

# TOWNSHIP OF NORWICH

## 2023 OPERATING BUDGET





**2023 OPERATING BUDGET**

**OVERALL TAX LEVY IMPACT**

	<b><u>2022 BUDGET</u></b>	<b><u>2023 BUDGET</u></b>	
<b>OPERATING TAX LEVY REQUIRED</b>	6,768,300	6,911,900	
<b>CAPITAL TAX LEVY REQUIRED</b>	<u>2,690,900</u>	<u>2,971,200</u>	
	<u>9,459,200</u>	<u>9,883,100</u>	
<b>INCREASE</b>		<b>423,900</b>	<b>4.48%</b>
<b>LESS: ASSESSMENT GROWTH</b>			<u>2.12%</u>
<b>NET IMPACT TO TAX PAYERS</b>			<u><u>2.36%</u></u>

**2023 OPERATING BUDGET**

**OPERATING TAX LEVY REQUIREMENT**

	<b>2022 BUDGET</b>	<b>2023 BUDGET</b>	
<b>OPERATING EXPENDITURES</b>			
General Government	1,800,250	2,066,900	
Protective Services	3,341,450	3,490,900	
Transportation Services	3,028,350	3,119,650	
Health Services	582,300	597,700	
Recreation & Cultural Services	1,289,150	1,319,450	
Planning Services	271,150	89,150	
<b>TOTAL OPERATING EXPENDITURES</b>	<b>10,312,650</b>	<b>10,683,750</b>	<b>3.60% Increase</b>
<b>OPERATING REVENUES</b>			
Subsidies	(1,010,700)	(1,074,100)	
Other Revenue & User Charges	(2,001,750)	(2,144,150)	
Payment in Lieu of Taxes	(99,600)	(99,600)	
Other Taxation Revenues	(432,300)	(454,000)	
<b>TOTAL OPERATING REVENUES</b>	<b>(3,544,350)</b>	<b>(3,771,850)</b>	<b>6.42% Increase</b>
<b>OPERATING TAX LEVY REQUIRED</b>	<b>(6,768,300)</b>	<b>(6,911,900)</b>	

**2023 OPERATING BUDGET****SUMMARY OF OPERATING REVENUES**

	<b>2022 ACTUAL</b>	<b>2022 BUDGET</b>	<b>2023 BUDGET</b>
<b>SUBSIDIES</b>			
Ontario Municipal Partnership Fund	(966,700)	(966,700)	(1,030,100)
Federal Grant	(40,622)	-	-
Policing	(34,686)	(20,000)	(20,000)
Drainage	(24,303)	(22,500)	(22,500)
Grants - Canada Day	(1,500)	(1,500)	(1,500)
	<u>(1,067,812)</u>	<u>(1,010,700)</u>	<u>(1,074,100)</u>
<b>OTHER REVENUE &amp; USER CHARGES</b>			
Investment Income	(333,745)	(139,000)	(299,000)
Licenses & Permits	(530,944)	(572,450)	(550,450)
Fines	(3,645)	(5,000)	(5,000)
Transfers from Reserves	(222,662)	(260,200)	(128,100)
Donations	(21,068)	(10,000)	(10,000)
Rents / Services Charges / Other Revenues			
- General Administration	(801,701)	(46,200)	(48,000)
- Protective Services	(320,595)	(235,700)	(234,200)
- Transportation Services	(138,199)	(39,300)	(52,200)
- Health Services	(513,815)	(488,000)	(497,500)
- Recreation & Culture Services	(279,890)	(180,400)	(294,200)
- Planning Services	(35,880)	(25,500)	(25,500)
	<u>(3,202,144)</u>	<u>(2,001,750)</u>	<u>(2,144,150)</u>
<b>PAYMENT IN LIEU OF TAXES</b>			
Canada-Post Office	(9,378)	(9,500)	(9,500)
Hydro One	(2,206)	(2,500)	(2,500)
Liquor Control Board of Ontario	(2,034)	(2,000)	(2,000)
Ontario Municipal Tax Assistance	(690)	(600)	(600)
Oxford County	(85,661)	(85,000)	(85,000)
	<u>(99,969)</u>	<u>(99,600)</u>	<u>(99,600)</u>
<b>OTHER TAXATION REVENUES</b>			
Supplementary Taxes	(338,594)	(200,000)	(200,000)
Railway Right-of-Way/Utility Corridors	(8,310)	(8,300)	(8,300)
Penalty & Interest on Taxes	(120,961)	(110,000)	(120,000)
B.I.A. Levy	(14,500)	(14,500)	(14,500)
Woodstock Boundary Adjustment Revenue	(104,108)	(99,500)	(111,200)
	<u>(586,473)</u>	<u>(432,300)</u>	<u>(454,000)</u>
	<u>(6,768,300)</u>	<u>(6,768,300)</u>	<u>(6,911,900)</u>
<b>OPERATING TAX LEVY REQUIRED</b>			
<b>TOTAL OPERATING REVENUES</b>	<u><u>(11,724,698)</u></u>	<u><u>(10,312,650)</u></u>	<u><u>(10,683,750)</u></u>

**2023 OPERATING BUDGET****SUMMARY OF OPERATING EXPENSES**

	<b>2022 ACTUAL</b>	<b>2022 BUDGET</b>	<b>2023 BUDGET</b>
<b>GENERAL GOVERNMENT</b>			
Members of Council	238,326	208,700	205,050
Elections	51,454	44,200	9,600
General Administration	2,310,472	1,484,100	1,789,000
Municipal Office Building	45,569	54,250	54,250
Occupational Health & Safety	5,026	9,000	9,000
	<b>2,650,848</b>	<b>1,800,250</b>	<b>2,066,900</b>
<b>PROTECTIVE SERVICES</b>			
Fire & By-Law Services	1,210,817	1,275,450	1,369,300
Policing Services	1,433,864	1,514,200	1,568,200
Building Services	506,293	551,800	553,400
	<b>3,150,974</b>	<b>3,341,450</b>	<b>3,490,900</b>
<b>TRANSPORTATION SERVICES</b>			
Operations / Maintenance	2,379,262	2,335,800	2,460,400
General Administration	291,820	270,500	259,100
Street Lights	79,120	86,000	86,000
Central Works Garage	-	-	71,400
Drainage	315,187	329,950	236,650
Environment	3,211	6,100	6,100
	<b>3,068,601</b>	<b>3,028,350</b>	<b>3,119,650</b>
<b>HEALTH SERVICES</b>			
Medical Centre	525,046	562,650	577,900
Cemeteries	37,945	19,650	19,800
	<b>562,991</b>	<b>582,300</b>	<b>597,700</b>
<b>RECREATION &amp; CULTURAL SERVICES</b>			
Administration & Recreation Programs	359,535	358,600	389,300
Parks	224,392	190,300	211,000
Norwich Community Centre / Arena	451,649	537,700	509,950
Recreation Centres / Community Halls	57,979	65,200	64,200
Pool-Otterville	125,590	123,050	130,250
Libraries	13,771	14,300	14,750
	<b>1,232,917</b>	<b>1,289,150</b>	<b>1,319,450</b>
<b>PLANNING SERVICES</b>			
Planning	3,754	11,300	11,300
Economic Development	236,793	239,250	57,250
Municipal Heritage Committee	602	8,100	8,100
Canada Day Committee	8,850	12,500	12,500
	<b>249,999</b>	<b>271,150</b>	<b>89,150</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>10,916,328</b>	<b>10,312,650</b>	<b>10,683,750</b>

