

Schedule A to By-Law 02-2026





**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

2026 Capital Budget Impact

2025 Capital Budget - Net Budget Tax Impact	\$ 4,081,000
Add: Inflation - BCPI year over year Second Quarter- 4.00%	\$ 163,200
Add: 2% of Municipal Levy for Asset Management Planning	\$ 231,400
2026 Capital Budget - Net Budget Tax Impact	<u>\$ 4,475,600</u>

Increase in Municipal Levy (\$)	\$ 394,600
Year over year Increase in Capital Budget (%)	9.67%
Increase in Municipal Levy (%)	3.41%

Prior Year Increase in Municipal Levy (\$)	\$ 398,000
Prior Year Increase in Capital Budget (%)	10.81%
Prior Year Increase in Municipal Levy (%)	3.60%

Note: A 1% increase to the municipal levy equals approximately \$115,700 in additional funding



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

2026 Reserve Contributions & Debenture Payments

GENERAL GOVERNMENT

Members of Council	Reserve Contribution	Administration Equipment Laptop Replacement	2,500	-	2,500	(800)	-	(800)	1,700	-	1,700
General Administration	Reserve Contribution	Administration Equipment Computer Replacement	10,000	-	10,000	-	-	-	10,000	-	10,000
	Reserve Contribution	Administration Equipment Software Replacement	5,000	-	5,000	-	-	-	5,000	-	5,000
	Reserve Contribution	Administration Equipment Furniture Replacement	2,000	-	2,000	-	-	-	2,000	-	2,000
	Reserve Contribution	Contingency	400,000	-	400,000	-	-	-	400,000	-	400,000
Municipal Office Building	Reserve Contribution	Municipal Buildings and Structures	29,071	-	29,071	21,981	-	21,981	51,052	-	51,052
			448,571	-	448,571	21,181	-	21,181	469,752	-	469,752

PROTECTION SERVICES

Fire	Reserve Contribution	Fire Buildings	25,000	-	25,000	55,000	-	55,000	80,000	-	80,000
	Reserve Contribution	Fire Equipment	110,000	-	110,000	25,000	-	25,000	135,000	-	135,000
	Reserve Contribution	Fire Vehicles	420,000	-	420,000	-	-	-	420,000	-	420,000
	Debenture Payments	Fire Hall 2	-	36,717	36,717	-	(1,523)	(1,523)	-	35,194	35,194
	Debenture Payments	Tanker	-	12,141	12,141	-	(451)	(451)	-	11,690	11,690
	Debenture Payments	Fire Hall 3	-	-	-	-	-	-	-	-	-
	Debenture Payments	Aerial	-	3,451	3,451	-	(68)	(68)	-	3,383	3,383
Building	Reserve Contribution	Building Vehicle Replacement	20,000	-	20,000	-	-	-	20,000	-	20,000
	Reserve Contribution	Building Software / IT Equipment	3,000	-	3,000	-	-	-	3,000	-	3,000
			578,000	52,308	630,308	80,000	(2,042)	77,958	658,000	50,267	708,267

TRANSPORTATION SERVICES

Road Construction	Reserve Contribution	Road Construction	650,000	-	650,000	200,800	-	200,800	850,800	-	850,800
Gravel Road Conversion	Reserve Contribution	Gravel Road Conversion Program	500,000	-	500,000	-	-	-	500,000	-	500,000
Bridges and Culverts	Reserve Contribution	Bridge and Large Culvert Reconstruction	650,000	-	650,000	-	-	-	650,000	-	650,000
Parking Lots	Reserve Contribution	Parking Lots	20,000	-	20,000	5,000	-	5,000	25,000	-	25,000
Sidewalks	Reserve Contribution	Sidewalk Reconstruction	110,000	-	110,000	(70,000)	-	(70,000)	40,000	-	40,000
Street Lights	Reserve Contribution	Streetlights	5,000	-	5,000	20,000	-	20,000	25,000	-	25,000
	Debenture Payments	Streetlight LED	-	50,673	50,673	-	-	-	-	50,673	50,673
Equipment	Reserve Contribution	Road Vehicle and Equipment	460,000	-	460,000	90,000	-	90,000	550,000	-	550,000
Buildings	Reserve Contribution	Operations Centre	10,000	-	10,000	-	-	-	10,000	-	10,000
	Debenture Payments	Operations Centre	-	-	-	-	-	-	-	-	-
			2,405,000	50,673	2,455,673	245,800	-	245,800	2,650,800	50,673	2,701,473

ENVIRONMENTAL SERVICES

	Reserve Contribution	Municipal Buildings and Structures	10,000	-	10,000	-	-	-	10,000	-	10,000
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HEALTH SERVICES

Medical Centre	Reserve Contribution	Medical Centre	25,000	-	25,000	50,000	-	50,000	75,000	-	75,000
Cemeteries	Reserve Contribution	Cemeteries	10,000	-	10,000	-	-	-	10,000	-	10,000
			35,000	-	35,000	50,000	-	50,000	85,000	-	85,000

2025			Increase / (Decrease) from 2025			2026		
Contribution	Debenture	Total	Reserve	Debt Pmt	Total	Contribution	Debenture	Total
2,500	-	2,500	(800)	-	(800)	1,700	-	1,700
10,000	-	10,000	-	-	-	10,000	-	10,000
5,000	-	5,000	-	-	-	5,000	-	5,000
2,000	-	2,000	-	-	-	2,000	-	2,000
400,000	-	400,000	-	-	-	400,000	-	400,000
29,071	-	29,071	21,981	-	21,981	51,052	-	51,052
448,571	-	448,571	21,181	-	21,181	469,752	-	469,752
25,000	-	25,000	55,000	-	55,000	80,000	-	80,000
110,000	-	110,000	25,000	-	25,000	135,000	-	135,000
420,000	-	420,000	-	-	-	420,000	-	420,000
-	36,717	36,717	-	(1,523)	(1,523)	-	35,194	35,194
-	12,141	12,141	-	(451)	(451)	-	11,690	11,690
-	-	-	-	-	-	-	-	-
-	3,451	3,451	-	(68)	(68)	-	3,383	3,383
20,000	-	20,000	-	-	-	20,000	-	20,000
3,000	-	3,000	-	-	-	3,000	-	3,000
578,000	52,308	630,308	80,000	(2,042)	77,958	658,000	50,267	708,267
650,000	-	650,000	200,800	-	200,800	850,800	-	850,800
500,000	-	500,000	-	-	-	500,000	-	500,000
650,000	-	650,000	-	-	-	650,000	-	650,000
20,000	-	20,000	5,000	-	5,000	25,000	-	25,000
110,000	-	110,000	(70,000)	-	(70,000)	40,000	-	40,000
5,000	-	5,000	20,000	-	20,000	25,000	-	25,000
-	50,673	50,673	-	-	-	-	50,673	50,673
460,000	-	460,000	90,000	-	90,000	550,000	-	550,000
10,000	-	10,000	-	-	-	10,000	-	10,000
-	-	-	-	-	-	-	-	-
2,405,000	50,673	2,455,673	245,800	-	245,800	2,650,800	50,673	2,701,473
10,000	-	10,000	-	-	-	10,000	-	10,000
25,000	-	25,000	50,000	-	50,000	75,000	-	75,000
10,000	-	10,000	-	-	-	10,000	-	10,000
35,000	-	35,000	50,000	-	50,000	85,000	-	85,000



