	-	-	-	125,000	-	-	-	(125,000)	-	(125,000)	
Pick Line Bridge No. 30	1992	2-310-4730	-	-	-	-	93,800	-	-	-	93,800	-	-	-	(93,800)	-	(93,800)	
Pick Line Bridge No. 34	1972	2-310-4734	-	-	-	-	375,000	-	-	-	375,000	-	-	-	(375,000)	-	(375,000)	
Middletown Line Bridge No. 39	1907	2-310-4739	-	-	-	-	-	875,000	-	-	875,000	-	-	-	(875,000)	-	(875,000)	
Milldale Rd Bridge No. 32	1956	2-310-4732	-	-	-	-	-	-	260,600	-	260,600	-	-	-	(260,600)	-	(260,600)	
Subway Line Bridge No. 1	1930	2-310-4701	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Beaconsfield Road Bridge No. 9	1971	2-310-4709	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Evergreen St Bridge No. 10	1995	2-310-4710	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Evergreen St Bridge No. 11	1964	2-310-4711	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Middletown Line Bridge No. 12	1975	2-310-4712	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Evergreen St Bridge No. 13	2007	2-310-4713	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
North Court St W Bridge No. 15	1993	2-310-4715	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Avery's Lane Bridge No. 16	2008	2-310-4716	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Maple Dell Rd Bridge No. 25	1973	2-310-4725	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Zenda Line Bridge No. 31	1963	2-310-4731	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pick Line Bridge No. 36	1978	2-310-4736	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Middletown Line Bridge No. 37	1966	2-310-4737	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Cornell Rd Bridge No. 38	1959	2-310-4738	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rock's Mill Line Bridge No. 40	1969	2-310-4740	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Otterville Pedestrian Bridge	1947	2-310-4760	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL BRIDGE CONSTRUCTION			250,000	444,400	928,200	1,035,500	687,600	875,000	-	260,600	-	4,481,300	-	-	-	(4,481,300)	-	(4,481,300)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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TRANSPORTATION SERVICES

LARGE CULVERTS

Gunn's Hill Road	2-310-4801	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(50,000)	-	(50,000)
Old Stage Road (1)	2-310-4802	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	(100,000)	-	(100,000)
Firehall Road	2-310-4803	-	-	-	-	338,000	-	-	-	-	-	-	-	-	-	-	-	(338,000)	-	(338,000)
Old Stage Road (2)	2-310-4804	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cedar Line	2-310-4805	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vandecar Line	2-310-4806	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Substation Road	2-310-4807	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen Street	2-310-4808	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pleasant Valley Road	2-310-4809	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Airport Road	2-310-4810	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maple Dell Road	2-310-4811	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Firehall Road	2-310-4812	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pattullo Ave	2-310-4813	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Stage Road	2-310-4814	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Road (1)	2-310-4815	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Road (2)	2-310-4816	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Assorted Culverts less than 3m	2-310-4800	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	-	-	-	-	(350,000)	-	(350,000)
Zenda Line Box Culvert (SWOX 50%)	2-310-4800	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(35,000)	-	(35,000)
Bridge and Culvert Inspection and Assessment Report	2-300-4960	20,000	-	20,000	-	20,000	-	20,000	-	20,000	-	-	-	-	-	-	-	(100,000)	-	(100,000)
Contributions to Capital Reserves - Bridge and Large Culvert Reconstruction	2-300-4503	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	-	-	-	-	-	(6,500,000)	(6,500,000)

TOTAL LARGE CULVERTS CONSTRUCTION

TOTAL BRIDGES AND LARGE CULVERTS

CAPITAL BUDGET	CAPITAL FORECAST										TOTAL	GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							
	790,000	685,000	805,000	685,000	1,043,000	685,000	705,000	685,000	705,000	685,000	7,473,000	-	-	-	(973,000)	(6,500,000)	(7,473,000)
	1,040,000	1,129,400	1,733,200	1,720,500	1,730,600	1,560,000	705,000	945,600	705,000	685,000	11,954,300	-	-	-	(5,454,300)	(6,500,000)	(11,954,300)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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TRANSPORTATION SERVICES

PARKING LOT CONSTRUCTION

Stover Street Lot - Norwich	2-301-4601	-	-	-	120,000	-	-	-	-	-	-	120,000	-	-	-	-	-	(120,000)	-	(120,000)
Otterville Downtown	2-301-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Street - Otterville	2-301-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Downtown Back Lot	2-301-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Lot	2-301-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Contributions to Capital Reserves - Parking Lots</i>	2-301-4503	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	-	-	-	(200,000)	(200,000)

TOTAL PARKING LOT CONSTRUCTION

SIDEWALK CONSTRUCTION

Sidewalk Replacement	Various locations	2-304-4602	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	-	-	(200,000)	-	(200,000)
Urbanization Project (County)	Burgessville	2-304-4602	-	-	300,000	-	-	-	-	-	-	300,000	-	-	-	-	-	(300,000)	-	(300,000)
Norwich Downtown	North side	2-304-4602	15,000	150,000	-	-	-	-	-	-	-	165,000	-	-	-	-	-	(165,000)	-	(165,000)
<i>Contributions to Capital Reserves - Sidewalk Reconstruction</i>		2-304-4503	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,100,000	-	-	-	-	-	-	(1,100,000)	(1,100,000)