**2023 OPERATING BUDGET****GENERAL GOVERNMENT****MEMBERS OF COUNCIL**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Salaries	104,135	104,200	109,300
Payroll Burden	4,015	4,000	4,900
Books/Subscriptions	1,013	600	600
Trophies / Awards	178	400	400
Mileage / Travel Expenses	104	2,500	2,500
Meals / Meetings	1,749	1,500	1,500
Conferences	5,183	7,500	12,500
Membership	-	400	400
Mayor's Expense Allowance	-	300	300
Professional Services - Consulting	55,657	25,000	5,000
Training	-	500	500
Misc. Expense	3,841	1,500	1,500
Community Grants Program	62,451	60,300	65,650
	<u>238,326</u>	<u>208,700</u>	<u>205,050</u>
Transfers From Reserves	(48,839)	(20,000)	-
<b>TOTAL MEMBERS OF COUNCIL</b>	<u>189,486</u>	<u>188,700</u>	<u>205,050</u>

**GENERAL GOVERNMENT****ELECTIONS**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Materials & Supplies	28,069	25,000	-
Mileage / Travel Expenses	66	500	-
Advertising & Notices	2,763	3,500	-
Professional Services	12,410	7,200	1,600
Misc. Expense	646	500	-
Transfer to Reserves (Future Election)	7,500	7,500	8,000
	<u>51,454</u>	<u>44,200</u>	<u>9,600</u>
Transfers from Reserves	(42,354)	(35,100)	-
<b>TOTAL ELECTION EXPENSES</b>	<u>9,100</u>	<u>9,100</u>	<u>9,600</u>

**2023 OPERATING BUDGET****GENERAL GOVERNMENT****GENERAL ADMINISTRATION - Expenses**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	663,905	674,400	789,900
Payroll Burden	209,146	205,500	254,500
Office Supplies	9,803	9,000	9,000
Photocopier	5,446	7,000	7,000
Tax Billing Expenses	1,043	750	750
Subscriptions / Publications	219	300	300
Trophies & Awards	-	250	250
Donations / Flowers / Etc.	150	500	500
Employee Recognition	1,186	1,500	1,500
Municipal Insurance	234,612	234,500	302,000
Telephone	6,299	7,000	7,000
Mileage	491	3,500	3,500
Postage / Courier	12,854	14,000	14,000
Meals / Meetings	66	500	500
Conferences	3,500	5,000	5,000
Memberships	7,298	9,300	9,300
Office Equipment Maintenance	397	500	500
IT Maintenance	54,561	47,000	50,000
Office Equipment Rental	6,955	8,500	8,000
Advertising / Notices	3,228	4,000	4,000
Professional Services: Audit	34,497	33,600	35,500
Professional Services: Legal	39,322	15,000	15,000
Professional Services: Consulting	356	5,000	48,000
Professional Services: Payroll	8,030	7,000	7,500
Contracted Services - Capital Planning	-	-	25,000
Training / Education	1,971	7,500	7,500
Misc. Expense	1,767	2,500	2,500
Bank Charges	8,777	5,500	5,500
Tax Write-Offs	159,775	160,000	160,000
Transfer to Reserves	834,817	15,000	15,000
	<b>2,310,472</b>	<b>1,484,100</b>	<b>1,789,000</b>

**2023 OPERATING BUDGET**

<b>GENERAL GOVERNMENT</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>GENERAL ADMINISTRATION - Revenues</b>			
Administration Fees	(8,093)	(3,000)	(3,000)
Tax Certificates	(8,900)	(12,000)	(12,000)
Lottery Licenses	(551)	(4,500)	(4,500)
Marriage Licenses	(1,845)	(1,000)	(1,000)
Burial Permits	(1,048)	(750)	(750)
Municipal Licenses	(300)	(200)	(200)
Investment Income and Dividends	(140,293)	(74,000)	(74,000)
Bank Interest Earned	(193,452)	(65,000)	(225,000)
Donations	(5,000)	-	-
Misc. Revenue	(1,483)	(2,000)	(2,000)
Transfers from Reserves	(67,432)	(66,300)	-
Transfers from Reserve Funds (DC's)	-	-	(30,000)
Sale of Land	(755,553)	-	-
Interdepartmental Recoveries - Building	(27,672)	(29,200)	(31,000)
	<u>(1,211,622)</u>	<u>(257,950)</u>	<u>(383,450)</u>
<b>TOTAL GENERAL ADMINISTRATION</b>	<u>1,098,850</u>	<u>1,226,150</u>	<u>1,405,550</u>



**2023 OPERATING BUDGET****GENERAL GOVERNMENT****MUNICIPAL OFFICE BUILDINGS**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Salaries	1,035	1,000	1,000
Payroll Burden	497	400	400
Cleaning /Maintenance Supplies	680	400	400
Heat	3,075	4,000	4,000
Hydro	13,561	13,000	13,000
Water	716	750	750
Wastewater	798	750	750
Maintenance & Repairs - Building	7,180	10,000	10,000
Maintenance & Repairs - Grounds	6,002	11,000	11,000
Contracted Services: Cleaning	10,065	11,500	11,500
Garbage Pickup	865	650	650
Security	580	600	600
Misc. Expense	514	200	200
<b>TOTAL MUNICIPAL OFFICE BUILDING</b>	<b>45,569</b>	<b>54,250</b>	<b>54,250</b>

**GENERAL GOVERNMENT****OCCUPATIONAL HEALTH & SAFETY**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Materials & Supplies	690	800	800
Mileage / Travel Expenses	-	500	500
Meals	146	200	200
Training - Committee; Staff; (WebWSIT Program)	4,190	7,350	7,350
Misc. Expense	-	150	150
<b>TOTAL OCCUPATIONAL HEALTH &amp; SAFETY</b>	<b>5,026</b>	<b>9,000</b>	<b>9,000</b>

**TOTAL GENERAL GOVERNMENT**

<b>1,348,032</b>	<b>1,487,200</b>	<b>1,683,450</b>
------------------	------------------	------------------

**2023 OPERATING BUDGET****PROTECTIVE SERVICES****FIRE & BY-LAW SERVICES****FIRE ADMINISTRATION**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries & Wages	160,362	168,500	169,200
Payroll Burden	57,466	49,900	55,400
Emergency Control Group	18	1,000	1,000
Office Supplies	307	350	350
Operating Equipment & Supplies	6,421	3,000	4,000
Subscriptions / Publications	-	500	500
Fuel & Oil	3,324	2,700	3,000
Insurance	13,276	11,000	12,000
Telephone	249	800	800
Mileage / Travel Expenses	161	200	200
Postage / Courier	-	500	1,500
Meals	177	500	500
Conferences	2,069	2,000	2,000
Memberships	620	1,000	1,000
Vehicle Maintenance & Repair	854	1,500	1,500
Advertising & Notices	-	750	750
Professional Services-Legal	2,631	3,500	3,500
Professional Services-Other	7,133	9,000	9,000
Communication Agreements	15,944	15,000	9,000
Dispatching Fees	31,353	31,000	52,500
Fire Prevention	8,744	15,500	27,500
Training / Education	759	2,000	2,000
Misc. Expense	23	500	500
Transfer to Reserves	26,551	-	-
	<b>338,444</b>	<b>320,700</b>	<b>357,700</b>