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

2026 Reserve Contributions & Debenture Payments

RECREATION & CULTURE

Parks Structures	Reserve Contribution	Park Structures
	Reserve Contribution	Otterville Pool
Recreation Equipment	Reserve Contribution	Vehicles and Equipment
	Reserve Contribution	Arena
Recreation Building/Facilities	Reserve Contribution	Buildings
	Reserve Contribution	Library
	Reserve Contribution	Arena Building
	Debenture Payments	Norwich Community Centre

OVERALL TOTAL

2025			Increase / (Decrease) from 2025			2026		
Contribution	Debenture	Total	Reserve	Debt Pmt	Total	Contribution	Debenture	Total
100,000	-	100,000	-	-	-	100,000	-	100,000
25,000	-	25,000	-	-	-	25,000	-	25,000
30,000	-	30,000	20,000	-	20,000	50,000	-	50,000
45,000	-	45,000	-	-	-	45,000	-	45,000
25,000	-	25,000	(20,000)	-	(20,000)	5,000	-	5,000
10,000	-	10,000	(5,000)	-	(5,000)	5,000	-	5,000
140,000	-	140,000	70,000	-	70,000	210,000	-	210,000
-	126,448	126,448	-	(65,339)	(65,339)	-	61,108	61,108
375,000	126,448	501,448	65,000	(65,339)	(339)	440,000	61,108	501,108
3,851,571	229,429	4,081,000	461,981	(67,381)	394,600	4,313,552	162,048	4,475,600



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

2026 Debenture Forecast

Cost Centre	Project	Capital Budget	Capital Forecast										Funding Source		Funding
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total	Dev. Charges	Tax Levy	Total
Fire	Fire Hall 2	39,722	38,004	36,290	-	-	-	-	-	-	-	114,016	(12,998)	(101,018)	(114,016)
Fire	Tanker	11,690	11,239	10,791	10,337	-	-	-	-	-	-	44,057	-	(44,057)	(44,057)
Fire	Fire Hall 3	42,241	41,317	40,422	39,469	38,545	37,621	36,716	35,773	34,849	33,925	380,878	(380,878)	-	(380,878)
Fire	Aerial	58,332	57,168	56,049	54,840	53,676	52,512	51,380	50,184	49,020	47,856	531,017	(500,218)	(30,799)	(531,017)
Streetlights	Streetlight LED	50,673	50,673	50,673	50,673	50,673	-	-	-	-	-	253,365	-	(253,365)	(253,365)
Operations Buildings	Operations Centre	71,142	70,047	68,992	67,858	66,764	65,669	64,602	63,480	62,386	61,291	662,231	(662,231)	-	(662,231)
Recreation Building/Facilities	Norwich Community Centre	71,673	71,673	71,673	71,673	71,673	71,673	71,673	71,673	71,673	71,673	716,730	(105,646)	(611,084)	(716,730)
Total Debenture Cost		345,473	340,121	334,890	294,850	281,331	227,475	224,371	221,110	217,928	214,745	2,702,294	(1,661,971)	(1,040,323)	(2,702,294)



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
GENERAL GOVERNMENT										
Administrative Equipment										
Balance - Beginning of Year	65,084	36,584	41,284	35,984	27,184	31,884	36,584	42,284	47,484	42,184
Reserve Contributions	18,700	18,700	18,700	18,700	18,700	18,700	18,700	18,700	18,700	18,700
Transfer to Capital Projects	(47,200)	(14,000)	(24,000)	(27,500)	(14,000)	(14,000)	(13,000)	(13,500)	(24,000)	(14,000)
Balance - End of Year	36,584	41,284	35,984	27,184	31,884	36,584	42,284	47,484	42,184	46,884
Municipal Buildings										
Balance - Beginning of Year	256,525	311,077	207,129	218,181	276,233	337,285	398,337	409,389	311,141	369,193
Reserve Contributions	61,052	61,052	61,052	61,052	61,052	61,052	61,052	61,052	61,052	61,052
Transfer to Capital Projects	(6,500)	(165,000)	(50,000)	(3,000)	-	-	(50,000)	(159,300)	(3,000)	-
Balance - End of Year	311,077	207,129	218,181	276,233	337,285	398,337	409,389	311,141	369,193	430,245



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PROTECTION SERVICES										
Fire Buildings										
Balance - Beginning of Year	61,220	1,220	52,120	58,520	44,220	(60,780)	(96,780)	(215,480)	(288,480)	(208,480)
Reserve Contributions	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Transfer to Capital Projects	(140,000)	(29,100)	(73,600)	(94,300)	(185,000)	(116,000)	(198,700)	(153,000)	-	(25,000)
Balance - End of Year	1,220	52,120	58,520	44,220	(60,780)	(96,780)	(215,480)	(288,480)	(208,480)	(153,480)
Fire Equipment										
Balance - Beginning of Year	32,092	30,292	5,892	43,892	44,092	(11,908)	65,292	70,492	69,092	80,692
Reserve Contributions	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000
Transfer to Capital Projects	(136,800)	(159,400)	(97,000)	(134,800)	(191,000)	(57,800)	(129,800)	(136,400)	(123,400)	(166,800)
Balance - End of Year	30,292	5,892	43,892	44,092	(11,908)	65,292	70,492	69,092	80,692	48,892
Fire Vehicles										
Balance - Beginning of Year	752,869	417,869	87,869	507,869	(122,131)	297,869	32,869	452,869	872,869	1,227,869
Reserve Contributions	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000
Transfer to Capital Projects	(755,000)	(750,000)	-	(1,050,000)	-	(685,000)	-	-	(65,000)	-
Balance - End of Year	417,869	87,869	507,869	(122,131)	297,869	32,869	452,869	872,869	1,227,869	1,647,869



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PROTECTION SERVICES										
Building - Equipment and Services										
Balance - Beginning of Year	28,996	31,996	34,996	37,996	40,996	41,596	44,596	47,596	50,596	51,196
Reserve Contributions	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Transfer to Capital Projects	-	-	-	-	(2,400)	-	-	-	(2,400)	-
Balance - End of Year	31,996	34,996	37,996	40,996	41,596	44,596	47,596	50,596	51,196	54,196
Building - Vehicles										
Balance - Beginning of Year	63,039	83,039	38,039	58,039	78,039	98,039	53,039	73,039	93,039	48,039
Reserve Contributions	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer to Capital Projects	-	(65,000)	-	-	-	(65,000)	-	-	(65,000)	-
Balance - End of Year	83,039	38,039	58,039	78,039	98,039	53,039	73,039	93,039	48,039	68,039