TOTAL SIDEWALK CONSTRUCTION

STREETLIGHTS

Misc. Locations and Additions		2-360-4602	-	10,000	-	10,000	-	10,000	-	10,000	-	50,000	-	-	-	-	-	(50,000)	-	(50,000)
<i>Debenture Payments - Streetlight LED</i>		2-360-4575	50,673	50,673	50,673	50,673	50,673	50,673	-	-	-	304,038	-	-	-	-	-	-	(304,038)	(304,038)
<i>Contributions to Capital Reserves - Streetlights</i>		2-360-4503	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000	50,000	230,000	-	-	-	-	-	-	(230,000)	(230,000)

TOTAL STREETLIGHTS

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING				
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES		
												-	-	-	-	-	-	-	-	-
												-	-	-	-	-	-	-	-	-
												120,000	-	-	-	-	-	(120,000)	-	(120,000)
												-	-	-	-	-	-	-	-	-
												-	-	-	-	-	-	-	-	-
												-	-	-	-	-	-	-	-	-
												-	-	-	-	-	-	-	-	-
												200,000	-	-	-	-	-	-	(200,000)	(200,000)
												-	-	-	-	-	-	-	-	-
												320,000	-	-	-	-	-	(120,000)	(200,000)	(320,000)
												200,000	-	-	-	-	-	(200,000)	-	(200,000)
												300,000	-	-	-	-	-	(300,000)	-	(300,000)
												165,000	-	-	-	-	-	(165,000)	-	(165,000)
												-	-	-	-	-	-	-	-	-
												-	-	-	-	-	-	-	-	-
												1,100,000	-	-	-	-	-	-	(1,100,000)	(1,100,000)
												-	-	-	-	-	-	-	-	-
												1,765,000	-	-	-	-	-	(665,000)	(1,100,000)	(1,765,000)
												50,000	-	-	-	-	-	(50,000)	-	(50,000)
												-	-	-	-	-	-	-	-	-
												304,038	-	-	-	-	-	-	(304,038)	(304,038)
												-	-	-	-	-	-	-	-	-
												230,000	-	-	-	-	-	-	(230,000)	(230,000)
												-	-	-	-	-	-	-	-	-
												584,038	-	-	-	-	-	(50,000)	(534,038)	(584,038)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES
TRANSPORTATION SERVICES																		
ROAD VEHICLE AND EQUIPMENT																		
Works Pick-Up Truck 1	2024 Chevrolet 1500	2-300-4603	-	-	-	-	-	60,000	-	-	-	60,000	-	-	-	(60,000)	(60,000)	
Works Pick-Up Truck 2	2017 Ford F150	2-300-4603	-	-	-	-	-	60,000	-	-	-	60,000	-	-	-	(60,000)	(60,000)	
Works Pick-Up Truck 3	2018 Chevrolet 1500	2-300-4603	60,000	-	-	-	-	-	60,000	-	-	120,000	-	-	-	(120,000)	(120,000)	
Works Pick-Up Truck 4	2019 Ford F150	2-300-4603	-	60,000	-	-	-	-	-	60,000	-	120,000	-	-	-	(120,000)	(120,000)	
Works Pick-Up Truck 5	2021 Dodge 1500	2-300-4603	-	-	60,000	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	(120,000)	
Works Heavy Duty Pick-Up Truck 6	2022 Ford F350	2-300-4603	-	-	-	-	-	110,000	-	-	-	110,000	-	-	-	(110,000)	(110,000)	
Works Grader 58	2013 John Deere	2-300-4603	-	-	-	-	-	-	-	520,000	-	520,000	-	-	-	(520,000)	(520,000)	
Works Grader 46	2018 Caterpillar	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works S/A Dump 51	2005 Int'l	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works T/A Dump 52	2007 Int'l	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works T/A Dump 54	2009 Sterling	2-300-4603	375,000	-	-	-	-	-	-	-	-	375,000	-	-	-	(375,000)	(375,000)	
Works T/A Dump 55	2010 Western Star	2-300-4603	-	375,000	-	-	-	-	-	-	-	375,000	-	-	-	(375,000)	(375,000)	
Works S/A Dump 57	2012 Int'l	2-300-4603	-	-	365,000	-	-	-	-	-	-	365,000	-	-	-	(365,000)	(365,000)	
Works S/A Dump 59	2015 Freightliner	2-300-4603	-	-	-	365,000	-	-	-	-	-	365,000	-	-	-	(365,000)	(365,000)	
Works T/A Dump 60	2017 Int'l 7600	2-300-4603	-	-	-	-	-	375,000	-	-	-	375,000	-	-	-	(375,000)	(375,000)	
Works T/A Dump 62	2020 Freightliner	2-300-4603	-	-	-	-	-	-	-	375,000	-	375,000	-	-	-	(375,000)	(375,000)	
Works T/A Dump 64	2021 Freightliner	2-300-4603	-	-	-	-	-	-	-	-	375,000	375,000	-	-	-	(375,000)	(375,000)	
Works Loader 30	2020 John Deere 524L	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Loader 56	2010 John Deere	2-300-4602	290,000	-	-	-	-	-	-	-	-	290,000	-	-	-	(290,000)	(290,000)	
Small Tractor	2005 John Deere 5105	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Mower/Brush Cutter Attachment Leas	2020-2024 Lease	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tractor Complete with Brusher	Replace Lease	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Excavator	2022 Bobcat	2-300-4602	-	-	-	-	-	-	-	-	151,000	151,000	-	-	-	(151,000)	(151,000)	
Works Roller 35	2004 Bomag	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Chipper 44	2022 Vermeer	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Trailer Tandem Float	2015	2-300-4602	-	-	-	-	35,000	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)	
Works Trailer Tri-axle	2023	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Trailer Car	2021	2-300-4602	-	-	-	-	-	6,000	-	-	-	6,000	-	-	-	(6,000)	(6,000)	
Asphalt Paver	2005 Puckett	2-300-4602	-	-	-	100,000	-	-	-	-	-	100,000	-	-	-	(100,000)	(100,000)	
Sidewalk Plow	2022 Trackless Series MT7	2-300-4602	-	-	-	-	-	-	-	175,000	-	175,000	-	-	-	(175,000)	(175,000)	
Slide-In Water Tank	For Dump Trucks	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Forklift	2023	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sweeper	2000	2-300-4602	40,000	-	-	-	-	-	-	-	-	40,000	-	-	-	(40,000)	(40,000)	
Shop Computer	Desktop/laptop	2-300-4602	-	-	-	1,500	-	-	-	1,500	-	3,000	-	-	-	(3,000)	(3,000)	
<i>Contributions to Capital Reserves - Road Vehicle and Equipment</i>			460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	4,600,000	-	-	-	(4,600,000)	(4,600,000)	
TOTAL ROAD VEHICLE AND EQUIPMENT			1,225,000	895,000	885,000	926,500	460,000	980,000	586,000	696,500	1,415,000	1,046,000	9,115,000	-	-	-	(4,515,000)	(4,600,000)
ROAD BUILDINGS																		
Operations Centre - Capital Repairs	2-390-4604	-	-	69,300	31,500	-	-	4,500	79,700	33,000	-	218,000	-	-	-	(218,000)	(218,000)	
Parking Lot - Operations Centre	2-390-4604	-	130,000	-	-	-	-	-	-	-	-	130,000	-	-	-	(130,000)	(130,000)	
Overhead Doors - Operations Centre	2-390-4604	16,000	-	-	-	-	-	-	-	-	-	16,000	-	-	-	(16,000)	(16,000)	
Debenture Payments - Operations Centre	2-300-4575	72,236	71,142	70,047	68,992	67,858	66,764	65,669	64,602	63,480	62,386	673,176	-	-	(673,176)	-	(673,176)	
<i>Contributions to Capital Reserves - Road Buildings</i>			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	(100,000)	(100,000)	
TOTAL ROAD BUILDINGS			98,236	211,142	149,347	110,492	77,858	76,764	80,169	154,302	106,480	72,386	1,137,176	-	-	(673,176)	(364,000)	(100,000)
TOTAL TRANSPORTATION SERVICES			5,661,209	5,835,515	6,609,520	6,582,215	5,892,131	6,314,537	4,876,569	5,493,302	5,820,680	5,263,386	58,349,064	(8,174,260)	-	(673,176)	(24,967,590)	(24,534,038)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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ENVIRONMENTAL SERVICES