**2023 OPERATING BUDGET**

<b>PROTECTIVE SERVICES</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>FIRE &amp; BY-LAW SERVICES</b>			
<b>FIRE ADMINISTRATION - Revenues</b>			
Administration Fees	(1,140)	(500)	(500)
Revenue - Fire Calls/MVC's	(109,339)	(50,000)	(50,000)
Sale of Equipment	(27,351)	-	-
Donations	(9,718)	-	-
Misc. Revenue	(100)	(2,000)	(2,000)
Transfer From Reserves	-	-	(18,700)
	<u>(147,648)</u>	<u>(52,500)</u>	<u>(71,200)</u>
<b>TOTAL FIRE ADMINISTRATION</b>	<b>190,796</b>	<b>268,200</b>	<b>286,500</b>
<b>FIRE TRAINING</b>			
<b>Joint Training Officer</b>			
Salaries & Wages	72,191	83,600	81,200
Payroll Burden	22,645	25,600	26,100
Joint Training Officer - Operating Expenses	7,211	10,000	10,000
	<u>102,046</u>	<u>119,200</u>	<u>117,300</u>
Municipal Recoveries	(78,666)	(90,400)	(88,900)
Training Revenue - Course Recoveries	(3,742)	(5,000)	(5,000)
	<u>(82,408)</u>	<u>(95,400)</u>	<u>(93,900)</u>
<b>TOTAL Joint Training Officer</b>	<b>19,638</b>	<b>23,800</b>	<b>23,400</b>
<b>Rural Fire Services of Oxford County (RFSOC)</b>			
Training Operating Expenses	<u>79,872</u>	<u>66,000</u>	<u>66,000</u>
Training Revenue - RFSOC Members	(81,097)	(71,000)	(71,000)
	<u>(81,097)</u>	<u>(71,000)</u>	<u>(71,000)</u>
<b>TOTAL RFSOC</b>	<b>(1,226)</b>	<b>(5,000)</b>	<b>(5,000)</b>

**2023 OPERATING BUDGET****PROTECTIVE SERVICES****FIRE & BY-LAW SERVICES****FIRE STATIONS**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries & Wages	388,609	410,200	451,000
Payroll Burden	31,348	32,000	36,200
Cleaning / Maintenance Supplies	97	750	750
Operating Equipment & Supplies	26,522	25,000	26,500
Fuel & Oil	18,049	13,000	17,000
Uniforms	4,339	3,000	3,000
Heat	12,664	12,000	13,000
Hydro	23,272	23,000	23,000
Water	1,071	1,500	1,500
Wastewater	457	750	750
Telephone	3,601	4,000	4,000
Mileage / Travel Expenses	14,378	16,000	16,000
Meals	228	500	500
Maintenance & Repairs: Building	23,677	23,000	23,000
Maintenance & Repairs: Grounds	456	1,000	1,000
Maintenance & Repairs: Equipment	11,886	20,000	20,000
Maintenance & Repairs: Radio	3,775	4,000	4,000
Maintenance & Repairs: Vehicles	29,807	48,000	45,000
Maintenance of Protective Clothing	4,332	4,000	4,500
Contracted Services: Cleaning	8,299	9,000	9,000
Garbage Pick-Up	1,012	750	1,000
Snow Removal	7,315	20,000	10,000
Grass Cutting	3,238	5,000	5,000
Training	30,804	30,000	44,000
Misc. Expense	891	500	500
	<b>650,126</b>	<b>706,950</b>	<b>760,200</b>
Transfers from Reserves	-	-	(42,800)
<b>TOTAL FIRE STATIONS</b>	<b>650,126</b>	<b>706,950</b>	<b>717,400</b>

**2023 OPERATING BUDGET****PROTECTIVE SERVICES****FIRE & BY-LAW SERVICES****BY-LAW SERVICES**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	8,245	6,300	6,700
Payroll Burden	2,522	1,900	2,000
Supplies	-	1,000	1,000
Mileage / Travel Expenses	-	100	100
Postage / Courier	23	500	500
Advertising & Notices	-	1,000	1,000
Professional Services: Legal	-	10,000	10,000
Contracted Services: Professional Services	10,364	20,000	25,000
Agreements-MTO	400	800	800
Contracted Services: Canine Control	17,746	18,000	18,000
Contracted Services: Livestock Valuers	103	1,000	1,000
Livestock Claims	848	1,000	1,000
Training / Education	-	500	500
Misc. Expense	76	500	500
	<b>40,329</b>	<b>62,600</b>	<b>68,100</b>
Dog Tag Sales	(33,485)	(36,000)	(34,000)
By-Law Fines	-	-	-
Parking Tickets	(3,645)	(5,000)	(5,000)
Misc. Revenue	(848)	-	-
	<b>(37,978)</b>	<b>(41,000)</b>	<b>(39,000)</b>
<b>TOTAL BY-LAW SERVICES</b>	<b>2,351</b>	<b>21,600</b>	<b>29,100</b>
<b>TOTAL FIRE &amp; BY-LAW SERVICES</b>	<b>861,686</b>	<b>1,015,550</b>	<b>1,051,400</b>



**2023 OPERATING BUDGET**

<b>PROTECTIVE SERVICES</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>POLICING SERVICES</b>			
Heat	1,407	1,600	1,600
Hydro	2,170	3,000	3,000
Water	160	300	300
Wastewater	178	400	400
Maintenance & Repairs: Building	2,737	1,500	1,500
Maintenance & Repairs: Grounds	394	300	300
Police Services Board	4,665	6,500	6,500
Contracted Services: Cleaning	2,320	2,500	2,500
Community Police Contract	1,379,590	1,379,600	1,367,900
Community Police Programs - Officer Fees	38,559	113,500	180,200
Snow Removal	1,685	5,000	4,000
Misc. Expense	-	-	-
	<u>1,433,864</u>	<u>1,514,200</u>	<u>1,568,200</u>
Provincial Grants - Community Policing/RIDE	(34,686)	(20,000)	(20,000)
Police Revenue/Record Checks	(12,771)	(10,000)	(10,000)
	<u>(47,457)</u>	<u>(30,000)</u>	<u>(30,000)</u>
<b>TOTAL POLICING SERVICES</b>	<u>1,386,408</u>	<u>1,484,200</u>	<u>1,538,200</u>

**2023 OPERATING BUDGET**

<b>PROTECTIVE SERVICES</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>BUILDING SERVICES</b>			
Salaries & Wages	343,680	339,000	360,200
Payroll Burden	104,129	102,000	110,500
Stationary and Printing	218	100	200
Operating Equipment & Supplies	914	2,400	1,400
Fuel & Oil	2,852	2,600	2,800
Telephone	1,485	2,500	2,000
Mileage / Travel Expenses	214	1,600	1,000
Memberships	1,661	2,800	2,000
Maintenance & Repairs: Vehicles	346	1,200	1,000
IT Maintenance	19,864	19,500	19,500
Advertising & Notices	-	1,000	1,000
Professional Services: Legal	229	5,000	5,000
Contracted Services	356	15,000	10,000
Training / Education	2,287	6,500	4,500
Misc. Expense	30	600	500
Transfer to Reserves (Stabilization)	-	20,000	-
911 Signage and Materials	356	800	800
Interdepartmental Charges	27,672	29,200	31,000
	<u>506,293</u>	<u>551,800</u>	<u>553,400</u>
Work Orders / Zoning Letters	(4,900)	(6,000)	(6,000)
Building Permit Fees	(448,215)	(475,000)	(460,000)
Septic Permit/Inspection Fees	(45,500)	(55,000)	(50,000)
911 Signage Fees	(641)	(800)	(800)
Transfers from Reserves - Contracted Services	-	(15,000)	(10,000)
Transfers from Reserve Funds - Building	(7,037)	-	(26,600)
	<u>(506,293)</u>	<u>(551,800)</u>	<u>(553,400)</u>
<b>TOTAL BUILDING SERVICES</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL PROTECTIVE SERVICES</b>	<u><b>2,248,093</b></u>	<u><b>2,499,750</b></u>	<u><b>2,589,600</b></u>

**2023 OPERATING BUDGET**

**TRANSPORTATION SERVICES**

**OPERATIONS / MAINTENANCE**

**ROAD PATROL**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	-	-	10,000
Overtime	-	-	1,000
Payroll Burden	-	-	5,200
Contracted Services	-	-	8,500
	<hr/>	<hr/>	<hr/>
	-	-	24,700