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
TRANSPORTATION SERVICES										
Road Construction										
Balance - Beginning of Year	968,607	801,349	(1,227,619)	(1,473,436)	(1,679,999)	(1,823,836)	(2,068,104)	(2,448,596)	(2,515,164)	(2,437,531)
Reserve Contributions	850,800	850,800	850,800	850,800	850,800	850,800	850,800	850,800	850,800	850,800
Transfer to Capital Projects	(1,018,058)	(2,879,767)	(1,096,617)	(1,057,362)	(994,637)	(1,095,067)	(1,231,292)	(917,367)	(773,167)	(773,167)
Balance - End of Year	801,349	(1,227,619)	(1,473,436)	(1,679,999)	(1,823,836)	(2,068,104)	(2,448,596)	(2,515,164)	(2,437,531)	(2,359,899)
Bridges and Culverts										
Balance - Beginning of Year	504,593	942,593	811,593	532,593	84,593	(124,907)	(886,407)	(895,907)	(817,407)	(635,907)
Reserve Contributions	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Transfer to Capital Projects	(212,000)	(781,000)	(929,000)	(1,098,000)	(859,500)	(1,411,500)	(659,500)	(571,500)	(468,500)	(571,000)
Balance - End of Year	942,593	811,593	532,593	84,593	(124,907)	(886,407)	(895,907)	(817,407)	(635,907)	(556,907)
Sidewalks										
Balance - Beginning of Year	299,351	199,351	69,351	89,351	109,351	129,351	149,351	169,351	189,351	209,351
Reserve Contributions	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Transfer to Capital Projects	(140,000)	(170,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Balance - End of Year	199,351	69,351	89,351	109,351	129,351	149,351	169,351	189,351	209,351	229,351
Gravel Road Conversion										
Balance - Beginning of Year	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044
Reserve Contributions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Transfer to Capital Projects	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Balance - End of Year	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044	994,044



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
TRANSPORTATION SERVICES										
Road Equipment										
Balance - Beginning of Year	(208,703)	(123,703)	(38,703)	9,797	559,797	674,797	1,088,797	1,287,297	852,297	461,297
Reserve Contributions	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Transfer to Capital Projects	(465,000)	(465,000)	(501,500)	-	(435,000)	(136,000)	(351,500)	(985,000)	(941,000)	(330,000)
Balance - End of Year	(123,703)	(38,703)	9,797	559,797	674,797	1,088,797	1,287,297	852,297	461,297	681,297
Road Buildings										
Balance - Beginning of Year	207,086	217,086	157,786	136,286	146,286	156,286	161,786	92,086	69,086	79,086
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	(69,300)	(31,500)	-	-	(4,500)	(79,700)	(33,000)	-	-
Balance - End of Year	217,086	157,786	136,286	146,286	156,286	161,786	92,086	69,086	79,086	89,086
Streetlights										
Balance - Beginning of Year	31,847	36,847	1,847	6,847	6,847	11,847	11,847	61,847	106,847	156,847
Reserve Contributions	25,000	5,000	5,000	5,000	5,000	50,000	50,000	50,000	50,000	50,000
Transfer to Capital Projects	-	(60,000)	-	(5,000)	-	(5,000)	-	(5,000)	-	(5,000)
Balance - End of Year	36,847	1,847	6,847	6,847	11,847	11,847	61,847	106,847	156,847	201,847
Parking Lots										
Balance - Beginning of Year	57,292	82,292	107,292	12,292	37,292	62,292	87,292	112,292	137,292	162,292
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	-	(120,000)	-	-	-	-	-	-	-
Balance - End of Year	82,292	107,292	12,292	37,292	62,292	87,292	112,292	137,292	162,292	187,292



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
HEALTH SERVICES										
Medical Centre										
Balance - Beginning of Year	204,817	252,817	305,317	236,417	286,917	87,817	148,817	210,317	261,717	321,217
Reserve Contributions	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Transfer to Capital Projects	(27,000)	(22,500)	(143,900)	(24,500)	(274,100)	(14,000)	(13,500)	(23,600)	(15,500)	(47,500)
Balance - End of Year	252,817	305,317	236,417	286,917	87,817	148,817	210,317	261,717	321,217	348,717
Cemetery										
Balance - Beginning of Year	75,000	85,000	80,000	90,000	95,000	5,000	10,000	15,000	20,000	20,000
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	(15,000)	-	(5,000)	(100,000)	(5,000)	(5,000)	(5,000)	(10,000)	(5,000)
Balance - End of Year	85,000	80,000	90,000	95,000	5,000	10,000	15,000	20,000	20,000	25,000



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
RECREATION AND CULTURE										
Otterville Pool										
Balance - Beginning of Year	263,241	288,241	313,241	338,241	363,241	188,241	213,241	38,241	63,241	88,241
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	-	-	-	(200,000)	-	(200,000)	-	-	-
Balance - End of Year	288,241	313,241	338,241	363,241	188,241	213,241	38,241	63,241	88,241	113,241
Park Structures										
Balance - Beginning of Year	281,698	336,698	288,198	174,698	143,198	408,198	269,698	(46,802)	(99,302)	(74,302)
Reserve Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer to Capital Projects	(45,000)	(148,500)	(213,500)	(131,500)	165,000	(238,500)	(416,500)	(152,500)	(75,000)	(66,000)
Balance - End of Year	336,698	288,198	174,698	143,198	408,198	269,698	(46,802)	(99,302)	(74,302)	(40,302)
Park Vehicles and Equipment										
Balance - Beginning of Year	92,664	42,664	12,664	57,664	37,664	47,664	85,664	100,664	145,664	125,664
Reserve Contributions	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Capital Projects	(100,000)	(80,000)	(5,000)	(70,000)	(40,000)	(12,000)	(35,000)	(5,000)	(70,000)	(5,000)
Balance - End of Year	42,664	12,664	57,664	37,664	47,664	85,664	100,664	145,664	125,664	170,664
Arena Equipment										
Balance - Beginning of Year	94,623	129,623	164,623	59,623	94,623	129,623	159,623	184,623	219,623	254,623
Reserve Contributions	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Transfer to Capital Projects	(10,000)	(10,000)	(150,000)	(10,000)	(10,000)	(15,000)	(20,000)	(10,000)	(10,000)	(19,000)
Balance - End of Year	129,623	164,623	59,623	94,623	129,623	159,623	184,623	219,623	254,623	280,623