DAMS

Repair and Reinforce Otterville Dam
Engineers Review

Contributions to Capital Reserves
- Municipal Buildings and Structures

TOTAL ENVIRONMENTAL SERVICES

HEALTH SERVICES

MEDICAL CENTRE

Computer Replacement Program
Furniture Replacement Program
Medical Centre - Capital Repairs
Roof Membrane
Furnace - Natural Gas

Contributions to Capital Reserves
- Medical Centre

TOTAL MEDICAL CENTRE

CEMETERIES

Roadways - Various Cemeteries
Gates / Pillars - Various Cemeteries
Fencing - Various Cemeteries
Memorials - Various Locations
Columbarium
Norwich Pioneer Cemetery Parking
Norwich Pioneer Cemetery Replace West Fence Line
Otterville Cemetery New East Fence Line

Contributions to Capital Reserves
- Cemeteries

TOTAL CEMETERIES

TOTAL HEALTH SERVICES

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL
90,000	-	-	-	-	-	-	-	-	-	-	90,000	-	-	-	(90,000)	-	(90,000)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	190,000	-	-	-	(90,000)	(100,000)	(190,000)
4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	45,000	-	-	-	(45,000)	-	(45,000)
3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	3,000	15,000	-	-	-	(15,000)	-	(15,000)
-	13,500	15,000	122,000	-	6,500	-	-	24,200	-	-	181,200	-	-	-	(181,200)	-	(181,200)
135,000	-	-	-	-	-	-	-	-	-	-	135,000	-	-	-	(135,000)	-	(135,000)
9,500	-	-	-	-	-	-	-	-	-	-	9,500	-	-	-	(9,500)	-	(9,500)
25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
177,000	43,000	47,500	151,500	32,500	36,000	32,500	29,500	56,700	29,500	29,500	635,700	-	-	-	(385,700)	(250,000)	(635,700)
-	-	-	20,000	-	-	-	-	20,000	-	-	40,000	-	-	-	(40,000)	-	(40,000)
-	5,000	-	15,000	-	5,000	-	5,000	-	5,000	35,000	-	-	-	(35,000)	-	(35,000)	
-	-	15,000	-	5,000	-	5,000	-	5,000	-	30,000	-	-	-	(30,000)	-	(30,000)	
-	5,000	-	-	-	5,000	-	-	-	5,000	15,000	-	-	-	(15,000)	-	(15,000)	
-	-	-	-	-	55,000	-	-	-	-	55,000	-	-	-	(55,000)	-	(55,000)	
10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)	
2,500	-	-	-	-	-	-	-	-	-	2,500	-	-	-	(2,500)	-	(2,500)	
2,500	-	-	-	-	-	-	-	-	-	2,500	-	-	-	(2,500)	-	(2,500)	
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	(100,000)	-	(100,000)
25,000	20,000	25,000	45,000	15,000	75,000	15,000	15,000	35,000	20,000	20,000	290,000	-	-	-	(290,000)	-	(290,000)
202,000	63,000	72,500	196,500	47,500	111,000	47,500	44,500	91,700	49,500	49,500	925,700	-	-	-	(675,700)	(250,000)	(925,700)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL
RECREATION & CULTURE																	
PARKS STRUCTURES																	
Oxford Centre Park		Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park		Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park		Main Diamond - Fencing	2-711-4601	7,500	-	-	-	-	-	-	-	7,500	-	-	-	(7,500)	(7,500)
Oxford Centre Park		Main Diamond - Bleachers	2-711-4601	-	-	-	-	-	-	15,000	-	15,000	-	-	-	(15,000)	(15,000)
Oxford Centre Park		Main Diamond - Dug-Out	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park		Main Diamond - Lights	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park		Parks Signage	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Picnic Shelter	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Main Diamond - Backstop	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Parks Signage	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		Parking Lots/Laneways	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park		AODA Picnic Tables	2-711-4601	-	-	3,500	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Burgessville Ducky Dennis Park		Pavilion/Washrooms	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		Storage Shed (roof)	2-718-4601	6,000	-	-	-	-	-	-	-	6,000	-	-	-	(6,000)	(6,000)
Burgessville Ducky Dennis Park		Playground Structure	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		Paved Pathway/AODA	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		Main Diamond - Fencing	2-718-4601	-	-	-	50,000	-	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park		Main Diamond - Bleachers	2-718-4601	-	-	-	15,000	-	-	-	-	15,000	-	-	-	(15,000)	(15,000)
Burgessville Ducky Dennis Park		Main Diamond - Dug-Out	2-718-4601	-	-	-	-	8,000	-	-	-	8,000	-	-	-	(8,000)	(8,000)
Burgessville Ducky Dennis Park		Main Diamond - Lights	2-718-4601	-	-	-	-	-	8,000	-	-	8,000	-	-	-	(8,000)	(8,000)
Burgessville Ducky Dennis Park		2nd Diamond - Fencing	2-718-4601	-	-	-	-	50,000	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park		2nd Diamond - Surface	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		2nd Diamond - Bleachers	2-718-4601	-	-	-	-	-	-	5,000	-	5,000	-	-	-	(5,000)	(5,000)
Burgessville Ducky Dennis Park		Multi-Use Play Courts	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		Parks Signage	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park		Parking Lots/Laneways	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Picnic Shelter	2-717-4601	-	-	-	10,000	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Norwich Dillon Park		Storage Shed	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Storage Container	2-717-4601	-	-	-	-	-	-	2,500	-	2,500	-	-	-	(2,500)	(2,500)
Norwich Dillon Park		Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Main Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Main Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Main Diamond - Dug-Out	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		Main Diamond - Lights	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		2nd Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		2nd Diamond - Surface	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		2nd Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	5,000	-	5,000	-	-	-	(5,000)	(5,000)