**SIDEWALKS**

Salaries	9,862	6,000	10,500
Payroll Burden	4,840	3,200	5,500
Materials & Supplies	4,797	2,000	5,000
Contracted Services	1,649	4,000	4,000
	<hr/>	<hr/>	<hr/>
	21,147	15,200	25,000

**BRIDGES & CULVERTS**

Salaries	14,998	18,000	18,900
Payroll Burden	7,361	9,800	9,800
Materials & Supplies	9,429	25,000	25,000
Contracted Services	15,456	12,000	20,000
	<hr/>	<hr/>	<hr/>
	47,245	64,800	73,700

**2023 OPERATING BUDGET**

**TRANSPORTATION SERVICES**

**OPERATIONS / MAINTENANCE**

**ROADSIDE MAINTENANCE**

**Grass Mowing & Weed Control**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	13,794	18,000	15,800
Payroll Burden	6,770	9,800	8,200
Materials & Supplies	-	-	-
Contracted Services	12,239	11,000	11,000
	<b>32,803</b>	<b>38,800</b>	<b>35,000</b>

**Brushing**

Salaries	51,227	50,000	55,000
Payroll Burden	25,142	27,000	28,600
Materials & Supplies	8,187	-	-
Contracted Services	55,923	60,000	60,000
	<b>140,479</b>	<b>137,000</b>	<b>143,600</b>

**Ditching**

Salaries	5,617	13,000	12,500
Payroll Burden	2,757	7,100	6,500
Materials & Supplies	1,221	-	-
Contracted Services	534	8,000	3,000
	<b>10,129</b>	<b>28,100</b>	<b>22,000</b>

**Catch Basin**

Salaries	2,946	2,000	4,200
Payroll Burden	1,486	1,100	2,200
Materials & Supplies	1,172	3,500	3,500
Contracted Services	275	6,000	6,000
	<b>5,879</b>	<b>12,600</b>	<b>15,900</b>

**Litter Pick-Up**

Salaries	5,925	10,000	6,300
Payroll Burden	2,908	5,400	3,300
Materials & Supplies	-	-	-
Contracted Services	8,637	8,500	9,000
	<b>17,471</b>	<b>23,900</b>	<b>18,600</b>

**2023 OPERATING BUDGET****TRANSPORTATION SERVICES****OPERATIONS / MAINTENANCE****HARDTOP MAINTENANCE****Asphalt Patching**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	82,091	125,000	131,000
Payroll Burden	40,291	67,500	68,100
Materials & Supplies	225,284	247,000	247,000
Contracted Services	-	-	-
	<b>347,666</b>	<b>439,500</b>	<b>446,100</b>

**Sweeping / Line Painting**

Salaries	3,261	7,000	4,200
Payroll Burden	1,600	3,800	2,200
Materials & Supplies	142	-	-
Contracted Services	52,708	49,900	49,900
	<b>57,711</b>	<b>60,700</b>	<b>56,300</b>

**Shoulder Maintenance**

Salaries	24,717	15,000	25,500
Payroll Burden	12,131	8,100	13,300
Materials & Supplies	955	2,000	2,000
Contracted Services	-	-	-
	<b>37,802</b>	<b>25,100</b>	<b>40,800</b>

**LOOSETOP MAINTENANCE****Grading**

Salaries	67,463	66,000	61,500
Payroll Burden	33,111	35,700	32,000
Materials & Supplies	795	-	-
Contracted Services	-	-	-
	<b>101,369</b>	<b>101,700</b>	<b>93,500</b>

**Dust Control**

Salaries	3,009	4,500	4,700
Payroll Burden	1,477	2,500	2,500
Materials & Supplies	149,565	140,000	155,000
Contracted Services	3,290	-	-
	<b>157,342</b>	<b>147,000</b>	<b>162,200</b>



**2023 OPERATING BUDGET**

**TRANSPORTATION SERVICES**

**OPERATIONS / MAINTENANCE**

**LOOSETOP MAINTENANCE (continued)**

**Gravel Resurfacing**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	10,507	16,000	13,700
Payroll Burden	5,157	8,700	7,100
Materials & Supplies	42,206	45,000	45,000
Contracted Services	262,971	250,000	265,000
	<u>320,841</u>	<u>319,700</u>	<u>330,800</u>

**WINTER CONTROL**

**Sidewalk Snow Removal**

Salaries	1,314	-	10,000
Overtime	-	-	2,000
Payroll Burden	645	-	6,300
Contracted Services	35,527	40,000	-
	<u>37,486</u>	<u>40,000</u>	<u>18,300</u>

**Snow Removal**

Salaries	7,552	12,000	9,500
Overtime	789	300	1,000
Payroll Burden	4,133	1,700	5,500
Contracted Services	1,901	8,000	4,000
	<u>14,374</u>	<u>22,000</u>	<u>20,000</u>

**Snow Plowing**

Salaries	32,519	28,000	35,000
Overtime	28,334	13,500	27,000
Payroll Burden	30,830	22,300	32,300
Contracted Services	14,511	10,000	10,000
	<u>106,194</u>	<u>73,800</u>	<u>104,300</u>

**Sanding & Salting**

Salaries	12,887	31,000	19,000
Overtime	8,587	8,000	9,500
Payroll Burden	11,392	21,100	14,800
Materials & Supplies	88,273	76,100	88,100
Contracted Services	-	-	-
	<u>121,139</u>	<u>136,200</u>	<u>131,400</u>

**2023 OPERATING BUDGET****TRANSPORTATION SERVICES****OPERATIONS / MAINTENANCE****WINTER CONTROL (continued)****Winter Patrol**

Salaries	9,333	17,000	11,300
Overtime	35,021	26,500	37,000
Payroll Burden	23,492	23,500	25,200
Contracted Services	17,248	17,000	8,500
	<u>85,094</u>	<u>84,000</u>	<u>82,000</u>

**Total Winter control**

<b>364,288</b>	<b>356,000</b>	<b>356,000</b>
----------------	----------------	----------------

**SAFETY DEVICES & SIGNS**

Salaries	13,691	35,000	15,600
Payroll Burden	6,720	18,900	8,100
Materials & Supplies	23,847	20,000	20,000
Contracted Services	1,742	13,000	3,000
	<u>46,001</u>	<u>86,900</u>	<u>46,700</u>

**VEHICLE / EQUIPMENT MAINTENANCE**

Salaries	92,312	70,000	98,300
Payroll Burden	45,307	37,800	51,200
Fuel & Oil	216,852	190,000	220,000
Maintenance & Repairs: Vehicles	198,322	165,000	184,000
Misc.	16,497	16,000	16,000
Transfer to Reserves	101,798	-	-
	<u>671,088</u>	<u>478,800</u>	<u>569,500</u>

**REVENUES**

Road Receipts	(12,173)	(15,000)	(15,000)
Land Rental	(3,942)	-	-
Misc. Revenue	(82,209)	-	-
Leaf & Brushing	(24,234)	(6,000)	(18,900)
Transfer from Winter Control Reserve	(7,915)	-	-
	<u>(130,472)</u>	<u>(21,000)</u>	<u>(33,900)</u>

**TOTAL OPERATIONS / MAINTENANCE**

<b>2,248,790</b>	<b>2,314,800</b>	<b>2,426,500</b>
------------------	------------------	------------------