**CAPITAL BUDGET
2026-2035 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE (est.)	CAPITAL RESERVE FORECAST									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
RECREATION AND CULTURE										
Arena										
Balance - Beginning of Year	140,756	92,256	218,256	305,256	300,256	28,256	(252,744)	(72,744)	137,256	347,256
Reserve Contributions	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000
Transfer to Capital Projects	(258,500)	(84,000)	(123,000)	(215,000)	(482,000)	(491,000)	(30,000)	-	-	-
Balance - End of Year	92,256	218,256	305,256	300,256	28,256	(252,744)	(72,744)	137,256	347,256	557,256
Parks and Recreation Buildings										
Balance - Beginning of Year	667,279	672,279	629,279	489,779	514,779	514,779	539,779	514,779	539,779	564,779
Reserve Contributions	5,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	(68,000)	(164,500)	-	(25,000)	-	(50,000)	-	-	(197,500)
Balance - End of Year	672,279	629,279	489,779	514,779	514,779	539,779	514,779	539,779	564,779	392,279
Library										
Balance - Beginning of Year	49,389	54,389	49,389	53,889	52,089	62,089	72,089	79,589	89,589	99,589
Reserve Contributions	5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	(15,000)	(5,500)	(11,800)	-	-	(2,500)	-	-	(4,500)
Balance - End of Year	54,389	49,389	53,889	52,089	62,089	72,089	79,589	89,589	99,589	105,089



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

Proposed 2026 Capital Projects

Department	Project	Budget (\$)
MEMBERS OF COUNCIL	New Councillor Technology	-
GENERAL ADMINISTRATION	Furniture	5,000
	Computer Replacement Program	7,500
	Administration Office Chairs	12,700
	Staff Workstations	22,000
MUNICIPAL OFFICE BUILDING	Ceiling Light Replacement	6,500
FIRE	Firefighting Equipment Program	130,000
	Computer Equipment	4,700
	Communications System (shared)	2,100
	Pumper 7101	755,000
	Station 2 HVAC	40,000
	Diesel Exhaust Capture	100,000
BUILDING	Drains/Building Vehicle	-
ROAD CONSTRUCTION	Brock Street W Norwich (201A) [FD]	1,620,000
	Smiths Lane (274) [FD]	110,000
	Guiderail Program	100,000
	Cracksealing Program	50,000
GRAVEL ROAD CONVERSION PROGRAM	To Be Determined (Working Group)	500,000
BRIDGE CONSTRUCTION	Hanmer Line Bridge No. 20	55,000
	Maple Dell Road Bridge No. 24	35,000
LARGE CULVERTS	Evergreen Street Culvert No. 7	87,000
	Assorted Culverts less than 3 metres	35,000
SIDEWALK CONSTRUCTION	Sidewalk Replacement	20,000
	Urbanization Project (County)	120,000
STREETLIGHTS	Urbanization Project (County)	60,000
ROAD VEHICLE AND EQUIPMENT	Works Pick-Up Truck 3	65,000
	Works S/A Dump 57	400,000
ROAD BUILDINGS	Parking Lot - Operations Centre	-
MEDICAL CENTRE	Computer Replacement Program	4,500
	Furniture Replacement Program	5,000
	Medical Equipment Replacement Program	3,000
	Vaccine Refrigerator	5,500
	Flooring Replacement	9,000
PARKS STRUCTURES	Otterville Park	13,500
	Otterville Pool Feasibility Study	-
	Tree Planting Program	15,000
	Playground Equipment Program	20,000
PARKS VEHICLES AND EQUIPMENT	Tractor	95,000
	Parks Equipment Program	5,000
	Tables and Chairs Program	8,000
	Computer Replacement	2,000
	Arena - PA System	35,000
	NCC - Interior Paint	120,000
	NCC - Pickle Ball Line Painting	3,500
	NCC Doors	20,000
	NCC Boilers	100,000
OVERALL TOTAL		4,806,500