Norwich Dillon Park		Walking/Fitness Trails	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park		AODA Picnic Tables	2-717-4601	-	-	-	3,500	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich Harold Bishop Park		Pavilion	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		Splash Pads	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		Multi-Use Play Courts	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		Parks Signage	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park		AODA Picnic Tables	2-717-4601	-	-	-	3,500	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich South-West Park		Fitness Equipment	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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CAPITAL BUDGET		CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
		2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL							FUNDING SOURCES
RECREATION & CULTURE																		
PARKS STRUCTURES																		
Norwich South-West Park	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	Multi-Use Play Courts	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	Walking/Fitness Trails	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	Parks Signage	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	Parking Lots/Laneways	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	AODA Picnic Tables	2-717-4601	-	-	-	-	-	-	-	10,000	-	-	-	-	-	-	(10,000)	(10,000)
Norwich Murphy's Lane (2)	Parks Signage	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Murphy's Lane	Pathway	2-717-4601	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	(10,000)	(10,000)
Norwich Peter Lossing Forrest	Pathway	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Westside Estates Park	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Polden Park	Parks Signage	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Concession Booth	2-716-4601	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	(20,000)	(20,000)
Otterville Park	Pavilion	2-716-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Picnic Shelter	2-716-4601	-	-	-	80,000	-	-	-	-	-	-	-	-	-	-	(80,000)	(80,000)
Otterville Park	Storage Shed	2-716-4601	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	(25,000)	(25,000)
Otterville Park	Playground Structure	2-716-4601	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	(150,000)	(150,000)
Otterville Park	Paved Pathway/AODA	2-716-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Main Diamond - Fencing	2-716-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Main Diamond - Bleachers	2-716-4601	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	(10,000)	(10,000)
Otterville Park	Main Diamond - Dug-Out	2-716-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Main Diamond - Lights	2-716-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	Splash Pads	2-716-4601	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	(30,000)	(30,000)
Otterville Park	Multi-Use Play Courts	2-716-4601	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	(50,000)	(50,000)
Otterville Park	Walking/Fitness Trails	2-716-4601	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	(20,000)	(20,000)
Otterville Park	AODA Picnic Tables	2-716-4601	-	-	-	-	-	-	-	-	3,500	-	-	-	-	-	(3,500)	(3,500)
Otterville Pool	Pool Structure/Fence	2-725-4601	-	-	-	50,000	-	-	-	-	4,800,000	-	-	(2,000,000)	(635,000)	-	(2,215,000)	(4,850,000)
Otterville Pool	Poolhouse	2-725-4601	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	(200,000)	(200,000)
Otterville Mill	Picnic Shelter	2-716-4601	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	(50,000)	(50,000)
Springford Park	Picnic Shelter	2-715-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	Playground Structure	2-715-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	Paved Pathway/AODA	2-715-4601	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	(15,000)	(15,000)
Springford Park	Main Diamond - Fencing	2-715-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	Main Diamond - Bleachers	2-715-4601	-	-	-	-	-	-	-	5,000	-	-	-	-	-	-	(5,000)	(5,000)
Springford Park	Main Diamond - Dug-Out	2-715-4601	-	-	-	-	-	-	-	-	8,000	-	-	-	-	-	(8,000)	(8,000)
Springford Park	Main Diamond - Lights	2-715-4601	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	(30,000)	(30,000)
Springford Park	Multi-Use Play Courts	2-715-4601	-	-	-	60,000	-	-	-	-	-	-	-	-	-	-	(60,000)	(60,000)
Springford Park	Parks Signage	2-715-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	Soccer Posts	2-715-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	AODA Picnic Tables	2-715-4601	-	-	-	-	-	-	-	3,500	-	-	-	-	-	-	(3,500)	(3,500)
Norwich Soccer Park	Walking/Fitness Trails	2-712-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Master Plan		2-710-4610	60,000	-	-	-	-	-	-	-	-	-	-	-	-	(45,000)	(15,000)	(60,000)
Projects placeholder			-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000	-	-	-	-	(180,000)	(180,000)
Contributions to Capital Reserves																		
	- Otterville Pool	2-725-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
	- Park Structures	2-711-4503	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	-	-	-	-	(1,000,000)	(1,000,000)
TOTAL PARKS STRUCTURES			198,500	220,000	308,500	293,500	241,500	145,000	348,500	5,161,500	262,500	185,000	-	(2,000,000)	(680,000)	(3,434,500)	(1,250,000)	(7,364,500)