**2023 OPERATING BUDGET****TRANSPORTATION SERVICES****GENERAL ADMINISTRATION**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries & Wages	148,008	147,000	154,400
Payroll Burden	54,814	45,000	57,200
Materials & Supplies	1,739	4,600	4,600
Cleaning / Maintenance Supplies	1,299	1,500	-
Operating Equipment & Supplies	969	7,500	1,000
Clothing Allowance	7,203	6,000	7,000
Heat	14,147	8,000	-
Hydro	15,120	10,000	-
Water	1,650	1,600	-
Wastewater	801	-	-
Telephone	5,199	5,000	5,000
Mileage / Travel Expenses	-	100	100
Conference	-	500	800
Memberships	1,407	1,700	1,500
Maintenance & Repairs: Building	4,124	10,000	-
Maintenance & Repairs: Radio Equipment	1,600	500	1,500
Advertising & Notices	4,355	500	1,000
Professional Services - Legal	-	1,000	1,000
Professional Services - Other	6,999	-	-
Sewage	-	1,000	-
Training / Education	19,842	16,000	20,000
Community Events	-	-	1,000
Misc. Expense	48	500	500
Locates	2,496	2,500	2,500
	<b>291,820</b>	<b>270,500</b>	<b>259,100</b>

**REVENUES**

Transfers from Reserves	-	-	-
	-	-	-

**TOTAL GENERAL ADMINISTRATION**

	<b>291,820</b>	<b>270,500</b>	<b>259,100</b>
--	----------------	----------------	----------------

**TOTAL ROADS PROGRAM**

	<b>2,540,610</b>	<b>2,585,300</b>	<b>2,685,600</b>
--	------------------	------------------	------------------

**2023 OPERATING BUDGET**

**TRANSPORTATION SERVICES**

**STREET LIGHTS**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Hydro	67,588	72,000	72,000
Maintenance & Repairs	11,532	14,000	14,000
<b>TOTAL STREET LIGHTS</b>	<b>79,120</b>	<b>86,000</b>	<b>86,000</b>

**\*NEW\***

**CENTRAL WORKS GARAGE**

Salaries	-	-	5,000
Payroll Burden	-	-	2,600
Cleaning /Maintenance Supplies	-	-	1,500
Heat	-	-	8,000
Hydro	-	-	16,000
Water	-	-	1,600
Wastewater	-	-	1,500
Telephone	-	-	1,000
Maintenance & Repairs - Building	-	-	10,000
Maintenance & Repairs - Grounds	-	-	11,000
Contracted Services: Cleaning	-	-	11,500
Garbage Pickup	-	-	700
Misc. Expense	-	-	1,000
<b>TOTAL CENTRAL WORKS GARAGE</b>	<b>-</b>	<b>-</b>	<b>71,400</b>

**2023 OPERATING BUDGET****TRANSPORTATION SERVICES****DRAINAGE**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	81,820	87,100	91,800
Payroll Burden	25,379	26,200	28,200
Operating Equipment & Supplies	-	600	600
Fuel & Oil	1,386	1,500	1,500
Telephone	135	300	300
Mileage	-	500	500
Conferences	346	800	800
Memberships	185	250	250
Maintenance & Repairs: Vehicles	117	500	500
Advertising	-	400	400
Professional Services: Legal Fees	-	1,000	1,000
Training	-	600	600
Misc. Expense	-	200	200
Write-Offs - Drains	5,818	10,000	10,000
Municipal Drains - Municipal Share of Costs	44,711	200,000	100,000
Transfer to Reserves	155,290	-	-
	<b>315,187</b>	<b>329,950</b>	<b>236,650</b>
Superintendent Grant	(24,303)	(22,500)	(22,500)
Lawyer's Requests	(500)	(1,000)	(1,000)
Misc. Revenue	(1,450)	(1,600)	(1,600)
	<b>(26,253)</b>	<b>(25,100)</b>	<b>(25,100)</b>
<b>TOTAL DRAINAGE</b>	<b>288,934</b>	<b>304,850</b>	<b>211,550</b>

**ENVIRONMENTAL**

Garbage Bag Tags	2,668	5,000	5,000
Blue Boxes	414	500	500
Composters	130	100	100
Misc. Expense	-	500	500
	<b>3,211</b>	<b>6,100</b>	<b>6,100</b>
Customer Service Charge	(10,373)	(10,000)	(10,000)
Garbage Bag Tags	(2,734)	(5,050)	(5,050)
Blue Boxes	(479)	(550)	(550)
Composters	(106)	(100)	(100)
	<b>(13,691)</b>	<b>(15,700)</b>	<b>(15,700)</b>
<b>TOTAL ENVIRONMENTAL</b>	<b>(10,480)</b>	<b>(9,600)</b>	<b>(9,600)</b>



**2023 OPERATING BUDGET****HEALTH SERVICES****MEDICAL CENTRE**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Salaries	343,498	338,000	362,500
Payroll Burden	72,986	82,900	85,000
Office Supplies & Equipment	4,199	6,500	5,500
Cleaning Supplies	4,139	4,000	4,400
Medical Supplies & Equipment	10,277	11,000	11,000
Heat	3,765	2,800	4,000
Hydro	9,085	12,000	10,000
Water	664	1,500	750
Wastewater	716	1,500	750
Insurance	6,270	6,300	8,600
Telephone/Internet	2,811	3,500	3,500
Mileage	428	600	600
Postage	1,270	1,700	1,700
Maintenance & Repairs: Building	2,812	8,000	8,000
Maintenance & Repairs: Grounds	7,158	9,000	9,000
Maintenance & Repairs: Equipment	95	500	500
Software Support	19,465	21,250	19,500
Advertising	-	500	500
Legal Expense	490	12,500	2,500
Professional Services: Cleaning Contract	16,320	17,000	17,500
Security	288	350	350
Training	-	500	500
Doctor Recruitment & Retention	-	1,000	1,000
Misc. Expense	12	750	750
Property Taxes	18,298	19,000	19,500
Transfer to Reserves	-	-	-
	<u>525,046</u>	<u>562,650</u>	<u>577,900</u>
Grants	-	-	-
Rental Income	(62,944)	(62,000)	(65,500)
Donations	-	-	-
Doctors' Billings - Township Share	(432,384)	(426,000)	(432,000)
Misc. Revenue	-	-	-
Transfer from Reserves	-	-	-
	<u>(495,328)</u>	<u>(488,000)</u>	<u>(497,500)</u>
<b>TOTAL MEDICAL CENTRE</b>	<u>29,718</u>	<u>74,650</u>	<u>80,400</u>

**2023 OPERATING BUDGET**

<b><u>HEALTH SERVICES</u></b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>CEMETERIES</b>			
Salaries	2,597	2,500	2,600
Payroll Burden	1,247	1,150	1,200
Office Supplies	211	150	150
Operating Supplies	-	150	150
Maintenance & Repairs: Grounds	9,321	6,000	6,000
Advertising	-	250	250
Professional Services - Legal	1,018	2,000	2,000
Grass Cutting	4,865	7,000	7,000
Training	-	200	200
Misc. Expense	459	250	250
Transfer to Reserves	18,228	-	-
	<u>37,945</u>	<u>19,650</u>	<u>19,800</u>
Misc. Revenue	<u>(18,488)</u>	<u>-</u>	<u>-</u>
<b>TOTAL CEMETERIES</b>	<u>19,457</u>	<u>19,650</u>	<u>19,800</u>
<b>TOTAL HEALTH SERVICES</b>	<u><u>49,175</u></u>	<u><u>94,300</u></u>	<u><u>100,200</u></u>