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL						FUNDING SOURCES
GENERAL GOVERNMENT																
MEMBERS OF COUNCIL																
New Councillor Technology	-	-	10,000	-	-	-	-	-	10,000	-	20,000	-	-	-	(20,000)	(20,000)
TOTAL MEMBERS OF COUNCIL	-	-	10,000	-	-	-	-	-	10,000	-	20,000	-	-	-	(20,000)	(20,000)
GENERAL ADMINISTRATION																
Furniture	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	(50,000)	(50,000)
Computer Replacement Program	7,500	9,000	9,000	22,500	9,000	9,000	8,000	8,500	9,000	9,000	100,500	-	-	-	(100,500)	(100,500)
Administration Office Chairs	12,700	-	-	-	-	-	-	-	-	-	12,700	-	-	-	(12,700)	(12,700)
Staff Workstations	22,000	-	-	-	-	-	-	-	-	-	22,000	-	-	-	(22,000)	(22,000)
Records Management System	-	50,000	-	-	-	-	-	-	-	-	50,000	(50,000)	-	-	-	(50,000)
Upgraded Financial Software	-	-	-	110,000	-	-	-	-	-	-	110,000	(110,000)	-	-	-	(110,000)
TOTAL GENERAL ADMINISTRATION	47,200	64,000	14,000	137,500	14,000	14,000	13,000	13,500	14,000	14,000	345,200	(160,000)	-	-	(185,200)	(345,200)
MUNICIPAL OFFICE BUILDING																
Administration Building - Capital Repairs	-	-	-	-	-	-	-	159,300	-	-	159,300	-	-	-	(159,300)	(159,300)
Facility Assessment	-	-	50,000	-	-	-	50,000	-	-	-	100,000	-	-	-	(100,000)	(100,000)
Siding	-	150,000	-	-	-	-	-	-	-	-	150,000	-	-	-	(150,000)	(150,000)
Wireless Routers	-	-	-	3,000	-	-	-	-	3,000	-	6,000	-	-	-	(6,000)	(6,000)
Ceiling Light Replacement	6,500	-	-	-	-	-	-	-	-	-	6,500	-	-	-	(6,500)	(6,500)
TOTAL MUNICIPAL OFFICE BUILDING	6,500	150,000	50,000	3,000	-	-	50,000	159,300	3,000	-	421,800	-	-	-	(421,800)	(421,800)
TOTAL GENERAL GOVERNMENT	53,700	214,000	74,000	140,500	14,000	14,000	63,000	172,800	27,000	14,000	787,000	(160,000)	-	-	(627,000)	(787,000)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL
PROTECTION SERVICES																
FIRE																
Firefighting Equipment Program	130,000	144,000	93,000	96,500	151,000	37,000	103,000	95,000	103,000	147,000	1,099,500	-	-	-	(1,099,500)	(1,099,500)
Computer Equipment	4,700	4,800	4,000	2,300	4,000	4,800	4,800	4,400	5,400	4,800	44,000	-	-	-	(44,000)	(44,000)
Communications System (shared)	2,100	10,600	-	36,000	36,000	6,000	12,000	15,000	15,000	15,000	147,700	-	-	-	(147,700)	(147,700)
SCBA, Cylinders and RIT	-	-	-	-	-	800,000	-	-	-	-	800,000	-	-	-	(800,000)	(800,000)
Breathing Air Compressor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Washing Station - Bunker Gear	-	-	-	-	-	-	-	12,000	-	-	12,000	-	-	-	(12,000)	(12,000)
Digital Signs	-	-	-	-	-	10,000	10,000	10,000	-	-	30,000	-	-	-	(30,000)	(30,000)
Staff Truck	-	65,000	-	-	-	-	-	-	65,000	-	130,000	-	-	-	(130,000)	(130,000)
Pumper 7101	755,000	-	-	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	(755,000)
Pumper 7201 (Aerial)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumper 7301	-	-	-	1,050,000	-	-	-	-	-	-	1,050,000	-	-	-	(1,050,000)	(1,050,000)
Pumper 7401	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker 7102	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker 7202	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker 7302	-	685,000	-	-	-	-	-	-	-	-	685,000	-	-	-	(685,000)	(685,000)
Tanker 7402	-	-	-	-	-	685,000	-	-	-	-	685,000	-	-	-	(685,000)	(685,000)
Rescue 3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Halls - Capital Repairs	-	-	73,600	-	8,000	116,000	-	-	-	25,000	222,600	-	-	-	(222,600)	(222,600)
Fire Halls - Capital Repairs	-	-	-	89,800	173,000	-	155,500	153,000	-	-	571,300	-	-	-	(571,300)	(571,300)
Fire Halls - Capital Repairs	-	-	-	4,500	-	-	-	-	-	-	4,500	-	-	-	(4,500)	(4,500)
Fire Halls - Capital Repairs	-	29,100	-	-	4,000	-	43,200	-	-	-	76,300	-	-	-	(76,300)	(76,300)
Station 2 HVAC	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-	-	(40,000)	(40,000)
Diesel Exhaust Capture	100,000	-	-	-	-	-	-	-	-	-	100,000	(65,000)	-	-	(35,000)	(100,000)
TOTAL FIRE	1,031,800	938,500	170,600	1,279,100	376,000	1,658,800	328,500	289,400	188,400	191,800	6,452,900	(65,000)	-	-	(6,387,900)	(6,452,900)
BUILDING																
Building Vehicle	-	-	-	-	-	65,000	-	-	-	-	65,000	-	-	-	(65,000)	(65,000)
Drains/Building Vehicle	-	65,000	-	-	-	-	-	-	65,000	-	130,000	-	-	-	(130,000)	(130,000)
Tablets	-	-	-	-	2,400	-	-	-	2,400	-	4,800	-	-	-	(4,800)	(4,800)
TOTAL BUILDING	-	65,000	-	-	2,400	65,000	-	-	67,400	-	199,800	-	-	-	(199,800)	(199,800)
TOTAL PROTECTIVE SERVICES	1,031,800	1,003,500	170,600	1,279,100	378,400	1,723,800	328,500	289,400	255,800	191,800	6,652,700	(65,000)	-	-	(6,587,700)	(6,652,700)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

TRANSPORTATION SERVICES

GRAVEL ROAD CONVERSION PROGRAM

To Be Determined (Working Group)

TOTAL GRAVEL ROAD CONVERSION PROGRAM

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL						FUNDING SOURCES
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	-	-	(637,000)	(4,363,000)	(5,000,000)
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	-	-	(637,000)	(4,363,000)	(5,000,000)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

TRANSPORTATION SERVICES

BRIDGE CONSTRUCTION

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL
TRANSPORTATION SERVICES																
BRIDGE CONSTRUCTION																
Hanmer Line Bridge No. 20 1914	55,000	-	-	-	-	-	-	56,500	392,000	-	503,500	-	-	-	(503,500)	(503,500)
Maple Dell Road Bridge No. 24 1969	35,000	-	-	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)
Windham Line Bridge No. 23 (50% Nor 1950	-	48,500	485,000	-	-	-	-	-	-	-	533,500	-	-	-	(533,500)	(533,500)
OxfoRoad Centre Road Bridge No. 4 1955	-	-	43,500	542,000	-	-	-	-	-	-	585,500	-	-	-	(585,500)	(585,500)
Pick Line Bridge No. 34 1972	-	-	32,500	409,000	-	-	-	-	-	-	441,500	-	-	-	(441,500)	(441,500)
Maple Dell Road Bridge No. 28 1939	-	-	-	-	71,500	689,000	-	-	-	-	760,500	-	-	-	(760,500)	(760,500)
Maple Dell Road Bridge No. 27 1960	-	-	-	-	-	47,500	588,000	-	-	-	635,500	-	-	-	(635,500)	(635,500)
Middletown Line Bridge No. 26 1962	-	-	-	-	-	-	36,500	460,000	-	-	496,500	-	-	-	(496,500)	(496,500)
Milldale Road Bridge No. 35 1967	-	-	-	-	-	-	-	-	41,500	516,000	557,500	-	-	-	(557,500)	(557,500)
Vandecar Line Bridge No. 6 1914	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pattullo Ave Bridge No. 2 1963	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gunn's Hill Road Bridge No. 7 1966	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cedar Line Bridge No. 8 1955	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Airport Road Bridge No. 21 1969	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Streetage Road Bridge No. 3 1960	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Milldale Road Bridge No. 33 1964	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Streetage Road Bridge No. 5 1964	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quaker Street Bridge No. 14 1967	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pleasant Vally Road Bridge No. 19 1968	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Base Line Bridge No. 22 1966	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Base Line Bridge No. 29 1968	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pitcher Street Bridge No. 17 1974	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pick Line Bridge No. 30 1992	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 39 1907	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Milldale Road Bridge No. 32 1956	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subway Line Bridge No. 1 1930	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Beaconsfield Road Bridge No. 9 1971	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen Street Bridge No. 10 1995	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen Street Bridge No. 11 1964	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 12 1975	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen Street Bridge No. 13 2007	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Court Street W Bridge No. 15 1993	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Avery's Lane Bridge No. 16 2008	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maple Dell Road Bridge No. 25 1973	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zenda Line Bridge No. 31 1963	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pick Line Bridge No. 36 1978	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 37 1966	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cornell Road Bridge No. 38 1959	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rock's Mill Line Bridge No. 40 1969	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville PedeStreetrian Bridge 1947	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL BRIDGE CONSTRUCTION	90,000	48,500	561,000	951,000	71,500	736,500	624,500	516,500	433,500	516,000	4,549,000	-	-	-	(4,549,000)	(4,549,000)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
(\$)**