**CAPITAL BUDGET
2025-2034 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034							TOTAL	FUNDING SOURCES
RECREATION & CULTURE																		
PARKS VEHICLES AND EQUIPMENT																		
Parks																		
Pick-Up Truck	2022 Dodge 1500	2-711-4603	-	-	-	60,000	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)	
Pick-Up Truck	2020 Chevrolet 1500	2-711-4603	-	60,000	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)	
Trailer Enclosed	2019 Look Enclosed Trailer	2-711-4602	-	10,000	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)	
Trailer Tandem	2020 Miska Dump Trailer	2-711-4602	-	-	-	-	-	15,000	-	-	15,000	-	-	-	(15,000)	-	(15,000)	
Tractor	2014 Kubota	2-711-4602	-	65,000	-	-	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)	
Aerator	2012	2-711-4602	-	-	-	-	-	15,000	-	-	15,000	-	-	-	(15,000)	-	(15,000)	
Zero-Turn Mower	2012	2-711-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Zero-Turn Mower	2018 Kubota 60"	2-711-4602	-	-	-	-	25,000	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)	
Landscaper	2019	2-711-4602	-	-	-	-	-	7,000	-	-	7,000	-	-	-	(7,000)	-	(7,000)	
Diamond Groomer	2010	2-711-4602	-	-	-	-	10,000	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)	
Parks Equipment Program		2-711-4602	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	(50,000)	-	(50,000)	
Arena NCC																		
Ice Resurfacer	2018 Zamboni M446	2-722-4602	-	150,000	-	-	-	-	-	-	150,000	-	-	-	(150,000)	-	(150,000)	
Scissor Lift	2003	2-722-4602	22,000	-	-	-	-	-	-	-	22,000	-	-	-	(22,000)	-	(22,000)	
Floor Scrubber Large	2022	2-722-4602	-	-	-	-	-	10,000	-	-	10,000	-	-	-	(10,000)	-	(10,000)	
Floor Scrubber Mini	2021	2-722-4602	-	-	-	-	-	5,000	-	-	5,000	-	-	-	(5,000)	-	(5,000)	
Ice Edger	2009	2-722-4602	9,000	-	-	-	-	-	-	-	9,000	-	-	-	(9,000)	-	(9,000)	
Tables and Chairs Program		2-722-4602	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	-	-	-	(80,000)	-	(80,000)	
Admin Staff Computers		2-722-4602	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	-	(20,000)	
<i>Contributions to Capital Reserves</i>																		
- Vehicles and Equipment		2-711-4503	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000	-	-	-	-	(300,000)	(300,000)	
- Arena		2-720-4503	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	450,000	-	-	-	-	(450,000)	(450,000)	
TOTAL PARKS VEHICLES AND EQUIPMENT			121,000	155,000	310,000	90,000	150,000	125,000	102,000	130,000	1,423,000	-	-	-	(673,000)	(750,000)	(1,423,000)	
PARKS AND RECREATION BUILDINGS																		
Arena/NCC - Capital Repairs		2-720-4601	-	91,000	84,000	123,000	215,000	482,000	491,000	30,000	-	1,516,000	-	-	(1,516,000)	-	(1,516,000)	
Community Centres - Capital Repairs		2-731-4601	-	68,000	164,500	-	-	25,000	-	50,000	-	307,500	-	-	(307,500)	-	(307,500)	
Library - Capital Repairs		2-753-4601	-	15,000	-	5,500	11,800	-	-	2,500	-	34,800	-	-	(34,800)	-	(34,800)	
Springford Hall Lighting		2-731-4601	8,000	-	-	-	-	-	-	-	8,000	-	-	-	(8,000)	-	(8,000)	
NCC Roadside Sign		2-720-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NCC Interior Lighting		2-720-4601	12,000	-	-	-	-	-	-	-	12,000	-	-	-	(12,000)	-	(12,000)	
Refrigerator Room		2-720-4601	-	-	-	-	700,000	-	-	-	700,000	-	-	-	(700,000)	-	(700,000)	
Arena - Dehumidification System	CSRIF Grant Application	2-720-4601	50,000	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	-	(50,000)	
Arena - Scoreclock Replacement	CSRIF Grant Application	2-720-4601	35,000	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	-	(35,000)	
NCC - West Wall Upgrades	CSRIF Grant Application	2-720-4601	220,000	-	-	-	-	-	-	-	220,000	-	-	-	(220,000)	-	(220,000)	
NCC - Auditorium Partition	CSRIF Grant Application	2-720-4601	90,000	-	-	-	-	-	-	-	90,000	-	-	-	(90,000)	-	(90,000)	
Arena - PA System	CSRIF Grant Application	2-720-4601	-	30,000	-	-	-	-	-	-	30,000	-	-	-	(30,000)	-	(30,000)	
NCC - Interior and Exterior Paint	CSRIF Grant Application	2-720-4601	-	100,000	-	-	-	-	-	-	100,000	-	-	-	(100,000)	-	(100,000)	
<i>Debenture Payments</i>																		
- Norwich Community Centre		2-720-4575	148,309	71,673	-	-	-	-	-	-	219,982	-	-	(32,425)	-	(187,557)	(219,982)	
<i>Contributions to Capital Reserves</i>																		
- Buildings		2-711-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)	
- Library		2-753-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)	
- Arena Building		2-720-4503	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	1,400,000	-	-	-	-	(1,400,000)	(1,400,000)	
TOTAL PARKS AND RECREATION BUILDINGS			738,309	550,673	423,500	303,500	401,800	1,382,000	666,000	257,500	5,073,282	-	-	(32,425)	(3,103,300)	(1,937,557)	(5,073,282)	
TOTAL RECREATION & CULTURE			1,057,809	925,673	1,042,000	687,000	793,300	1,652,000	1,116,500	5,549,000	13,860,782	-	(2,000,000)	(712,425)	(7,210,800)	(3,937,557)	(13,860,782)	
OVERALL TOTAL			9,162,232	8,958,494	9,762,019	8,855,938	8,942,198	9,599,029	8,847,323	12,585,169	8,053,308	7,230,376	91,896,086	(8,204,260)	(2,000,000)	(2,304,624)	(40,174,490)	(39,212,712)