**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****ADMINISTRATION & RECREATION PROGRAMS**

	2022		2023
	ACTUAL	BUDGET	BUDGET
Salaries	266,449	262,300	284,600
Payroll Burden	82,044	81,100	89,300
Office Supplies	2,495	3,000	3,000
Telephone	522	1,000	1,000
Mileage	966	1,200	1,200
Memberships	75	100	100
IT Maintenance	6,600	6,000	7,200
Training	200	500	500
Community Events	-	3,000	2,000
Misc. Expense	183	400	400
	<b>359,535</b>	<b>358,600</b>	<b>389,300</b>
Transfers from Reserves (Safe Restart)	(49,084)	(123,800)	-
<b>TOTAL ADMIN. &amp; REC. PROGRAMS</b>	<b>310,451</b>	<b>234,800</b>	<b>389,300</b>

	2022		2023
	ACTUAL	BUDGET	BUDGET
<b>RECREATION &amp; CULTURE</b>			
<b>WOODLAWN ADULT CENTRE</b>			
Salaries	117	1,200	900
Payroll Burden	56	550	400
Operating Equipment & Supplies	-	100	100
Maintenance & Repairs: Building	109	2,000	1,500
Maintenance & Repairs: Grounds	-	2,500	1,000
Misc. Expense	-	400	400
	<b>283</b>	<b>6,750</b>	<b>4,300</b>
<b>TOTAL WOODLAWN ADULT CENTRE</b>	<b>283</b>	<b>6,750</b>	<b>4,300</b>

**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****PARKS**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	57,907	48,000	60,000
Payroll Burden	27,798	22,100	27,600
Operating Equipment & Supplies	2,736	2,300	2,500
Fuel & Oil	9,665	6,000	9,000
Clothing Allowance	1,000	1,000	1,000
Heat	355	400	400
Hydro	5,101	5,000	5,000
Water	9,817	12,500	12,000
Maintenance & Repairs: Building	13,004	9,000	9,000
Maintenance & Repairs: Grounds	68,326	42,500	50,000
Maintenance & Repairs: Equipment	6,107	10,000	10,000
Maintenance & Repairs: Vehicles	3,588	5,000	5,000
Garbage Pick-Up	1,276	500	500
Grass Cutting	15,274	25,000	18,000
Misc. Expense	1,132	1,000	1,000
Transfer to Reserves	1,306	-	-
	<b>224,392</b>	<b>190,300</b>	<b>211,000</b>
Parks Rentals	(7,662)	(3,600)	(7,500)
Sale of Equipment	(1,306)	-	-
	<b>(8,968)</b>	<b>(3,600)</b>	<b>(7,500)</b>
<b>TOTAL PARKS</b>	<b>215,424</b>	<b>186,700</b>	<b>203,500</b>

**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****NORWICH ARENA**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	122,965	145,000	140,000
Payroll Burden	59,029	66,700	62,500
Office Supplies	704	1,000	1,000
Cleaning & Maintenance Supplies	5,664	13,500	12,000
Operating Equipment & Supplies	8,614	7,200	7,800
Fuel & Oil	3,300	3,000	3,800
Clothing Allowance	2,766	3,000	3,000
Heat	8,784	9,000	9,000
Hydro	85,492	110,000	90,000
Water	5,419	4,800	5,500
Wastewater	4,960	4,500	5,000
Telephone	4,896	5,500	5,500
Memberships	161	950	950
Maintenance & Repairs: Building	12,083	23,000	23,000
Maintenance & Repairs: Grounds	487	1,000	1,000
Maintenance & Repairs: Equipment	25,609	28,000	35,000
Maintenance & Repairs: Vehicles	1,606	3,000	3,000
Ice Maintenance	2,747	3,500	3,500
Advertising	-	500	500
Garbage Pick-Up	2,980	2,400	3,000
Snow Removal	1,380	3,000	3,000
Training	425	6,000	6,000
Misc. Expense	3,896	250	250
Maintenance & Repairs: Snack Bar Equipment	5,325	5,000	500
	<b>369,296</b>	<b>449,800</b>	<b>424,800</b>
Public Skating	(2,444)	(3,000)	(3,000)
Ice Rentals	(61,011)	(25,000)	(62,000)
Figure Skating	(34,524)	(20,000)	(32,000)
Minor Hockey	(58,819)	(45,000)	(75,000)
Junior "C" Merchants	(18,967)	(18,500)	(20,000)
Meeting Room Rentals	(2,588)	(1,750)	(1,750)
Advertising Revenue	(8,941)	(3,750)	(8,000)
Misc. Revenue	(4,369)	-	-
Vending Machine Sales	(887)	(1,200)	(1,200)
	<b>(192,550)</b>	<b>(118,200)</b>	<b>(202,950)</b>
<b>TOTAL NORWICH ARENA</b>	<b>176,745</b>	<b>331,600</b>	<b>221,850</b>



**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****NORWICH COMMUNITY CENTRE**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	24,238	30,000	30,000
Payroll Burden	11,635	13,800	13,800
Operating Equipment & Supplies	3,852	1,300	1,500
Auditorium Supplies	-	250	100
Clothing Allowance	500	500	500
Heat	8,784	11,000	10,000
Hydro	9,499	12,500	10,000
Water	285	300	350
Sewage Charges	261	300	350
Telephone	811	800	800
Maintenance & Repairs: Building	12,812	8,000	8,000
Maintenance & Repairs: Grounds	3,628	1,000	1,000
Maintenance & Repairs: Equipment	1,688	2,500	2,500
Garbage Pick-Up	2,980	2,400	3,000
Snow Removal	1,380	3,000	3,000
Misc. Expense	-	250	250
	<b>82,353</b>	<b>87,900</b>	<b>85,150</b>
Licensing Fees	(478)	-	(500)
Registrations	(94)	(50)	(100)
Auditorium Rentals	(20,420)	(12,500)	(25,000)
Kitchen Rentals	(3,465)	(2,500)	(4,000)
Corkage	(656)	(500)	-
Misc. Revenue	-	-	-
	<b>(25,113)</b>	<b>(15,550)</b>	<b>(29,600)</b>
<b>TOTAL NORWICH COMMUNITY CENTRE</b>	<b>57,241</b>	<b>72,350</b>	<b>55,550</b>

**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****POOL - OTTERVILLE**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	72,147	70,000	76,000
Payroll Burden	10,465	14,000	12,000
Stationary & Printing	204	250	250
Cleaning Maintenance & Supplies	-	200	200
Operating Equipment & Supplies	2,592	3,600	3,600
Pool Chemicals	5,710	4,200	5,000
Clothing Allowance	1,666	1,700	1,700
Awards & Badges	200	250	250
Heat	5,568	6,000	6,000
Hydro	5,997	5,000	5,000
Water	7,096	5,000	5,000
Telephone	1,178	1,200	1,200
Memberships	335	250	350
Maintenance & Repairs: Building	654	2,000	2,000
Maintenance & Repairs: Equipment	10,707	8,000	10,000
Advertising	895	500	800
Swim Team	138	200	200
Training	-	200	200
Misc. Expense	39	500	500
	<b>125,590</b>	<b>123,050</b>	<b>130,250</b>
Private Lessons	(17,099)	(15,000)	(17,000)
Swim Team	(3,096)	(3,000)	(3,000)
Public Swimming	(5,895)	(5,000)	(5,500)
Group Lessons	(10,655)	(7,500)	(10,000)
Private Rentals	(582)	(1,000)	(500)
Misc. Revenue	(2)	(100)	(100)
	<b>(37,329)</b>	<b>(31,600)</b>	<b>(36,100)</b>
<b>TOTAL OTTERVILLE POOL</b>	<b>88,261</b>	<b>91,450</b>	<b>94,150</b>