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL		
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL	FUNDING SOURCES
TRANSPORTATION SERVICES																	
LARGE CULVERTS																	
Evergreen Street Culvert No. 7	1971	87,000	646,000	-	-	-	-	-	-	-	-	733,000	-	-	-	(733,000)	(733,000)
Old Stage Road Culvert No. 1	1969	-	31,500	333,000	-	-	-	-	-	-	-	364,500	-	-	-	(364,500)	(364,500)
Vandecar Line Culvert No. 5	1970	-	-	-	92,000	703,000	-	-	-	-	-	795,000	-	-	-	(795,000)	(795,000)
Firehall Road Culvert No. 3	1973	-	-	-	-	50,000	620,000	-	-	-	-	670,000	-	-	-	(670,000)	(670,000)
Gunn's Hill Road Culvert No. 17	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Firehall Road Culvert No. 12	1950	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Stage Road Culvert No. 2	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cedar Line Culvert No. 4	1971	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Substation Road Culvert No. 6	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pleasant Valley Road Culvert No. 8	1995	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Airport Road Culvert No. 9	1973	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maple Dell Road Culvert No. 11	1979	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pattullo Ave Culvert No. 13	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Stage Road Culvert No. 14	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Road Culvert No. 15	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Road Culvert No. 16	unknown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Assorted Culverts less than 3 metres		35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	-	-	-	(350,000)	(350,000)
Bridge and Culvert Inspection and Assessment Report		-	20,000	-	20,000	-	20,000	-	20,000	-	20,000	100,000	-	-	-	(100,000)	(100,000)
		-										-	-	-	-	-	-
TOTAL LARGE CULVERTS CONSTRUCTION		122,000	732,500	368,000	147,000	788,000	675,000	35,000	55,000	35,000	55,000	3,012,500	-	-	-	(3,012,500)	(3,012,500)
TOTAL BRIDGES AND LARGE CULVERTS		212,000	781,000	929,000	1,098,000	859,500	1,411,500	659,500	571,500	468,500	571,000	7,561,500	-	-	-	(7,561,500)	(7,561,500)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL
TRANSPORTATION SERVICES																
PARKING LOT CONSTRUCTION																
Stover Street Lot - Norwich	-	-	120,000	-	-	-	-	-	-	-	120,000	-	-	-	(120,000)	(120,000)
Otterville Downtown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Street - Otterville	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Downtown Back Lot	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Lot	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PARKING LOT CONSTRUCTION	-	-	120,000	-	120,000	-	-	-	(120,000)	(120,000)						
SIDEWALK CONSTRUCTION																
Sidewalk Replacement Various locations	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	(200,000)	(200,000)
Urbanization Project (County) Burgessville	120,000	-	-	-	-	-	-	-	-	-	120,000	-	-	-	(120,000)	(120,000)
Norwich Downtown North side	-	150,000	-	-	-	-	-	-	-	-	150,000	-	-	-	(150,000)	(150,000)
TOTAL SIDEWALK CONSTRUCTION	140,000	170,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	470,000	-	-	-	(470,000)	(470,000)
STREETLIGHTS																
Misc. Locations and Additions	-	-	5,000	-	5,000	-	5,000	-	5,000	-	20,000	-	-	-	(20,000)	(20,000)
Urbanization Project (County)	60,000	-	-	-	-	-	-	-	-	-	60,000	-	-	-	(60,000)	(60,000)
TOTAL STREETLIGHTS	60,000	-	5,000	-	5,000	-	5,000	-	5,000	-	80,000	-	-	-	(80,000)	(80,000)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL		
	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL							
TRANSPORTATION SERVICES																	
ROAD VEHICLE AND EQUIPMENT																	
Works Pick-Up Truck 2402	2024 Chevrolet 1500	-	-	-	-	65,000	-	-	-	-	65,000	-	-	-	(65,000)	(65,000)	
Works Pick-Up Truck 2401	2024 GMC 1500	-	-	-	-	65,000	-	-	-	-	65,000	-	-	-	(65,000)	(65,000)	
Works Pick-Up Truck 3	2018 Chevrolet 1500	65,000	-	-	-	-	-	65,000	-	-	130,000	-	-	-	(130,000)	(130,000)	
Works Pick-Up Truck 2504	2025 Ford F150	-	-	-	-	-	65,000	-	-	-	65,000	-	-	-	(65,000)	(65,000)	
Works Pick-Up Truck 5	2021 Dodge 1500	-	65,000	-	-	-	-	-	65,000	-	130,000	-	-	-	(130,000)	(130,000)	
Works Heavy Duty Pick-Up Truck 6	2022 Ford F350	-	-	-	-	-	110,000	-	-	-	110,000	-	-	-	(110,000)	(110,000)	
Works Grader 58	2013 John Deere	-	-	-	-	-	-	520,000	-	-	520,000	-	-	-	(520,000)	(520,000)	
Works Grader 46	2018 Caterpillar	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works S/A Dump 2403	2024 Freightliner	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works T/A Dump 2501	2025 Freightliner	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works T/A Dump 2502	2025 Freightliner	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works T/A Dump 55	2010 Western Star	-	400,000	-	-	-	-	-	-	-	400,000	-	-	-	(400,000)	(400,000)	
Works S/A Dump 57	2012 Int'l	400,000	-	-	-	-	-	-	-	-	400,000	-	-	-	(400,000)	(400,000)	
Works S/A Dump 59	2015 Freightliner	-	-	400,000	-	-	-	-	-	-	400,000	-	-	-	(400,000)	(400,000)	
Works T/A Dump 60	2017 Int'l 7600	-	-	-	400,000	-	-	-	-	-	400,000	-	-	-	(400,000)	(400,000)	
Works T/A Dump 62	2020 Freightliner	-	-	-	-	-	-	400,000	-	-	400,000	-	-	-	(400,000)	(400,000)	
Works T/A Dump 64	2021 Freightliner	-	-	-	-	-	-	-	400,000	-	400,000	-	-	-	(400,000)	(400,000)	
Works Loader 2503	2020 John Deere 524L	-	-	-	-	-	-	-	-	330,000	330,000	-	-	-	(330,000)	(330,000)	
Works Loader 56	2025 John Deere 524P	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Small Tractor	2005 John Deere 510S	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Mower Attachment	2020 Votex 190	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tractor Complete with Tiger Mower 24	2024 John Deere	-	-	-	-	-	-	-	325,000	-	325,000	-	-	-	(325,000)	(325,000)	
Works Excavator	2022 Bobcat	-	-	-	-	-	-	-	151,000	-	151,000	-	-	-	(151,000)	(151,000)	
Works Roller 2301	2023 Bomag	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Chipper 44	2022 Vermeer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Trailer Tandem Float	2015	-	-	-	35,000	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)	
Works Trailer Tri-axle	2023	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Works Trailer Car	2021	-	-	-	-	6,000	-	-	-	-	6,000	-	-	-	(6,000)	(6,000)	
Asphalt Paver	2005 Puckett	-	-	100,000	-	-	-	-	-	-	100,000	-	-	-	(100,000)	(100,000)	
Sidewalk Plow 2203	2022 Trackless Series MT7	-	-	-	-	-	175,000	-	-	-	175,000	-	-	-	(175,000)	(175,000)	
Slide-In Water Tank	For Dump Trucks	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Forklift	2023	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sweeper	2025	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Shop Computer	Desktop/laptop	-	-	1,500	-	-	1,500	-	-	-	3,000	-	-	-	(3,000)	(3,000)	
TOTAL ROAD VEHICLE AND EQUIPMENT		465,000	501,500	-	435,000	136,000	351,500	985,000	941,000	330,000	4,610,000	-	-	-	(4,610,000)	(4,610,000)	
ROAD BUILDINGS																	
Operations Centre - Capital Repairs		-	69,300	31,500	-	-	4,500	79,700	33,000	-	218,000	-	-	-	(218,000)	(218,000)	
Parking Lot - Operations Centre		-	-	-	-	-	-	-	-	-	-	(30,000)	-	-	30,000	-	
TOTAL ROAD BUILDINGS		-	69,300	31,500	-	-	4,500	79,700	33,000	-	218,000	(30,000)	-	-	(188,000)	(218,000)	
TOTAL TRANSPORTATION SERVICES		3,257,000	5,741,900	4,080,450	3,552,195	3,690,970	4,043,900	3,723,825	3,903,700	3,584,500	3,071,000	38,649,440	(8,783,439)	-	(637,000)	(29,229,001)	(38,649,440)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL
ENVIRONMENTAL SERVICES																
DAMS																
Mill Race Cleanout	-	15,000	-	-	-	-	-	-	-	-	15,000	-	-	-	(15,000)	(15,000)
TOTAL ENVIRONMENTAL SERVICES	-	15,000	-	-	-	-	-	-	-	-	15,000	-	-	-	(15,000)	(15,000)
HEALTH SERVICES																
MEDICAL CENTRE																
Computer Replacement Program	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	45,000	-	-	-	(45,000)	(45,000)
Furniture Replacement Program	5,000	3,000	-	3,000	-	3,000	-	3,000	-	3,000	20,000	-	-	-	(20,000)	(20,000)
Medical Equipment Replacement Program	3,000	-	3,000	-	3,000	-	3,000	-	3,000	-	15,000	-	-	-	(15,000)	(15,000)
Vaccine Refrigerator	5,500	-	-	-	-	-	-	-	-	-	5,500	-	-	-	(5,500)	(5,500)
Flooring Replacement	9,000	-	-	-	-	-	-	-	-	-	9,000	-	-	-	(9,000)	(9,000)
Medical Centre - Capital Repairs	-	15,000	118,400	17,000	66,600	6,500	6,000	16,100	8,000	40,000	293,600	-	-	-	(293,600)	(293,600)
Roof Membrane	-	-	-	-	200,000	-	-	-	-	-	200,000	-	-	-	(200,000)	(200,000)
Furnace/Central Cooling - Natural Gas	-	-	18,000	-	-	-	-	-	-	-	18,000	-	-	-	(18,000)	(18,000)
TOTAL MEDICAL CENTRE	27,000	22,500	143,900	24,500	274,100	14,000	13,500	23,600	15,500	47,500	606,100	-	-	-	(606,100)	(606,100)
CEMETERIES																
Roadways - Various Cemeteries	-	-	-	-	20,000	-	-	-	-	-	20,000	-	-	-	(20,000)	(20,000)
Gates / Pillars - Various Cemeteries	-	-	-	-	15,000	-	5,000	-	5,000	-	25,000	-	-	-	(25,000)	(25,000)
Fencing - Various Cemeteries	-	15,000	-	5,000	-	5,000	-	5,000	-	5,000	35,000	-	-	-	(35,000)	(35,000)
Memorials - Various Locations	-	-	-	-	5,000	-	-	-	5,000	-	10,000	-	-	-	(10,000)	(10,000)
Columbarium	-	-	-	-	60,000	-	-	-	-	-	60,000	-	-	-	(60,000)	(60,000)
TOTAL CEMETERIES	-	15,000	-	5,000	100,000	5,000	5,000	5,000	10,000	5,000	150,000	-	-	-	(150,000)	(150,000)
TOTAL HEALTH SERVICES	27,000	37,500	143,900	29,500	374,100	19,000	18,500	28,600	25,500	52,500	756,100	-	-	-	(756,100)	(756,100)