2025 RESERVE 10 YEAR FORECAST

Thursday, November 28, 2024



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
OVERALL SUMMARY										
Capital Replacement Reserves Ending Balance										
General Government	330,995	368,316	412,887	459,458	420,779	459,350	502,671	501,242	383,013	317,334
Protection Services	720,374	363,874	92,174	462,074	59,274	196,974	(29,826)	234,474	498,374	903,574
Transportation Services	2,141,504	2,060,230	1,208,746	393,513	257,229	(292,554)	578,862	842,479	767,595	1,258,912
Health Services	134,413	141,413	141,913	15,413	40,913	(87)	25,413	50,913	32,213	52,713
Recreation and Culture	1,184,587	1,163,207	871,207	928,707	873,607	(28,393)	(394,893)	(1,261,393)	(1,038,893)	(798,893)
	4,511,873	4,097,040	2,726,927	2,259,165	1,651,802	335,290	682,227	367,715	642,302	1,733,640
Capital Replacement Reserves Contributions										
General Government	58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571	58,571
Protection Services	578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000	578,000
Transportation Services	2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,405,000	2,450,000	2,450,000	2,450,000
Health Services	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Recreation and Culture	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000
	3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,451,571	3,496,571	3,496,571	3,496,571



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GENERAL GOVERNMENT										
Administrative Equipment										
Balance - Beginning of Year	55,433	66,933	65,183	70,683	78,183	3,433	2,933	7,183	16,683	18,683
Reserve Contributions	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
Transfer to Capital Projects	(8,000)	(21,250)	(14,000)	(12,000)	(94,250)	(20,000)	(15,250)	(10,000)	(17,500)	(21,250)
Balance - End of Year	66,933	65,183	70,683	78,183	3,433	2,933	7,183	16,683	18,683	16,933
Municipal Buildings										
Balance - Beginning of Year	314,992	264,063	303,134	342,205	381,276	417,347	456,418	495,489	484,560	364,331
Reserve Contributions	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071	39,071
Transfer to Capital Projects	(90,000)	-	-	-	(3,000)	-	-	(50,000)	(159,300)	(103,000)
Balance - End of Year	264,063	303,134	342,205	381,276	417,347	456,418	495,489	484,560	364,331	300,402