**2023 OPERATING BUDGET**

**RECREATION & CULTURE SERVICES**

**SPRINGFORD HALL**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	4,009	3,500	4,500
Payroll Burden	1,925	1,600	1,600
Operating Equipment & Supplies	121	300	200
Heat	1,929	1,000	1,800
Hydro	2,104	2,500	2,500
Water	640	800	800
Telephone	800	750	800
Maintenance & Repairs: Building	1,656	2,500	3,500
Maintenance & Repairs: Grounds	1,924	3,000	2,500
Maintenance & Repairs: Equipment	-	1,000	500
Snow Removal	330	1,500	1,500
	<u>15,438</u>	<u>18,450</u>	<u>20,200</u>
Rental Income	(6,660)	(3,500)	(7,500)
Misc. Revenue	-	-	-
	<u>(6,660)</u>	<u>(3,500)</u>	<u>(7,500)</u>
<b>TOTAL SPRINGFORD HALL</b>	<u><u>8,777</u></u>	<u><u>14,950</u></u>	<u><u>12,700</u></u>

**2023 OPERATING BUDGET****RECREATION & CULTURE SERVICES****OXFORD CENTRE HALL**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	6,588	5,000	6,000
Payroll Burden	3,163	2,300	2,300
Operating Equipment & Supplies	214	500	400
Heat	3,977	2,700	3,700
Hydro	2,229	2,900	2,100
Telephone	676	750	700
Maintenance & Repairs: Building	6,799	2,500	2,500
Maintenance & Repairs: Grounds	-	1,500	1,200
Maintenance & Repairs: Equipment	1,018	1,500	1,500
Snow Removal	2,063	2,000	2,000
Grass Cutting	270	-	300
Misc. Expense	-	250	250
	<u>26,996</u>	<u>21,900</u>	<u>22,950</u>
Rental Income	(6,177)	(4,750)	(6,500)
Misc. Revenue	-	(50)	(50)
	<u>(6,177)</u>	<u>(4,800)</u>	<u>(6,550)</u>
<b>TOTAL OXFORD CENTRE HALL</b>	<u><u>20,818</u></u>	<u><u>17,100</u></u>	<u><u>16,400</u></u>

**2023 OPERATING BUDGET**

**RECREATION & CULTURE SERVICES**

**PIONEER ROOMS**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Salaries	2,991	3,000	3,000
Payroll Burden	1,436	1,400	1,400
Operating Equipment & Supplies	499	700	600
Heat	4,418	4,500	5,000
Hydro	1,591	2,600	1,000
Telephone	676	750	700
Maintenance & Repairs: Building	1,925	2,000	2,000
Maintenance & Repairs: Grounds	192	750	750
Maintenance & Repairs: Equipment	-	500	500
Snow Removal	1,108	1,200	1,200
Grass Cutting	428	700	600
	<u>15,263</u>	<u>18,100</u>	<u>16,750</u>
Donations	-	-	-
Rental Income	(2,092)	(2,150)	(3,000)
	<u>(2,092)</u>	<u>(2,150)</u>	<u>(3,000)</u>
<b>TOTAL PIONEER ROOMS</b>	<u><u>13,170</u></u>	<u><u>15,950</u></u>	<u><u>13,750</u></u>

**2023 OPERATING BUDGET**

<b><u>RECREATION &amp; CULTURE SERVICES</u></b>	<b>2022</b>		<b>2023</b>
	<b><u>ACTUAL</u></b>	<b><u>BUDGET</u></b>	<b><u>BUDGET</u></b>
<b>LIBRARIES</b>			
<b>OTTERVILLE</b>			
Rent Expense	5,957	6,000	6,100
<b>BURGESSVILLE</b>			
Salaries	2,602	2,500	2,700
Payroll Burden	325	500	500
Cleaning & Maintenance Supplies	100	50	50
Heat	660	900	800
Hydro	1,374	1,150	1,400
Maintenance & Repairs: Building	1,931	1,000	1,000
Maintenance & Repairs: Grounds	-	100	100
Snow Removal	415	1,200	1,200
Grass Cutting	407	800	800
Misc. Expense	-	100	100
	<u>7,814</u>	<u>8,300</u>	<u>8,650</u>
Rent Revenue	<u>(1,000)</u>	<u>(1,000)</u>	<u>(1,000)</u>
<b>TOTAL LIBRARIES</b>	<u>12,771</u>	<u>13,300</u>	<u>13,750</u>
<b>TOTAL RECREATION &amp; CULTURAL SERVICES</b>	<u><u>903,942</u></u>	<u><u>984,950</u></u>	<u><u>1,025,250</u></u>

**2023 OPERATING BUDGET****PLANNING SERVICES****PLANNING**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Photocopying Expenses	1,067	2,000	2,000
Postage & Courier	779	2,000	2,000
Advertising	1,125	2,000	2,000
Professional Services: Legal	214	2,000	2,000
Professional Services: Other	184	3,000	3,000
Misc. Expense	386	300	300
	<u>3,754</u>	<u>11,300</u>	<u>11,300</u>
Planning Fees	(28,430)	(20,000)	(20,000)
Subdivisions and Site Plans	(7,450)	(5,500)	(5,500)
	<u>(35,880)</u>	<u>(25,500)</u>	<u>(25,500)</u>
<b>TOTAL PLANNING</b>	<u><u>(32,126)</u></u>	<u><u>(14,200)</u></u>	<u><u>(14,200)</u></u>

**PLANNING SERVICES****ECONOMIC DEVELOPMENT**

	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
Advertising	-	1,250	1,250
Community Improvement Program	-	1,000	1,000
Misc. Expense	-	200	200
Rural Oxford Economic Development Corp.	40,293	40,300	40,300
B.I.A. Levy	14,500	14,500	14,500
Transfers to Reserves - Broadband	182,000	182,000	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u><u>236,793</u></u>	<u><u>239,250</u></u>	<u><u>57,250</u></u>

**2023 OPERATING BUDGET**

<b>PLANNING SERVICES</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>MUNICIPAL HERITAGE COMMITTEE</b>			
Office Supplies	-	875	875
Training	-	1,100	1,100
Memberships	75	75	75
Heritage Designations/Appeals	527	6,050	6,050
	<u>602</u>	<u>8,100</u>	<u>8,100</u>
<b>TOTAL MUNICIPAL HERITAGE COMMITTEE</b>	<u>602</u>	<u>8,100</u>	<u>8,100</u>

<b>PLANNING SERVICES</b>	<b>2022</b>		<b>2023</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>CANADA DAY COMMITTEE</b>			
Office Supplies	-	1,000	1,000
Equipment/Supplies	7,517	6,000	6,000
Promotion	-	2,500	2,500
Advertising	313	2,500	2,500
Misc. Expense	-	500	500
Transfer to Reserves	1,019	-	-
	<u>8,850</u>	<u>12,500</u>	<u>12,500</u>
Grant - Celebrate Canada Funding	(1,500)	(1,500)	(1,500)
Donations	(6,350)	(10,000)	(10,000)
Misc. Revenue	-	-	-
Transfer from Reserves	-	-	-
	<u>(7,850)</u>	<u>(11,500)</u>	<u>(11,500)</u>
<b>TOTAL CANADA DAY COMMITTEE</b>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>

<b>TOTAL PLANNING SERVICES</b>	<u>206,269</u>	<u>234,150</u>	<u>52,150</u>
--------------------------------	----------------	----------------	---------------