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL
	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL					
RECREATION & CULTURE															
PARKS STRUCTURES															
Oxford Centre Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	-	-	-	-	-	15,000	-	-	-	-	-	-	-	(15,000)	(15,000)
Oxford Centre Park	-	-	-	-	-	-	-	-	8,000	-	-	-	-	(8,000)	(8,000)
Oxford Centre Park	-	-	-	-	-	-	-	30,000	-	-	-	-	-	(30,000)	(30,000)
Oxford Centre Park	-	-	-	-	-	-	-	-	5,000	-	-	-	-	(5,000)	(5,000)
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	-	3,500	-	-	-	-	-	-	-	-	-	-	-	(3,500)	(3,500)
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	50,000	-	-	-	-	-	-	-	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park	-	-	15,000	-	-	-	-	-	-	-	-	-	-	(15,000)	(15,000)
Burgessville Ducky Dennis Park	-	-	-	8,000	-	-	-	-	-	-	-	-	-	(8,000)	(8,000)
Burgessville Ducky Dennis Park	-	-	-	-	-	-	30,000	-	-	-	-	-	-	(30,000)	(30,000)
Burgessville Ducky Dennis Park	-	-	50,000	-	-	-	-	-	-	-	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	5,000	-	-	-	-	-	-	(5,000)	(5,000)
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	10,000	-	-	-	-	-	-	-	-	-	(10,000)	(10,000)
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	2,500	-	-	-	-	-	-	(2,500)	(2,500)
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	-	-	-	-	-	-	-	5,000	-	-	-	-	-	(5,000)	(5,000)
Norwich Dillon Park	-	-	-	3,500	-	-	-	-	-	-	-	-	-	(3,500)	(3,500)
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	-	-	3,500	-	-	-	-	-	-	-	-	-	-	(3,500)	(3,500)
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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RECREATION & CULTURE