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
PROTECTION SERVICES										
Fire Buildings										
Balance - Beginning of Year	46,831	23,831	48,831	44,731	(3,869)	(73,169)	(233,169)	(324,169)	(497,869)	(625,869)
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
- Tax Rate Stabilization (Contingency)	(48,000)	-	(29,100)	(73,600)	(94,300)	(185,000)	(116,000)	(198,700)	(153,000)	-
Balance - End of Year	23,831	48,831	44,731	(3,869)	(73,169)	(233,169)	(324,169)	(497,869)	(625,869)	(600,869)
Fire Equipment										
Balance - Beginning of Year	19,333	24,333	14,833	14,233	(10,267)	(31,767)	(107,067)	(35,867)	(40,867)	(31,967)
Reserve Contributions	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Transfer to Capital Projects	(105,000)	(119,500)	(110,600)	(134,500)	(131,500)	(185,300)	(38,800)	(115,000)	(101,100)	(112,800)
Balance - End of Year	24,333	14,833	14,233	(10,267)	(31,767)	(107,067)	(35,867)	(40,867)	(31,967)	(34,767)
Fire Vehicles										
Balance - Beginning of Year	923,723	588,723	253,723	(36,277)	383,723	48,723	468,723	238,723	658,723	1,078,723
Reserve Contributions	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000
Transfer to Capital Projects	(755,000)	(755,000)	(710,000)	-	(755,000)	-	(650,000)	-	-	(60,000)
Balance - End of Year	588,723	253,723	(36,277)	383,723	48,723	468,723	238,723	658,723	1,078,723	1,438,723



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
PROTECTION SERVICES										
Building - Equipment and Services										
Balance - Beginning of Year	27,830	18,430	21,430	24,430	27,430	30,430	23,430	26,430	29,430	32,430
Reserve Contributions	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Transfer to Capital Projects	(12,400)	-	-	-	-	(10,000)	-	-	-	-
Balance - End of Year	18,430	21,430	24,430	27,430	30,430	23,430	26,430	29,430	32,430	35,430
Building - Vehicles										
Balance - Beginning of Year	45,057	65,057	25,057	45,057	65,057	85,057	45,057	65,057	85,057	45,057
Reserve Contributions	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer to Capital Projects	-	(60,000)	-	-	-	(60,000)	-	-	(60,000)	-
Balance - End of Year	65,057	25,057	45,057	65,057	85,057	45,057	65,057	85,057	45,057	65,057



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
TRANSPORTATION SERVICES										
Road Construction										
Balance - Beginning of Year	771,415	976,541	783,667	643,683	303,950	146,266	(88,517)	(261,601)	(616,184)	(878,068)
Reserve Contributions	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Transfer to Capital Projects	(444,874)	(842,874)	(789,983)	(989,733)	(807,683)	(884,783)	(823,083)	(1,004,583)	(911,883)	(767,683)
Balance - End of Year	976,541	783,667	643,683	303,950	146,266	(88,517)	(261,601)	(616,184)	(878,068)	(995,751)
Bridges and Culverts										
Balance - Beginning of Year	250,574	510,574	681,174	247,974	(172,526)	(603,126)	(863,126)	(268,126)	86,274	681,274
Reserve Contributions	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Transfer to Capital Projects	(390,000)	(479,400)	(1,083,200)	(1,070,500)	(1,080,600)	(910,000)	(55,000)	(295,600)	(55,000)	(35,000)
Balance - End of Year	510,574	681,174	247,974	(172,526)	(603,126)	(863,126)	(268,126)	86,274	681,274	1,296,274
Sidewalks										
Balance - Beginning of Year	224,351	299,351	239,351	29,351	119,351	209,351	299,351	389,351	479,351	569,351
Reserve Contributions	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Transfer to Capital Projects	(35,000)	(170,000)	(320,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Balance - End of Year	299,351	239,351	29,351	119,351	209,351	299,351	389,351	479,351	569,351	659,351
Gravel Road Conversion										
Balance - Beginning of Year	165,000	-	76,000	12,000	(5,000)	(133,000)	(248,000)	(248,000)	(248,000)	(248,000)
Reserve Contributions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Transfer to Capital Projects	(665,000)	(424,000)	(564,000)	(517,000)	(628,000)	(615,000)	(500,000)	(500,000)	(500,000)	(500,000)
Balance - End of Year	0	76,000	12,000	(5,000)	(133,000)	(248,000)	(248,000)	(248,000)	(248,000)	(248,000)