**THE TOWNSHIP OF NORWICH  
2023 BUDGET  
OVERALL ESTIMATED TAX PAYER IMPACTS - RESIDENTIAL**

<b>MUNICIPAL LEVY</b>	<b>CURRENT 2023 BUDGET</b>	<b>INCREASE BUDGET 50,000</b>	<b>INCREASE BUDGET 100,000</b>	<b>REDUCE BUDGET (30,000)</b>	<b>REDUCE BUDGET (60,000)</b>	<b>REDUCE BUDGET (100,000)</b>
<b>\$ INCREASE FROM 2022 LEVY</b>	423,900	473,900	523,900	393,900	363,900	323,900
<b>% INCREASE FROM 2022 LEVY</b>	4.48%	5.01%	5.54%	4.16%	3.85%	3.42%
<b>LESS: ASSESSMENT GROWTH</b>	2.12%	2.12%	2.12%	2.12%	2.12%	2.12%
<b>NET IMPACT TO TAX PAYERS</b>	<b>2.36%</b>	<b>2.89%</b>	<b>3.42%</b>	<b>2.04%</b>	<b>1.73%</b>	<b>1.30%</b>
<b>\$ IMPACT TO RESIDENTIAL TAX PAYERS (MUNICIPAL PORTION ONLY)</b>						
2023 (Average Assessment \$287,500)	1,674.63	1,683.11	1,691.58	1,669.55	1,664.47	1,657.69
2022 (Average Assessment \$286,100)	1,728.94	1,728.94	1,728.94	1,728.94	1,728.94	1,728.94
<b>\$ YEARLY IMPACT</b>	<b>-54.31</b>	<b>-45.84</b>	<b>-37.37</b>	<b>-59.39</b>	<b>-64.48</b>	<b>-71.25</b>
<b>\$ MONTHLY IMPACT</b>	<b>-4.53</b>	<b>-3.82</b>	<b>-3.11</b>	<b>-4.95</b>	<b>-5.37</b>	<b>-5.94</b>

<b>OVERALL LEVY</b>	<b>CURRENT 2023 BUDGET</b>	<b>INCREASE BUDGET 50,000</b>	<b>INCREASE BUDGET 100,000</b>	<b>REDUCE BUDGET (30,000)</b>	<b>REDUCE BUDGET (60,000)</b>	<b>REDUCE BUDGET (100,000)</b>
<b>MUNICIPAL (48.7% of Levy)</b>	9,883,100	9,933,100	9,983,100	9,853,100	9,823,100	9,783,100
<b>COUNTY (35.3% of Levy) 6.3% Increase</b>	7,213,993	7,213,993	7,213,993	7,213,993	7,213,993	7,213,993
<b>EDUCATION (16.0% of Levy) 0% Increase</b>	3,271,616	3,271,616	3,271,616	3,271,616	3,271,616	3,271,616
	<b>20,368,709</b>	<b>20,418,709</b>	<b>20,468,709</b>	<b>20,338,709</b>	<b>20,308,709</b>	<b>20,268,709</b>
<b>\$ IMPACT TO RESIDENTIAL TAX PAYERS</b>						
Municipal	1,674.63	1,683.11	1,691.58	1,669.55	1,664.47	1,657.69
County (est.)	1,222.37	1,222.37	1,222.37	1,222.37	1,222.37	1,222.37
Education (est.)	439.88	439.88	439.88	439.88	439.88	439.88
2023 (Average Assessment \$287,500)	3,336.88	3,345.35	3,353.82	3,331.79	3,326.71	3,319.93
2022 (Average Assessment \$286,100)	3,347.14	3,347.14	3,347.14	3,347.14	3,347.14	3,347.14
<b>\$ YEARLY IMPACT</b>	<b>-10.26</b>	<b>-1.78</b>	<b>6.69</b>	<b>-15.34</b>	<b>-20.42</b>	<b>-27.20</b>
<b>\$ MONTHLY IMPACT</b>	<b>-0.85</b>	<b>-0.15</b>	<b>0.56</b>	<b>-1.28</b>	<b>-1.70</b>	<b>-2.27</b>
<b>NOTE: Tax Impacts for both the County and Education are preliminary estimates</b>						

**THE TOWNSHIP OF NORWICH  
2023 BUDGET  
OVERALL ESTIMATED TAX PAYER IMPACTS - FARMLAND**

<b>MUNICIPAL LEVY</b>	<b>CURRENT 2023 BUDGET</b>	<b>INCREASE BUDGET 50,000</b>	<b>INCREASE BUDGET 100,000</b>	<b>REDUCE BUDGET (30,000)</b>	<b>REDUCE BUDGET (60,000)</b>	<b>REDUCE BUDGET (100,000)</b>
<b>\$ INCREASE FROM 2022 LEVY</b>	423,900	473,900	523,900	393,900	363,900	323,900
<b>% INCREASE FROM 2022 LEVY</b>	4.48%	5.01%	5.54%	4.16%	3.85%	3.42%
<b>LESS: ASSESSMENT GROWTH</b>	2.12%	2.12%	2.12%	2.12%	2.12%	2.12%
<b>NET IMPACT TO TAX PAYERS</b>	<b>2.36%</b>	<b>2.89%</b>	<b>3.42%</b>	<b>2.04%</b>	<b>1.73%</b>	<b>1.30%</b>
<b>\$ IMPACT TO FARMLAND TAX PAYERS (MUNICIPAL PORTION ONLY)</b>						
2023 (Average Assessment \$1,246,000)	1,580.01	1,588.00	1,595.99	1,575.21	1,570.41	1,564.02
2022 (Average Assessment \$1,228,400)	1,616.08	1,616.08	1,616.08	1,616.08	1,616.08	1,616.08
<b>\$ YEARLY IMPACT</b>	<b>-36.07</b>	<b>-28.08</b>	<b>-20.08</b>	<b>-40.87</b>	<b>-45.66</b>	<b>-52.05</b>
<b>\$ MONTHLY IMPACT</b>	<b>-3.01</b>	<b>-2.34</b>	<b>-1.67</b>	<b>-3.41</b>	<b>-3.81</b>	<b>-4.34</b>

<b>OVERALL LEVY</b>	<b>CURRENT 2023 BUDGET</b>	<b>INCREASE BUDGET 50,000</b>	<b>INCREASE BUDGET 100,000</b>	<b>REDUCE BUDGET (30,000)</b>	<b>REDUCE BUDGET (60,000)</b>	<b>REDUCE BUDGET (100,000)</b>
<b>MUNICIPAL (48.7% of Levy)</b>	9,883,100	9,933,100	9,983,100	9,853,100	9,823,100	9,783,100
<b>COUNTY (35.3% of Levy) 6.3% Increase</b>	7,213,993	7,213,993	7,213,993	7,213,993	7,213,993	7,213,993
<b>EDUCATION (16.0% of Levy) 0% Increase</b>	3,271,616	3,271,616	3,271,616	3,271,616	3,271,616	3,271,616
	<b>20,368,709</b>	<b>20,418,709</b>	<b>20,468,709</b>	<b>20,338,709</b>	<b>20,308,709</b>	<b>20,268,709</b>
<b>\$ IMPACT TO FARMLAND TAX PAYERS</b>						
Municipal	1,580.01	1,588.00	1,595.99	1,575.21	1,570.41	1,564.02
County (est.)	1,153.30	1,153.30	1,153.30	1,153.30	1,153.30	1,153.30
Education (est.)	476.60	476.60	476.60	476.60	476.60	476.60
2023 (Average Assessment \$1,246,000)	3,209.90	3,217.89	3,225.88	3,205.10	3,200.30	3,193.91
2022 (Average Assessment \$1,228,400)	3,189.33	3,189.33	3,189.33	3,189.33	3,189.33	3,189.33
<b>\$ YEARLY IMPACT</b>	<b>20.56</b>	<b>28.56</b>	<b>36.55</b>	<b>15.77</b>	<b>10.97</b>	<b>4.58</b>
<b>\$ MONTHLY IMPACT</b>	<b>1.71</b>	<b>2.38</b>	<b>3.05</b>	<b>1.31</b>	<b>0.91</b>	<b>0.38</b>
<b>NOTE: Tax Impacts for both the County and Education are preliminary estimates</b>						