PARKS STRUCTURES

CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL		
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035						TOTAL	FUNDING SOURCES
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich South-West Park	-	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Norwich Murphy's Lane (2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Murphy's Lane	-	-	-	-	-	-	-	-	10,000	-	-	10,000	-	-	-	(10,000)	(10,000)
Norwich Peter Lossing Forrest	-	-	-	-	-	-	-	-	-	10,000	-	10,000	-	-	-	(10,000)	(10,000)
Norwich Westside Estates Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Polden Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	-	-	-	-	-	20,000	-	-	-	-	-	20,000	-	-	-	(20,000)	(20,000)
Otterville Park	13,500	-	-	-	-	-	-	-	-	-	-	13,500	(3,500)	-	-	(10,000)	(13,500)
Otterville Park	-	-	80,000	-	-	-	-	-	-	-	-	80,000	-	-	-	(80,000)	(80,000)
Otterville Park	-	-	-	25,000	-	-	-	-	-	-	-	25,000	-	-	-	(25,000)	(25,000)
Otterville Park	-	-	-	-	-	150,000	-	-	-	-	-	150,000	-	-	-	(150,000)	(150,000)
Otterville Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	-	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Otterville Park	-	-	-	-	-	-	-	-	-	8,000	-	8,000	-	-	-	(8,000)	(8,000)
Otterville Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Park	-	-	30,000	-	-	-	-	-	-	-	-	30,000	-	-	-	(30,000)	(30,000)
Otterville Park	-	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Otterville Park	-	-	-	-	-	-	3,500	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Otterville Pool	-	50,000	-	-	-	-	4,800,000	-	-	-	-	4,850,000	-	-	-	(4,850,000)	(4,850,000)
Otterville Pool	-	-	-	-	-	-	200,000	-	-	-	-	200,000	-	-	-	(200,000)	(200,000)
Otterville Mill	-	-	-	-	-	-	-	50,000	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Springford Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	-	-	-	-	-	5,000	-	-	-	-	-	5,000	-	-	-	(5,000)	(5,000)
Springford Park	-	-	-	-	-	-	8,000	-	-	-	-	8,000	-	-	-	(8,000)	(8,000)
Springford Park	-	-	-	-	-	-	-	30,000	-	-	-	30,000	-	-	-	(30,000)	(30,000)
Springford Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springford Park	-	-	-	-	-	3,500	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich Soccer Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Pool Feasibility Study	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tree Planting Program	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	-	-	-	(150,000)	(150,000)
Playground Equipment Program	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	-	(200,000)	(200,000)
TOTAL PARKS STRUCTURES	48,500	148,500	213,500	131,500	35,000	238,500	5,051,500	152,500	75,000	66,000	6,160,500	(3,500)	-	-	(6,157,000)	(6,160,500)	



**2026 CAPITAL BUDGET
AND TEN YEAR FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	FUNDING TOTAL	
	2027	2028	2029	2030	2031	2032	2033	2034	2035	TOTAL						
RECREATION & CULTURE																
PARKS VEHICLES AND EQUIPMENT																
Parks																
Pick-Up Truck 2022 Dodge 1500	-	-	-	65,000	-	-	-	-	-	-	65,000	-	-	-	(65,000)	(65,000)
Pick-Up Truck 2020 Chevrolet 1500	-	65,000	-	-	-	-	-	-	65,000	-	130,000	-	-	-	(130,000)	(130,000)
Trailer Enclosed 2019 Look Enclosed Trailer	-	10,000	-	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Trailer Tandem 2020 Miska Dump Trailer	-	-	-	-	-	-	15,000	-	-	-	15,000	-	-	-	(15,000)	(15,000)
Tractor 2014 Kubota	95,000	-	-	-	-	-	-	-	-	-	95,000	-	-	-	(95,000)	(95,000)
Aerator 2012	-	-	-	-	-	-	15,000	-	-	-	15,000	-	-	-	(15,000)	(15,000)
Zero-Turn Mower 2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zero-Turn Mower 2018 Kubota 60"	-	-	-	-	25,000	-	-	-	-	-	25,000	-	-	-	(25,000)	(25,000)
Landscaper 2019	-	-	-	-	-	7,000	-	-	-	-	7,000	-	-	-	(7,000)	(7,000)
Diamond Groomer 2010	-	-	-	-	10,000	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Parks Equipment Program	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	(50,000)	(50,000)
Arena NCC																
Ice Resurface r 2018 Zamboni M446	-	-	140,000	-	-	-	-	-	-	-	140,000	-	-	-	(140,000)	(140,000)
Floor Scrubber Large 2022	-	-	-	-	-	-	10,000	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Floor Scrubber Mini 2021	-	-	-	-	-	5,000	-	-	-	-	5,000	-	-	-	(5,000)	(5,000)
Ice Edger 2025	-	-	-	-	-	-	-	-	-	9,000	9,000	-	-	-	(9,000)	(9,000)
Tables and Chairs Program	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	-	-	-	(80,000)	(80,000)
Computer Replacement	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	(20,000)
TOTAL PARKS VEHICLES AND EQUIPMENT	110,000	90,000	155,000	80,000	50,000	27,000	55,000	15,000	80,000	24,000	686,000	-	-	-	(686,000)	(686,000)
PARKS AND RECREATION BUILDINGS																
Arena/NCC - Capital Repairs	-	84,000	123,000	215,000	482,000	491,000	30,000	-	-	-	1,425,000	-	-	-	(1,425,000)	(1,425,000)
Community Centres - Capital Repairs	-	68,000	164,500	-	25,000	-	50,000	-	-	197,500	505,000	-	-	-	(505,000)	(505,000)
Library - Capital Repairs	-	15,000	5,500	11,800	-	-	2,500	-	-	4,500	39,300	-	-	-	(39,300)	(39,300)
Refrigerator Room	-	-	-	-	700,000	-	-	-	-	-	700,000	-	-	-	(700,000)	(700,000)
Arena - PA System	35,000	-	-	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)
NCC - Interior Paint	120,000	-	-	-	-	-	-	-	-	-	120,000	-	-	-	(120,000)	(120,000)
NCC - Pickle Ball Line Painting	3,500	-	-	-	-	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
NCC Doors	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	(20,000)
NCC Boilers	100,000	-	-	-	-	-	-	-	-	-	100,000	-	-	-	(100,000)	(100,000)
TOTAL PARKS AND RECREATION BUILDINGS	278,500	167,000	293,000	226,800	1,207,000	491,000	82,500	-	-	202,000	2,947,800	-	-	-	(2,947,800)	(2,947,800)
TOTAL RECREATION & CULTURE	437,000	405,500	661,500	438,300	1,292,000	756,500	5,189,000	167,500	155,000	292,000	9,794,300	(3,500)	-	-	(9,790,800)	(9,794,300)
OVERALL TOTAL	4,806,500	7,402,400	5,130,450	5,439,595	5,749,470	6,557,200	9,322,825	4,562,000	4,047,800	3,621,300	56,639,540	(9,011,939)	-	(637,000)	(46,990,601)	(56,639,540)