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
TRANSPORTATION SERVICES										
Road Equipment										
Balance - Beginning of Year	359,660	54,660	79,660	114,660	108,160	568,160	508,160	842,160	1,065,660	570,660
Reserve Contributions	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Transfer to Capital Projects	(765,000)	(435,000)	(425,000)	(466,500)	-	(520,000)	(126,000)	(236,500)	(955,000)	(586,000)
Balance - End of Year	54,660	79,660	114,660	108,160	568,160	508,160	842,160	1,065,660	570,660	444,660
Road Buildings										
Balance - Beginning of Year	229,086	223,086	103,086	43,786	22,286	32,286	42,286	47,786	(21,914)	(44,914)
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	(16,000)	(130,000)	(69,300)	(31,500)	-	-	(4,500)	(79,700)	(33,000)	-
Balance - End of Year	223,086	103,086	43,786	22,286	32,286	42,286	47,786	(21,914)	(44,914)	(34,914)
Streetlights										
Balance - Beginning of Year	31,847	31,847	36,847	31,847	36,847	31,847	36,847	31,847	81,847	121,847
Reserve Contributions	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000	50,000
Transfer to Capital Projects	(5,000)	-	(10,000)	-	(10,000)	-	(10,000)	-	(10,000)	-
Balance - End of Year	31,847	36,847	31,847	36,847	31,847	36,847	31,847	81,847	121,847	171,847
Parking Lots										
Balance - Beginning of Year	57,292	77,292	97,292	117,292	17,292	37,292	57,292	77,292	97,292	117,292
Reserve Contributions	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer to Capital Projects	-	-	-	(120,000)	-	-	-	-	-	-
Balance - End of Year	77,292	97,292	117,292	17,292	37,292	57,292	77,292	97,292	117,292	137,292



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
HEALTH SERVICES										
Medical Centre										
Balance - Beginning of Year	186,413	59,413	66,413	71,913	(29,587)	(9,087)	4,913	25,413	45,913	42,213
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	(152,000)	(18,000)	(19,500)	(126,500)	(4,500)	(11,000)	(4,500)	(4,500)	(28,700)	(4,500)
Balance - End of Year	59,413	66,413	71,913	(29,587)	(9,087)	4,913	25,413	45,913	42,213	62,713
Cemetery										
Balance - Beginning of Year	80,000	75,000	75,000	70,000	45,000	50,000	(5,000)	(0)	5,000	(10,000)
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	(15,000)	(10,000)	(15,000)	(35,000)	(5,000)	(65,000)	(5,000)	(5,000)	(25,000)	(10,000)
Balance - End of Year	75,000	75,000	70,000	45,000	50,000	(5,000)	(0)	5,000	(10,000)	(10,000)



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RECREATION AND CULTURE										
Otterville Pool										
Balance - Beginning of Year	238,241	263,241	288,241	313,241	338,241	363,241	188,241	213,241	38,241	63,241
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	-	-	-	-	(200,000)	-	(200,000)	-	-
Balance - End of Year	263,241	288,241	313,241	338,241	363,241	188,241	213,241	38,241	63,241	88,241
Park Structures										
Balance - Beginning of Year	108,730	180,230	267,850	184,350	115,850	99,350	379,350	255,850	(545,650)	(583,150)
Reserve Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer to Capital Projects	(28,500)	(12,380)	(183,500)	(168,500)	(116,500)	180,000	(223,500)	(901,500)	(137,500)	(60,000)
Balance - End of Year	180,230	267,850	184,350	115,850	99,350	379,350	255,850	(545,650)	(583,150)	(543,150)
Park Vehicles and Equipment										
Balance - Beginning of Year	67,664	92,664	52,664	7,664	32,664	(2,336)	(12,336)	5,664	664	25,664
Reserve Contributions	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Transfer to Capital Projects	(5,000)	(70,000)	(75,000)	(5,000)	(65,000)	(40,000)	(12,000)	(35,000)	(5,000)	(65,000)
Balance - End of Year	92,664	52,664	7,664	32,664	(2,336)	(12,336)	5,664	664	25,664	(9,336)
Arena Equipment										
Balance - Beginning of Year	90,319	94,319	129,319	14,319	49,319	84,319	119,319	149,319	174,319	209,319
Reserve Contributions	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Transfer to Capital Projects	(41,000)	(10,000)	(160,000)	(10,000)	(10,000)	(10,000)	(15,000)	(20,000)	(10,000)	(10,000)
Balance - End of Year	94,319	129,319	14,319	49,319	84,319	119,319	149,319	174,319	209,319	244,319



**CAPITAL BUDGET
2025-2034 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RECREATION AND CULTURE										
Arena										
Balance - Beginning of Year	407,756	140,756	59,756	115,756	132,756	57,756	(284,244)	(635,244)	(525,244)	(385,244)
Reserve Contributions	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Transfer to Capital Projects	(407,000)	(221,000)	(84,000)	(123,000)	(215,000)	(482,000)	(491,000)	(30,000)	-	-
Balance - End of Year	140,756	59,756	115,756	132,756	57,756	(284,244)	(635,244)	(525,244)	(385,244)	(245,244)
Parks and Recreation Buildings										
Balance - Beginning of Year	346,988	363,988	320,988	181,488	200,988	214,188	(485,812)	(460,812)	(488,312)	(463,312)
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	(8,000)	(68,000)	(164,500)	(5,500)	(11,800)	(725,000)	-	(52,500)	-	-
Balance - End of Year	363,988	320,988	181,488	200,988	214,188	(485,812)	(460,812)	(488,312)	(463,312)	(438,312)
Library										
Balance - Beginning of Year	39,389	49,389	44,389	54,389	58,889	57,089	67,089	77,089	84,589	94,589
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	(15,000)	-	(5,500)	(11,800)	-	-	(2,500)	-	-
Balance - End of Year	49,389	44,389	54,389	58,889	57,089	67,089	77,089	84,589	94,589	104,589